## HARMONY COMMUNITY DEVELOPMENT DISTRICT

**NOVEMBER 17, 2016** 

#### AUDIT SELECTION COMMITTEE MEETING

#### **Harmony Community Development District**

Steve Berube, Chairman Ray Walls, Vice Chairman David Farnsworth, Assistant Secretary Kerul Kassel, Assistant Secretary Mark LeMenager, Assistant Secretary Gary L. Moyer, District Manager Timothy Qualls, District Counsel Steve Boyd, District Engineer

November 7, 2016

Board of Supervisors Harmony Community Development District

Dear Board Members:

The meeting of the Audit Selection Committee of the Harmony Community Development District will be held **Thursday**, **November 17**, **2016** at **5:45 p.m.** at the Harmony Golf Preserve Clubhouse located at 7251 Five Oaks Drive, Harmony, Florida. Following is the advance agenda for the meeting:

- 1. Roll Call
- 2. Audience Comments
- 3. Ranking of Audit Firm Proposals
  - A. Berger, Toombs, Elam, Gaines & Frank
  - B. Carr, Riggs & Ingram
  - C. Grau & Associates
  - **D.** McDirmit Davis
- 4. Other Business
- 5. Supervisors' Requests
- 6. Adjournment

I look forward to seeing you at the meeting. In the meantime, if you have any questions, please contact me.

Sincerely,

Gary L. Moyer
Gary L. Moyer
District Manager

**District Office:** 313 Campus Street Celebration, FL 34747 407-566-1935

Meeting Location:
Harmony Golf Preserve Clubhouse
7251 Five Oaks Drive
Harmony, Florida 34773
407-891-8525

# **Third Order of Business**

# Page 1 / 2

# **Harmony Community Development District**

Summary Sheet for Auditing Proposals

| Price                                    | (20 points) | FY16 - \$4,355<br>FY17 - \$4,355<br>FY18 - \$4,355<br><br>Total - \$13,065  | FY16 - \$5,000<br>FY17 - \$5,100<br>FY18 - \$5,250<br><br>Total - \$15,350  | 2 FY16 - \$4,500<br>FY17 - \$4,600<br>FY18 - \$4,700<br><br>Total - \$13,800  | FY16 - \$4,500<br>FY17 - \$4,600<br>FY18 - \$4,700<br><br>Total - \$13,800   |
|--|-------------|---|---|---|--|
| Ability to Furnish the Required Services | (20 points) | Professional staff of 27; 11 with experience serving governmental entities (10 CPAs on staff). Firm has 5 partners and 1 principal. Disaster Recovery Plan addressed. Firm supports ongoing training of staff (CPEs). | Audit solution team of 3 partners and 4 managers. Firm supports ongoing training of staff (CPEs).   | Professional staff of 15 including 2 partners and 13 professionals (11 CPAs on staff). Firm provides inhouse training (CPEs). Disaster recovery plan addressed.   | Professional staff of 26; 10 of which are governmental audit staff. Engagement Team consists of 2 partners, the director of audit services, and an IT Specialist. All are CPAs except IT Specialist. Firm supports ongoing training of staff (CPEs).                     |
| Understanding of Scope of<br>Work        | (20 points) | The proposal demonstrated a clear understanding of the scope of CDD audits.   | Proposal included a four stage (risk-based) approach to the audit process and demonstrated a clear understanding of the scope of CDD audits.  | Proposal included a three phase approach to the audit process and demonstrated a clear understanding of the scope of CDD audits.  | Proposal included a four phase approach to the audit process and demonstrated a clear understanding of the scope of CDD audits.  |
| Proposer's Experience                    | (20 points) | Providing auditing services for over 50 CDDs throughout Florida; other clients include cities and counties. Experience includes over 350 CDDs, and over 900 municipalities, counties and other governmental entities. | Providing auditing services for over 420 governmental entities with clients in all 50 states. Perform single audits for approximately 30% of all governmental clients. Clients include school districts, utility districts, agencies/authorities and municipalities and counties. | Providing auditing services for over 300 special districts throughout Florida. Last year, performed in excess of 19,000 hours of services for Public Sector. 98% of work is either audit or work related to government and non-profit entities. | Providing auditing services for 67 CDDs, 14 municipalities, and 1 water authority. The partners have over 150 years of combined experience in public accounting.   |
| Ability of Personnel                     | (20 points) | 63 years of experience. Offices located in Fort Pierce and Stuart. References, resumes, peer review and professional organizations/ associations provided in proposal.  | Established in 1997; over 200 Partners with over 4,400 years of experience. Top 25 CPA firm in US. Membership in 8 professional organizations. Provided references, team profiles & peer review.  | Established in 1977; and holds<br>memberships in 7 professional<br>governmental and accounting<br>organizations. Provided<br>references, team profiles and peer<br>review.  | Established in 1984. Office located in Orlando, FL. Ranked top 10 accounting firm in Central Florida by the Orlando Business Journal. Holds memberships in 4 professional governmental and accounting organizations. Provided references, team profiles and peer review. |
| Firm Name (1)                            |             | Berger, Toombs,<br>Elam, Gaines, &<br>Frank   | Carr, Riggs &<br>Ingram, LLC  | Grau &<br>Associates  | McDirmit Davis & Company, LLC  |

# **Harmony Community Development District**

Ranking Sheet for Auditing Proposals

| Firm Name <sup>(1)</sup>              | Ability of<br>Personnel | Proposer's<br>Experience | Understanding<br>of Scope of<br>Work | Ability to<br>Furnish the<br>Required<br>Services | Price       | Total Score  | Ranking |
|---------------------------------------|-------------------------|--------------------------|--------------------------------------|---|-------------|--------------|---------|
|                                       | (20 points)             | (20 points)              | (20 points)                          | (20 points)                                       | (20 points) | (100 points) |         |
| Berger, Toombs, Elam, Gaines, & Frank |                         |                          |                                      |   |             |              |         |
| Carr, Riggs & Ingram, LLC             |                         |                          |                                      |   |             |              |         |
| Grau & Associates                     |                         |                          |                                      |   |             |              |         |
| McDirmit Davis & Company, LLC         |                         |                          |                                      |   |             |              |         |

# 3A.

# HARMONY COMMUNITY DEVELOPMENT DISTRICT PROPOSAL FOR AUDIT SERVICES

#### **PROPOSED BY:**

Berger, Toombs, Elam, Gaines & Frank
CERTIFIED PUBLIC ACCOUNTANTS, PL

600 Citrus Avenue, Suite 200 Fort Pierce, Florida 34950

(772) 461-6120

#### **CONTACT PERSON:**

J. W. Gaines, CPA, Director

**DATE OF PROPOSAL:** 

October 27, 2016

# TABLE OF CONTENTS

| DESCRIPTION OF SECTION                   | PAGE  |
|--|-------|
| A. Letter of Transmittal                 | 1-2   |
| B. Profile of the Proposer               |       |
| Description and History of Audit Firm    | 3     |
| Professional Staff Resources             | 4-5   |
| Ability to Furnish the Required Services | 5     |
| Arbitrage Rebate Services                | 6     |
| C. Governmental Auditing Experience      | 7-13  |
| D. Fee Schedule                          | 14    |
| E. Scope of Work to be Performed         | 14    |
| F. Resumes                               | 15-29 |
| G. Peer Review Letter                    | 30    |
| H. Additional Documents Required         |       |
| Notice of Request for Proposal           | 31    |
| Instructions to Proposers                | 32-34 |
| Evaluation Criteria Sheet                | 35    |



Certified Public Accountants

600 Citrus Avenue Suite 200 Fort Pierce, Florida 34950

772/461-6120 // 461-1155 FAX: 772/468-9278

October 27, 2016

Harmony Community Development District Gary Moyer, District Manager Severn Trent Management Services 210 N. University Drive, Suite 702 Coral Springs, Florida 33071

Dear Mr. Moyer:

Thank you very much for the opportunity to present our professional credentials to provide audit services for Harmony Community Development District.

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL has assembled a team of governmental and nonprofit specialists second to none to serve our clients. Our firm has the necessary qualifications and experience to serve as the independent auditors for Harmony Community Development District. We will provide you with top quality, responsive service.

#### **Experience**

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL is a recognized leader in providing services to governmental and nonprofit agencies throughout Florida. We have been the independent auditors for a number of local governmental agencies and through our experience in performing their audits, we have been able to increase our audit efficiency and; therefore, reduce costs. We have continually passed this cost savings on to our clients and will continue to do so in the future. As a result of our experience and expertise, we have developed an effective and efficient audit approach designed to meet or exceed the performance specifications in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and the standards for financial and compliance audits. We will conduct the audit in accordance with auditing standards generally accepted in the United States of America; "Government Auditing Standards" issued by the Comptroller General of the United States; the provisions of the Single Audit Act, Subpart F of Title 2 US Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. OMB Circular A-133, "Audits of States, Local Government, and Nonprofit Organizations", with minimal disruption to your operations. Our firm has frequent technical updates to keep our personnel informed and up-to-date on all changes that are occurring within the industry.



Harmony Community Development District October 27, 2016

To facilitate your evaluation of our qualifications and experience, we have arranged this proposal to include a resume of our firm, including our available staff, our extensive prior governmental and nonprofit auditing experience and clients to be contacted.

You need a firm that will provide an efficient, cost-effective, high-quality audit within critical time constraints. You need a firm with the prerequisite governmental and nonprofit experience to perform your audit according to stringent legal and regulatory requirements, a firm that understands the complex nature of community development districts and their unique compliance requirements. You need a firm with recognized governmental and nonprofit specialists within the finance and governmental communities. And, certainly, you need a firm that will provide you with valuable feedback to enhance your current and future operations. Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL is that firm. J. W. Gaines is the person authorized to make representations for the firm.

Thank you again for the opportunity to submit this proposal to Harmony Community Development District.

Very truly yours,

Berger, Toombs, Elam, Gaines & Frank

Certified Public Accountants PL

Fort Pierce, Florida

#### PROFILE OF THE PROPOSER

#### **Description and History of Audit Firm**

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL is a Treasure Coast public accounting firm, which qualifies as a small business firm, as established by the Small Business Administration (13 CFR 121.38), with offices in Fort Pierce and Stuart. We are a member of the Florida Institute of Certified Public Accountants and the American Institute of Certified Public Accountants. The firm was formed from the merger of Edwards, Berger, Harris & Company (originated in 1972) and McAlpin, Curtis & Associates (originated in 1949). J. W. Gaines and Associates (originated in 1979) merged with the firm in 2004. Our tremendous growth rate experienced over the last 67 years is directly attributable to the firm's unrelenting dedication to providing the highest quality, responsive professional services attainable to its clients.

We are a member of the Private Companies Practice Section (PCPS) of the American Institute of Certified Public Accountants (AICPA) to assure we meet the highest standards. Membership in this practice section requires that our firm meet more stringent standards than standard AICPA membership. These rigorous requirements include the requirement of a triennial peer review of our firm's auditing and accounting practice and annual Continuing Professional Education (CPE) for all accounting staff (whether CPA or non-CPA). For standard AICPA membership, only a quality review is required and only CPAs must meet CPE requirements.

We are also a member of the Government Audit Quality Center ("the Center") of the American Institute of Certified Public Accountants to assure the quality of our government audits. Membership in the Center, which is voluntary, requires our firm to comply with additional standards to promote the quality of government audits.

We have been extensively involved in serving local government entities with professional accounting, auditing and consulting services throughout the entire 63 year history of our firm. Our substantial experience over the years makes us uniquely qualified to provide accounting, auditing, and consulting services to these clients. We are a recognized leader in providing services to governmental and nonprofit agencies on the Treasure Coast and in Central and South Florida, with extensive experience in auditing community development districts and water control districts. We were the independent auditors of the City of Fort Pierce for over 37 years and currently, we are the independent auditors for St. Lucie County since 2002, and for 32 of the 37 years that the county has been audited by CPA firms. Additionally, we have performed audits of the City of Stuart, the City of Vero Beach, St. Lucie County, Indian River County and Martin County. We also presently audit over 50 Community Development Districts throughout Florida.

Our firm was founded on the belief that we are better able to respond to our clients needs through education, experience, independence, quality control, and personal service. Our firm's commitment to quality is reflected in our endeavor of professional excellence via continuing education, the use of the latest computer technology, professional membership in PCPS and peer review.

We believe our approach to audit engagements, intelligence and innovation teamed with sound professional judgment enables us to explore new concepts while remaining sensitive to the fundamental need for practical solutions. We take pride in giving you the assurance that the personal assistance you receive comes from years of advanced training, technical experience and financial acumen.

#### **Professional Staff Resources**

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL has a total of 26 professional and administrative staff (including 11 professional staff with extensive experience servicing government entities). The work will be performed out of our Fort Pierce office with a proposed staff of one senior accountant and one or two staff accountants supervised by an audit manager and audit partner. With the exception of the directors of the firm's offices, the professional staff is not specifically assigned to any of our individual offices. The professional and administrative staff resources available to you through Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL are as follows:

|                                     | <u>i otai</u> |
|-------------------------------------|---------------|
| Partners/Directors (CPA's)          | 5             |
| Principals (CPA)                    | 1             |
| Managers (CPA)                      | 1             |
| Senior/Supervisor Accountants (CPA) | 1             |
| Staff Accountants (2 CPAs)          | 9             |
| Computer Specialist                 | 1             |
| Paraprofessional                    | 6             |
| Administrative                      | _3            |
| Total – all personnel               | 27            |
|                                     |               |

Following is a brief description of each employee classification:

**Staff Accountant** – Staff accountants work directly under the constant supervision of the auditor-in-charge and, are responsible for the various testing of documents, account analysis and any other duties as his/her supervisor believes appropriate. Minimum qualification for a staff accountant is graduation from an accredited university or college with a master's degree in accounting or equivalent.

**Senior Accountant** – A senior accountant must possess all the qualifications of the staff accountant, in addition to being able to draft the necessary reports and financial statements, and supervise other staff accountants when necessary.

**Managers** – A manager must possess the qualifications of the senior accountant, plus be able to work without extensive supervision from the auditor-in-charge. The manager should be able to draft audit reports from start to finish and to supervise the audit team, if necessary.

**Principal** – A principal is a partner/director in training. He has been a manager for several years and possesses the technical skills to act as the auditor –in-charge. A principal has no financial interest in the firm.

**Partner/Director** – The director has extensive governmental auditing experience and acts as the auditor-in-charge. Directors have a financial interest in the firm.

#### **Professional Staff Resources (Continued)**

Independence – Independence of the public accounting firm, with respect to the audit client, is the foundation from which the public gains its trust in the opinion issued by the public accounting firm at the end of the audit process. This independence must be in appearance as well as in fact. The public must perceive that the accounting firm is independent of the audit entity to insure that nothing would compromise the opinion issued by the public accounting firm. Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL is independent of Harmony Community Development District, including its elected officials and related parties, at the date of this proposal, as defined by the following rules, regulations, and standards:

AuSection 220 – Statements on Auditing Standards issued by the American Institute of Certified Public Accountants;

ET Sections 101 and 102 – Code of Professional Conduct of the American Institute of Certified Public Accountants;

Chapter 21A-1, Florida Administrative Code;

Section 473.315, Florida Statutes; and,

Government Auditing Standards, issued by the Comptroller General of the United States.

On an annual basis, all members of the firm are required to confirm, in writing, that they have no personal or financial relationships or holding that would impair their independence with regard to the firm's clients.

Independence is a hallmark of our profession. We encourage our staff to use professional judgment in situations where our independence could be impaired or the perception of a conflict of interest might exist. In the governmental sector, public perception is as important as professional standards. Therefore, the utmost care must be exercised by independent auditors in the performance of their duties.

### **Ability to Furnish the Required Services**

As previously noted in the Profile of the Proposer section of this document, our firm has been in existence for over 67 years. We have provided audit services to some clients for over 30 years continually. Our firm is insured against physical loss through commercial insurance and we also carry liability insurance. The majority of our audit documentation is stored electronically, both on our office network and on each employee laptop or computer assigned to each specific job. Our office computer network is backed up on tape, so in the event of a total equipment loss, we can restore all data as soon as replacement equipment is acquired. In addition, our field laptop computers carry the same data and can be used in the event of emergency with virtually no delay in completing the required services. As evidence of our stability, we were able to resume business after the 2004 hurricanes within one week after the first hurricane and within three days after the second.

#### ADDITIONAL SERVICES PROVIDED

#### **Arbitrage Rebate Services**

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL also provides arbitrage rebate compliance and related services to governmental issuers. The Tax Reform Act of 1986 requires issuers of most tax-exempt obligations to pay (i.e., "rebate") to the United States government any arbitrage profits. Arbitrage profits are earnings on the investment of bond proceeds and certain other monies in excess of what would have been earned had such monies been invested at a yield equal to the yield on the bonds.

Federal tax law requires that interim rebate calculations and payments are due at the end of every fifth bond year. Final payment is required upon redemption of the bonds. More frequent calculations may be deemed advisable by an issuer's auditor, trustee or bond counsel or to assure that accurate and current records are available. These more frequent requirements are usually contained in the Arbitrage or Rebate Certificate with respect to the bonds.

Our firm performs a comprehensive rebate analysis and includes the following:

- Verifying that the issue is subject to rebate;
- Calculating the bond yield;
- Identifying, and separately accounting for, all "Gross Proceeds" (as that term is defined in the Code) of the bond issue, including those requiring analysis due to "transferred proceeds" and/or "commingled funds" circumstances;
- Determining what general and/or elective options are available to Gross proceeds of the issue:
- Calculating the issue's excess investment earning (rebate liability), if any;
- Delivering appropriate documentation to support all calculations;
- Providing an executive summary identifying the methodology employed, major assumptions, conclusions, and any other recommendations for changes in recordkeeping and investment policies;
- Assisting as necessary in the event of an Internal Revenue Service inquiry; and,
- Consulting with issue staff, as necessary, regarding arbitrage related matters.

#### **GOVERNMENTAL AUDITING EXPERIENCE**

Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL has been practicing public accounting in Florida for 65 years. Our success over the years has been the result of a strong commitment to providing personalized quality service to our clients.

The current members of our firm have performed audits of over 350 community development districts, and over 900 audits of municipalities, counties and other governmental entities such as the City of Fort Pierce and St. Lucie County.

Our firm provides a variety of accounting, auditing, tax litigation support, and consulting services. Some of the professional accounting, auditing and management consulting services that are provided by our firm are listed below:

- Performance of annual financial and compliance audits, including Single Audits of state and federal financial assistance programs, under both OMB A-133 audit criteria and the Single Audit Act Amendments of 1996;
- Performance of special compliance audits to ascertain compliance with the applicable local, state and federal laws and regulations;
- Issuance of comfort letters and consent letters in conjunction with the issuance of taxexempt debt obligations, including compiling financial data and interim period financial statement reviews;
- Calculation of estimated and actual federal arbitrage rebates;
- Assistance in compiling historical financial data for first-time and supplemental submissions for GFOA Certificate of Achievement for Excellence in Financial Reporting;
- Preparation of indirect cost allocation systems in accordance with Federal and State regulatory requirements;
- Providing human resource and employee benefit consulting;
- Performance of automation feasibility studies and disaster recovery plans;
- Performance feasibility studies concerning major fixed asset acquisitions and utility plant expansion plans (including electric, water, pollution control, and sanitation utilities); and
- Assistance in litigation, including testimony in civil and criminal court.
- Assist clients who utilize QuickBooks software with their software needs. Our Certified QuickBooks Advisor has undergone extensive training through QuickBooks and has passed several exams to attain this Certification.

#### **Continuing Professional Education**

All members of the governmental audit staff of our firm, and audit team members assigned to this engagement, are in compliance with the Continuing Professional Education (CPE) requirements set forth in Government Auditing Standards issued by the Comptroller General of the United States. In addition, our firm is in compliance with the applicable provisions of the Florida Statutes that require CPA's to have met certain CPE requirements prior to proposing on governmental audit engagements.

The audit team has extensive experience in performing governmental audits and is exposed to intensive and continuing concentration on these types of audits. Due to the total number of governmental audits our team performs, each member of our governmental staff must understand and be able to perform several types of governmental audits. It is our objective to provide each professional employee fifty hours or more of comprehensive continuing professional education each year. This is accomplished through attending seminars throughout Florida and is reinforced through in-house training.

Our firm has made a steadfast commitment to professional education. Our active attendance and participation in continuing professional education is a major part of our objective to obtain the most recent knowledge on issues which are of importance to our clients. We are growing on the reputation for work that our firm is providing today.

#### **Quality Control Program**

Quality control requires continuing commitment to professional excellence. Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL is formally dedicated to that commitment.

To ensure maintaining the standards of working excellence required by our firm, we joined the Private Companies Practice Section (PCPS) of the American Institute of Certified Public Accountants (AICPA). To be a participating member firm of this practice section, a firm must obtain an independent Peer Review of its quality control policies and procedures to ascertain the firm's compliance with existing auditing standards on the applicable engagements.

The scope of the Peer Review is comprehensive in that it specifically reviews the following quality control policies and procedures of the participating firm:

- Professional, economic, and administrative independence;
- Assignment of professional personnel to engagements;
- Consultation on technical matters;
- Supervision of engagement personnel;
- Hiring and employment of personnel;
- Professional development;
- Advancement;
- Acceptance and continuation of clients; and,
- Inspection and review system.

We believe that our commitment to the program is rewarding not only to our firm, but primarily to our clients.

The external independent Peer Review of the elements of our quality control policies and procedures performed by an independent certified public accountant, approved by the PCPS of the AICPA, provides you with the assurance that we continue to conform to standards of the profession in the conduct of our accounting and auditing practice.

Our firm has completed successive Peer Reviews. These reviews included a representative sample of our firm's local governmental auditing engagements. As a result of these reviews, our firm obtained an unqualified opinion on our quality control program and work procedures. On page 30 is a copy of our most recent Peer Review report. It should be noted that we received an unqualified report.

Our firm has never had any disciplinary actions by state regulatory bodies or professional organizations.

As our firm performs approximately seventy five audits each year that are reviewed by federal, state or local entities, we are constantly dealing with questions from these entities about our audits. We are pleased to say that any questions that have been raised were minor issues and were easily resolved without re-issuing any reports.

#### Certificate of Achievement for Excellence in Financial Reporting (CAFR)

We are proud and honored to have been involved with the City of Fort Pierce and the Fort Pierce Utilities Authority when they received their first Certificates of Achievement for Excellence in Financial Reporting for the fiscal years ended September 30, 1988 and 1994, respectively. We were also instrumental in the City of Stuart receiving the award, in our first year of performing their audit, for the year ended September 30, 1999. We are equally proud of the fact that the City of Fort Pierce and the Fort Pierce Utilities Authority have received this highest honor in governmental financial reporting for each subsequent fiscal year to the present.

We also assisted St. Lucie County, Florida for the year ended September 30, 2003, in preparing their first Comprehensive Annual Financial Report, and St. Lucie County has received their Certificate of Achievement for Excellence in Financial Reporting every year since.

As continued commitment to insuring that we are providing the highest level of experience, we have had at least one employee of our firm serve on the GFOA – Special Review Committee since the mid-1980s. This committee is made up of selective Certified Public Accountants throughout the United States who have demonstrated their high level of knowledge and expertise in governmental accounting. Each committee member attends a special review meeting at the Annual GFOA Conference. At this meeting, the committee reports on the Certificate of Achievement Program's most recent results, future goals, and common reporting deficiencies.

Our firm is also a member of Governmental Audit Quality Center (GAQC), a voluntary membership center for CPA firms that perform governmental audits. This center promotes the quality of governmental audits.

We feel that our previous experience in assisting the City of Fort Pierce, the Fort Pierce Utilities Authority and St. Lucie County obtain their first CAFRs, and the City of Stuart in continuing to receive a CAFR and our firm's continued involvement with the GFOA, and the CAFR review committee make us a valued asset for any client in the field of governmental financial reporting.

#### References

Capron Trail Community Development
District
Jeff Walker, Special District Services
(561) 630-4922

The Reserve Community Development District
District
Darrin Mossing, Governmental Management
Services LLC
(407) 841-5524

Port of the Islands Community Development District Stephen Bloom, Severn Trent Management (954) 753-5841

Anthem Park Community Development

John Daugirda, Development Planning &
Financial Group, Inc.

(407) 644-4381

In addition to the above, we have the following additional governmental audit experience:

#### Community Development Districts

Aberdeen Community Development District

Amelia Concourse Community Development
District

Anthem Park Community Development
District

Arborwood Community Development
District

Beacon Lakes Community Development
District

Boggy Creek Community Development
District

Capron Trail Community Development
District

Cedar Hammock Community Development
District

Celebration Pointe Community
Development District

Cheval West Community Development
District

Colonial Country Club Community
Development District

Deer Run Community Development District

Dovera Community Development District

Durbin Crossing Community Development
District

Eastlake Oaks Community Development District

Forest Brooke Community Development District

Golden Lakes Community Development
District

Greyhawk Landing Community
Development District

Griffin Lakes Community Development
District

Heritage Isles Community Development District

| Community | Development | Districts | (Continued) |
|-----------|-------------|-----------|-------------|
|           |             |           |             |

| Heritage Lake Park Community Development District         | Riverwood Community Development Distric                       |  |  |
|---|---|--|--|
| Heritage Palms Community Development District             | Rolling Hills Community Development<br>District               |  |  |
| Julington Creek Community Development District            | Sampson Creek Community Development<br>District               |  |  |
| Lake Bernadette Community                                 | Solterra Resort Community Development<br>District             |  |  |
| Development District  Live Oak No 2 Community             | South Village Community Development<br>District               |  |  |
| Development District  Magnolia Park Community Development | Southern Hills Plantation I Community<br>Development District |  |  |
| District  Midtown Miami Community                         | St. John's Forest Community Development District              |  |  |
| Development District  Myrtle Creek Community Development  | Stoneybrook West Community Development District               |  |  |
| District  | Terracina Community Development District                      |  |  |
| Narcoossee Community Development District                 | The Crossings at Fleming Community Development District       |  |  |
| Overoaks Community Development District                   | Turnbull Creek Community Development                          |  |  |
| Pine Island Community Development District                | District  |  |  |
| Pine Ridge Community Development District                 | Valencia Acres Community Development District                 |  |  |
| Piney-Z Community Development District                    | Verandahs Community Development Distric                       |  |  |
| Renaissance Commons Community Development District        | Villages of Bloomingdale Community<br>Development District    |  |  |
| Reserve Community Development District                    | Westside Community Development District                       |  |  |
| Ridgewood Trails Community Development District           | Willow Creek Community Development<br>District                |  |  |

Other Governmental Organizations

Coguina Water Control District

Florida Inland Navigation District

Fort Pierce Farms Water Control District

Indian River Regional Crime Laboratory, District 19, Florida

Jobs and Education Partnership

Office of the Medical Examiner, District 19

Rupert J. Smith Law Library of St. Lucie County

St. Lucie Education Foundation

Town of Ocean Breeze Park

Troup Indiantown Water Control District

Current or Recent Audits in Accordance with OMB Circular A-133,

St. Lucie County, Florida

Members of our audit team have acquired extensive experience from performing or participating in over 1,500 audits of governments, independent special taxing districts, school boards, and other agencies that receive public money and utilize fund accounting.

Much of our firm's auditing experience is with compliance auditing, which is required for publicly financed agencies. In this type of audit, we do a financial examination and also confirm compliance with various statutory and regulatory guidelines.

Following is a summary of our other experience, including Auditor General experience, as it pertains to other governmental and fund accounting audits.

#### Counties

(Includes elected constitutional officers, utilities and dependent taxing districts)

Indian River Martin Okeechobee Palm Beach

#### Municipalities

City of Port St. Lucie City of Vero Beach Town of Orchid

#### Special Districts

Lakewood Ranch Community Development District
Martin Soil and Water Conservation District
St. Lucie County – Fort Pierce Fire District
The Crossings at Fleming Island
St. Lucie West Services District
Indian River County Mosquito Control District
St. John's Water Control District
Westchase and Westchase East Community Development Districts
Pier Park Community Development District

#### Schools and Colleges

Federal Student Aid Programs – Indian River Community College Indian River Community College Okeechobee County District School Board St. Lucie County District School Board

#### State and County Agencies

Central Florida Foreign-Trade Zone, Inc. (a nonprofit organization affiliated with the St. Lucie County Board of County Commissioners) Florida School for Boys at Okeechobee Indian River Community College Crime Laboratory Indian River Correctional Institution

#### **FEE SCHEDULE**

We propose the fee for our audit services described below to be \$4,355 for the years ended September 30, 2016, 2017 and 2018. These fees are contingent upon the financial records and accounting systems of Harmony Community Development District being "audit ready". If we discover that additional preparation work or subsidiary schedules are needed, we will consult with your authorized representative. We can assist with this additional work at our standard rates should you desire.

#### SCOPE OF WORK TO BE PERFORMED

If selected as the District's auditors, we will perform a financial and compliance audit in accordance with Section 11.45, Florida Statutes, in order to express an opinion on an annual basis on the financial statements of Harmony Community Development District as of September 30, 2016, 2017 and 2018. The audits will be performed to the extent necessary to express an opinion on the fairness in all material respects with which the financial statements present the financial position, results of operations and changes in financial position in conformity with generally accepted accounting principles and to determine whether, for selected transactions, operations are properly conducted in accordance with legal and regulatory requirements. Reportable conditions that are also material weaknesses shall be identified as such in the Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters. Other (non-reportable) conditions discovered during the course of the audit will be reported in a separate letter to management, which will be referred to in the Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters.

Our audit will be performed in accordance with standards for financial and compliance audits contained in *Government Auditing Standards*, as well as in compliance with rules and regulations of audits of special districts as set forth by the State Auditor General in Chapter 10.550, Local Governmental Entity Audits, and other relevant federal, state and county orders, statutes, ordinances, charter, resolutions, bond covenants, Administrative Code and procedures, or rules and regulations which may pertain to the work required in the engagement.

The primary purpose of our audit will be to express an opinion on the financial statements discussed above. It should be noted that such audits are subject to the inherent risk that errors or irregularities may not be detected. However, if conditions are discovered which lead to the belief that material errors, defalcations or other irregularities may exist or if other circumstances are encountered that require extended services, we will promptly notify the appropriate individual.

# Personnel Qualifications and Experience

#### J. W. Gaines, CPA, CITP

Director - 36 years

#### Education

♦ Stetson University, B.B.A. - Accounting

#### Registrations

♦ Certified Public Accountant – State of Florida, State Board of Accountancy

 Certified Information Technology Professional (CITP) – American Institute of Certified Public Accountants

#### Professional Affiliations/Community Service

- Member of the American and Florida Institutes of Certified Public Accountants
- ♦ Affiliate member Government Finance Officers Association
- Past President, Vice President-Campaign Chairman, Vice President and Board Member of United Way of St. Lucie County, 1989 - 1994
- Past President, President Elect, Secretary and Treasurer of the Treasure Coast Chapter of the Florida Institute of Certified Public Accountants, 1988 - 1991
- Past President of Ft. Pierce Kiwanis Club, 1994 95, Member/Board Member since 1982
- Past President, Vice President and Treasurer of St. Lucie County Chapter of the American Cancer Society, 1980 -1986
- Member of the St. Lucie County Chamber of Commerce, Member Board of Directors, Treasurer, September 2002 - 2006, Chairman Elect 2007, Chairman 2008, Past Chairman 2009
- Member Lawnwood Regional Medical Center Board of Trustees, 2000 Present, Chairman 2013 - Present
- ♦ Member of St. Lucie County Citizens Budget Committee, 2001 2002
- ♦ Member of Ft. Pierce Citizens Budget Advisory Committee, 2010 2011
- Member of Ft. Pierce Civil Service Appeals Board, 2013 Present

#### **Professional Experience**

- Miles Grant Development/Country Club Stuart, Florida, July 1975 October 1976
- ♦ State Auditor General's Office Public Accounts Auditor November 1976 through September 1979
- Director Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL, responsible for numerous government and nonprofit audits.
- Over 30 years experience in all phases of public accounting and auditing experience, with a concentration in financial and compliance audits. Mr. Gaines has been involved in all phases of the audits listed on the preceding pages.

#### Personnel Qualifications and Experience

J. W. Gaines, CPA, CITP (Continued)
Director

**Continuing Professional Education** 

 Has participated in numerous continuing professional education courses provided by nationally recognized sponsors over the last two years to keep abreast of the latest developments in accounting and auditing such as:

Governmental Accounting Report and Audit Update

Analytical Procedures, FICPA

Annual Update for Accountants and Auditors

Single Audit Sampling and Other Considerations

# Personnel Qualifications and Experience

#### David S. McGuire, CPA, CITP

Accounting and Audit Principal – 9 years
Accounting and Audit Manager – 7 years
Staff Accountant – 11 years

#### **Education**

♦ University of Central Florida, B.A. – Accounting

♦ Barry University – Master of Professional Accountancy

#### Registrations

◆ Certified Public Accountant – State of Florida, State Board of Accountancy

 Certified Information Technology Professional (CITP) – American Institute of Certified Public Accountants

#### **Professional Affiliations/Community Service**

- Member of the American and Florida Institutes of Certified Public Accountants
- ♦ Associate Member, Florida Government Finance Office Associates
- ♦ Assistant Coach St. Lucie County Youth Football Organization (1994 2005)
- ♦ Assistant Coach Greater Port St. Lucie Football League, Inc. (2006 2010)
- ♦ Board Member Greater Port St. Lucie Football League, Inc. (2011 present)
- Treasurer, AIDS Research and Treatment Center of the Treasure Coast, Inc. (2000 2003)
- ♦ Board Member/Treasurer, North Treasure Coast Chapter, American Red Cross (2004 – 2010)
- ♦ Member/Board Member of Port St. Lucie Kiwanis (1994 2001)
- President (2014/15) of Sunrise Kiwanis of Fort Pierce (2004 present)
- St. Lucie District School Board Superintendent Search Committee (2013 present)

#### **Professional Experience**

- Twenty four years public accounting experience with an emphasis on nonprofit and governmental organizations.
- Audit Manager in-charge on a variety of audit and review engagements within several industries, including the following government and nonprofit organizations:

St. Lucie County, Florida

19th Circuit Office of Medical Examiner

Troup Indiantown Water Control District

Exchange Club Center for the Prevention of Child Abuse, Inc.

Healthy Kids of St. Lucie County

Mustard Seed Ministries of Ft. Pierce, Inc.

Reaching Our Community Kids, Inc.

Reaching Our Community Kids - South

St. Lucie County Education Foundation, Inc.

Treasure Coast Food Bank, Inc.

North Springs Improvement District

• Four years of service in the United States Air Force in computer operations, with a top secret (SCI/SBI) security clearance.

#### **Personnel Qualifications and Experience**

David S. McGuire, CPA, CITP (Continued)
Accounting and Audit Principal

#### **Continuing Professional Education**

• Mr. McGuire has attended numerous continuing professional education courses and seminars taught by nationally recognized sponsors in the accounting auditing and single audit compliance areas. He has attended courses over the last two years in those areas as follows:

Not-for-Profit Auditing Financial Results and Compliance Requirements

Update: Government Accounting Reporting and Auditing

Annual Update for Accountants and Auditors

### Personnel Qualifications and Experience

David F. Haughton, CPA

Accounting and Audit Manager - 27 years

#### Education

Stetson University, B.B.A. – Accounting

Registrations

◆ Certified Public Accountant – State of Florida, State Board of Accountancy

#### Professional Affiliations/Community Service

♦ Member of the American and Florida Institutes of Certified Public Accountants

• Former Member of Florida Institute of Certified Public Accountants Committee on State and Local Government

♦ Affiliate Member Government Finance Officers Association (GFOA) for over 10 years

♦ Affiliate Member Florida Government Finance Officers Association (FGFOA) for over 10 vears

◆ Technical Review – 1997 FICPA Course on State and Local Governments in Florida

♦ Board of Directors – Kiwanis of Ft. Pierce, Treasurer – 1994-1999; Vice President – 1999-2001

#### **Professional Experience**

• Twenty-seven years public accounting experience with an emphasis on governmental and nonprofit organizations.

State Auditor General's Office – West Palm Beach, Staff Auditor, June 1985 to September

1985

 Accounting and Audit Manager of Berger, Toombs, Elam, Gaines & Frank, Certified Public Accountants PL, responsible for audit and accounting services including governmental and not-for-profit audits.

♦ Over 20 years of public accounting and governmental experience, specializing in governmental and nonprofit organizations with concentration in special districts, including Community Development Districts which provide services including water and sewer utilities. Governmental and non-profit entities served include the following:

#### Counties:

St. Lucie County

**Municipalities:** 

City of Fort Pierce City of Stuart

### Personnel Qualifications and Experience

#### David F. Haughton, CPA (Continued)

Accounting and Audit Manager

#### **Professional Experience (Continued)**

**Special Districts:** 

Bluewaters Community Development District
Country Club of Mount Dora Community Development District
Fiddler's Creek Community Development District #1 and #2
Indigo Community Development District
North Springs Improvement District
Renaissance Commons Community Development District
St. Lucie West Services District
Stoneybrook Community Development District
Summerville Community Development District
Terracina Community Development District
Thousand Oaks Community Development District
Tree Island Estates Community Development District
Valencia Acres Community Development District

#### Non-Profits:

The Dunbar Center, Inc.
Hibiscus Children's Foundation, Inc.
Hope Rural School, Inc.
Maritime and Yachting Museum of Florida, Inc.
Tykes and Teens, Inc.
United Way of Martin County, Inc.
Workforce Development Board of the Treasure Coast, Inc.

 While with the Auditor General's Office he was on the staff for the state audits of the Martin County School District and Okeechobee County School District.

 During 1997 he performed a technical review of the Florida Institute of Certified Public Accountants state CPE course on Audits of State and Local Governments in Florida. His comments were well received by the author and were utilized in future updates to the course.

#### **Continuing Professional Education**

During the past several years, he has participated in numerous professional development training programs sponsored by the AICPA and FICPA, including state conferences on special districts and governmental auditing in Florida. He averages in excess of 100 hours bi-annually of advanced training which exceeds the 80 hours required in accordance with the continuing professional education requirements of the Florida State Board of accountancy and the AICPA Private Companies Practice Section. He has over 75 hours of governmental CPE credit within the past two years.

# Personnel Qualifications and Experience

#### Rhonda Wigglesworth, CPA

Senior Accountant - 17 years

#### Education

♦ Florida Atlantic University, B.S. – Accounting , B. S. – Business Management

#### Registrations

- ♦ Certified Public Accountant State of Florida, State Board of Accountancy
- ♦ Certified General Contractor

#### **Professional Affiliations/Community Service**

- ♦ Florida Institute of Certified Public Accountants
- ♦ American Institute of Certified Public Accountants
- ♦ Treasure Coast Builders Association
- Royal Palms of St. Lucie
- Member Sunrise Kiwanis of Fort Pierce

#### **Professional Experience**

- ♦ Thirteen years public accounting experience specializing in nonprofit and governmental organizations.
- Five years private accounting experience in for profit Construction Company.
- Performed audits of nonprofit and governmental organizations in accordance with Governmental Accounting Auditing Standards (GAAS).
- Performed Single Audits of nonprofit organizations in accordance with OMB Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations.
- Conducted audits, reviews, and compilations of private entities and closely held corporations in accordance with Generally Accepted Accounting Principles (GAAP).
- Managed audit staff overseeing all planning, fieldwork and financial statement preparation of nonprofit, governmental and private entities.

#### **Continuing Professional Education**

 Ms. Wigglesworth has participated in numerous continuing professional education courses provided by nationally recognized sponsors to keep abreast of the latest developments.

# Personnel Qualifications and Experience

#### Rubiela Mendieta, CPA

Staff Accountant - 20 years

#### Education

- ♦ University of Miami, MBA with concentration in Accounting and International Business
- ♦ University of Bridgeport BS Accounting
- Panama Canal College AS Accounting and Business

#### Registrations

- Certified Public Accountant State of Florida, State Board of Accountancy
- ♦ Certified Public Accountant State of NY New York University
- ♦ Certified Public Accountant Republic of Panama
- ♦ Certified Fraud Examiner Association of Certified Fraud Examiner
- ♦ Florida Notary

#### Professional Affiliations/Community Service

- American Institute of Certified Public Accountants
- Association of Certified Fraud Examiners
- ♦ Institute of Internal Auditors
- ♦ Government Finance Officers Association

#### **Professional Experience**

- Twenty years of public and private accounting and auditing experience specializing in various industries and organizations (public, private nonprofit and governmental).
- Conducted audits of public and private corporations in accordance with Generally Accepted Accounting Principles (GAAP) and Generally Accepted Auditing Standards (GAAS).
- ♦ Conducted audits of Federal Entities in accordance with Generally Accepted Governmental Auditing Standards (Yellow Book).
- ♦ Conducted audits, reviews, and compilations of HOA's, Condominiums and other in accordance with Florida Common Interest Realty Association (CIRA) and GAAP.
- Conducted Compliance and Operation Internal Audits of Federal Government Branch (Panama Canal Commission and local cities).
- Managed audit staff, overseeing planning, fieldwork and financial statements preparation of private and public entities.

#### Continuing Professional Education

Ms. Mendieta has participated in numerous continuing professional education courses provided by nationally recognized sponsors to keep abreast of the latest developments.

# Personnel Qualifications and Experience

#### Matthew R. Gonano, CPA Senior Accountant – 4 years

#### Education

- University of North Florida, B.B.A. –Accounting
- University of Alicante, Spain
- Florida Atlantic University Masters of Accounting

#### **Professional Experience**

- ♦ Senior Accountant with Berger, Toombs, Elam, Gaines, & Frank providing professional services to nonprofit and governmental entities.
- Performed audits of nonprofit and governmental organizations in accordance with Governmental Accounting Auditing Standards (GAAS).
- Performed Single Audits of nonprofit organizations in accordance with OMB Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations.

#### **Continuing Professional Education**

Working to pass the Certified Public Accounting (CPA) exam.

# **Personnel Qualifications and Experience**

#### Paul Daly

Staff Accountant - 4 years

#### Education

♦ Florida Atlantic University, B.S. –Accounting

#### **Professional Experience**

♦ Staff Accountant with Berger, Toombs, Elam, Gaines, & Frank providing professional services to nonprofit and governmental entities.

#### **Continuing Professional Education**

• Working to attain the requirements to take the Certified Public Accounting (CPA) exam.

# Personnel Qualifications and Experience

#### Melissa Arnold

Staff Accountant - 3 years

#### Education

- ♦ Indian River State College, A.A. Accounting
- ♦ Florida Atlantic University, B.B.A. --Accounting

#### **Professional Experience**

• Staff accountant with Berger, Toombs, Elam, Gaines, & Frank providing professional services to nonprofit and governmental entities.

#### **Continuing Professional Education**

 Ms. Arnold participates in numerous continuing professional education courses provided by nationally recognized sponsors to keep abreast of the latest developments.

#### **Personnel Qualifications and Experience**

#### Bryan Snyder

Staff Accountant - 1 year

#### Education

♦ Florida Atlantic University, B.B.A. - Accounting

#### **Professional Experience**

- Accountant beginning his professional auditing career with Berger, Toombs, Elam, Gaines,
   & Frank.
- Mr. Snyder is gaining experience auditing governmental & nonprofit entities.

#### **Continuing Professional Education**

♦ Mr. Snyder participates in numerous continuing education courses and plans on working to acquire his CPA certificate.

# Personnel Qualifications and Experience

#### W. Michael Lofley – 1 year Staff Accountant

#### Education

Florida Atlantic University, B.B.A. - Accounting

#### **Professional Experience**

- Staff Accountant with Berger, Toombs, Elam, Gaines, & Frank auditing governmental and non profit entities.
- Mr. Lofley previously worked as a Staff Accountant in private companies.

#### **Continuing Professional Education**

 Mr. Lofley participates in numerous continuing education courses and plans on acquiring his CPA.

## **Personnel Qualifications and Experience**

#### **Maritza Ahrens**

Staff Accountant

#### Education

♦ Indian River State College, B.S.A. - Accounting

#### **Professional Experience**

• Staff Accountant beginning her professional auditing career with Berger, Toombs, Elam, Gaines, & Frank.

#### **Continuing Professional Education**

 Ms. Ahrens participates in numerous continuing education courses and plans on acquiring her CPA.

## Commitment to Quality Service

## Personnel Qualifications and Experience

#### Jonathan Herman

Staff Accountant – 3 years

#### Education

♦ University of Central Florida, B.S. –Accounting

♦ Florida Atlantic University, MACC (anticipated graduation – May, 2016)

#### Professional Experience

• Accounting graduate with two and a half years experience with Berger, Toombs, Elam, Gaines, & Frank providing professional services to nonprofit and governmental entities.

#### **Continuing Professional Education**

• Working to attain the requirements to take the Certified Public Accounting (CPA) exam.

# Baggett, Reutimann & Associates, CPAs PA

**Certified Public Accountants** 

Judson B. Baggett, MBA, CPA, CVA, Partner Marci Reutimann, CPA, Partner

6815 Dairy Road Zephyrhills, FL 33542 Phone: (813) 788-2155 Fax: (813) 782-8606

### **System Review Report**

To the Partners
October 31, 2013
Berger, Toombs, Elam, Gaines & Frank, CPAs PL
and the Peer Review Committee of the Florida Institute of Certified Public Accountants

We have reviewed the system of quality control for the accounting and auditing practice of Berger, Toombs, Elam, Gaines & Frank, CPAs PL, (the firm), in effect for the year ended May 31, 2013. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants. As a part of our peer review, we considered reviews by regulatory entities, if applicable, in determining the nature and extent of our procedures. The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Our responsibility is to express an opinion on the design of the system of quality control, and the firm's compliance therewith based on our review. The nature, objectives, scope, limitations of, and the procedures performed in a System Review are described in the standards at <a href="https://www.aicpa.org/prsummary">www.aicpa.org/prsummary</a>.

As required by the standards, engagements selected for review included engagements performed under *Government Auditing Standards* and audits of employee benefit plans.

In our opinion, the system of quality control for the accounting and auditing practice of Berger, Toombs, Elam, Gaines & Frank, CPAs PL, in effect for the year ended May 31, 2013, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency (ies), or fail. Berger, Toombs, Elam, Gaines & Frank, CPAs PL, has received a peer review rating of pass.

Baggern Reutimann & Associates, CPAs,

(SENGER\_MEPORT)

#### Harmony Community Development District Request for Proposals for Annual Audit Services

The Harmony Community Development District hereby requests proposals for annual financial auditing services. The proposals must provide for the auditing of the District's financial records for the Fiscal Year ended September 30, 2016, with an option for two additional annual renewals. The District is a local unit of special-purpose government created under Chapter 190, Florida Statutes, for the purpose of financing, constructing and maintaining public infrastructure. The District is located in Osceola County and is approximately 995.95 acres in area. The District currently has an operating budget of approximately \$4.2 Million inclusive of debt service.

The Auditing entity submitting a proposal must be duly licensed under Florida Law and be qualified to conduct Audits in accordance with "Governmental Auditing Standards", as adopted by the Florida Board of Accountancy. Audit shall be conducted in accordance with Florida Law and particularly Section 218.39, Florida Statutes, and the rules of the Florida Auditor General.

Proposals packages, which include evaluation criteria and instructions to proposers are available from the District's Management Advisory Company at the address and telephone number listed below.

Proposers must provide ten (10) copies of their proposals to Severn Trent Services North America, Attn: Auditing Services, 210 North University Drive, Suite 702, Coral Springs, Florida 33071, Telephone (954) 753 5841, in an envelope marked on the outside "Auditing Services, Harmony Community Development District." Proposals must be received by 5:00 p.m. on Thursday, October 27, 2016, at the offices listed above. Please direct all questions regarding this notice to Mr. Willie Butler, (954)-753-5841.

Severn Trent Services North America Gary Moyer District Manager

#### **SAMPLE**

# HARMONY COMMUNITY DEVELOPMENT DISTRICT REQUEST FOR PROPOSALS

# District Auditing Services for Fiscal Year 2016 Osceola County, Florida

#### INSTRUCTIONS TO PROPOSERS

SECTION 1. DUE DATE. Sealed proposals must be received no later than 2016, at the Offices of the District Manager, located at 210 North University Drive, Suite 702, Coral Springs, Florida 33071. Proposals will be publicly opened at that time.

- SECTION 2. FAMILIARITY WITH THE LAW. By submitting a proposal, the Proposer is assumed to be familiar with all federal, state and local laws, ordinances, rules and regulations that in any manner affect the work. Ignorance on the part of the Proposer will in no way relieve it from responsibility to perform the work covered by the proposal in compliance with all such laws, ordinances and regulations.
- SECTION 3. QUALIFICATIONS OF PROPOSER. The contract, if awarded, will only be awarded to a responsible Proposer who is qualified by experience and licensing to do the work specified herein. The Proposer shall submit with its proposal satisfactory evidence of experience in similar work and show that it is fully prepared to complete the work to the satisfaction of the District.
- SECTION 4. SUBMISSION OF ONLY ONE PROPOSAL. Proposers shall be disqualified and their proposals rejected if the District has reason to believe that collusion may exist among the Proposers, the Proposer has defaulted on any previous contract or is in arrears on any previous or existing contract, or for failure to demonstrate proper licensure and business organization.
- SECTION 5. SUBMISSION OF PROPOSAL. Submit ten (10) copies of the Proposal Documents, and other requested attachments at the time and place indicated herein, which shall be enclosed in an opaque sealed envelope, marked with the title "Auditing Services –Harmony Community Development District" on the face of it.
- SECTION 6. MODIFICATION AND WITHDRAWAL. Proposals may be modified or withdrawn by an appropriate document duly executed and delivered to the place where proposals are to be submitted at any time prior to the time and date the proposals are due. No proposal may be withdrawn after opening for a period of ninety (90) days.
- SECTION 7. PROPOSAL DOCUMENTS. The proposal documents shall consist of the notice announcing the request for proposals, these instructions, the Evaluation

Criteria Sheet and a proposal with all required documentation pursuant to Section 12 of these instructions (the "Proposal Documents").

- SECTION 8. PROPOSAL. In making its proposal, each Proposer represents that it has read and understands the Proposal Documents and that the proposal is made in accordance therewith.
- SECTION 9. BASIS OF AWARD/RIGHT TO REJECT. The District reserves the right to reject any and all proposals, make modifications to the work, and waive any informalities or irregularities in proposals as it is deemed in the best interests of the District.
- SECTION 10. CONTRACT AWARD. Within fourteen (14) days of receipt of the Notice of Award from the District, the Proposer shall enter into and execute a Contract (Engagement Letter) with the District.
- SECTION 11. LIMITATION OF LIABILITY. Nothing herein shall be construed as or constitute a waiver of District's limited waiver of liability contained in Section 768.28, Florida Statutes, or any other statute or law.
- SECTION 12. MISCELLANEOUS. All proposals shall include the following information in addition to any other requirements of the proposal documents.
  - A. List position or title of all personnel to perform work on the District audit. Include resumes for each person listed; list years of experience in present position for each party listed and years of related experience.
  - B. Describe proposed staffing levels, including resumes with applicable certifications.
  - C. Three references from projects of similar size and scope. The Proposer should include information relating to the work it conducted for each reference as well as a name, address and phone number of a contact person.
  - D. The lump sum cost of the provision of the services under the proposal.
  - E. Must perform the audit fieldwork at the office where the District records are maintained.

SECTION 13. PROTESTS. Any protest regarding the Proposal Documents, must be filed in writing, at the Offices of the District Manager, within seventy-two (72) hours after the receipt of the proposed contract documents. The formal protest setting forth with particularity the facts and law upon which the protest is based shall be filed within seven (7) calendar days after the initial notice of protest was filed. Failure to timely file a

notice of protest or failure to timely file a formal written protest shall constitute a waiver of any right to object or protest with respect to aforesaid contract award.

SECTION 14. EVALUATION OF PROPOSALS. The criteria to be used in the evaluation of proposals are presented in the Evaluation Criteria Sheet, contained within the Proposal Documents.

#### AUDITOR SELECTION EVALUATION CRITERIA

#### 1. Ability of Personnel.

(20 Points)

(E.g., geographic locations of the firm's headquarters or permanent office in relation to the project; capabilities and experience of key personnel; present ability to manage this project; evaluation of existing workload; proposed staffing levels, etc.)

#### 2. Proposer's Experience.

(20 Points)

(E.g. past record and experience of the Proposer in similar projects; volume of work previously performed by the firm; past performance for other Community Development Districts in other contracts; character, integrity, reputation, of respondent, etc.)

#### 3. Understanding of Scope of Work.

(20 Points)

Extent to which the proposal demonstrates an understanding of the District's needs for the services requested.

#### 4. Ability to Furnish the Required Services.

(20 Points)

Extent to which the proposal demonstrates the adequacy of Proposer's financial resources and stability as a business entity necessary to complete the services required (E.g., the existence of any natural disaster plan for business operations).

#### 5 Price.

(20 Points)

Points will be awarded based upon the price bid for the rendering of the services and reasonableness of the price to the services.

# **3B.**

# Helping You Shine by Illuminating Solutions



professional services
PROPOSAL FOR

Harmony Community Development District

October 27, 2016

#### PROPOSER

Carr, Riggs & Ingram, LLC 500 Grand Boulevard, Suite 210 Miramar Beach, FL 32550 (850) 837-3141

10

CRI CARRIGGS & INGRAM
CPAs and Advisors

CRlcpa.com

#### SUBMITTED BY

K. Alan Jowers Engagement Partner AJowers@cricpa.com Stephen Riggs, IV Concurring Partner SCRiggs@cricpa.com



Carr, Riggs & Ingram, LLC (CRI) appreciates the opportunity to propose on auditing services to Harmony Community Development District (the "District"). We are genuinely excited about the prospect of continuing to serve you and strengthening our long-term relationship. We pride ourselves on getting to know our clients and illuminating solutions by providing innovative IDEAS to move them from compliance to providing them a competitive advantage.

**nvestment in You.** We believe in developing long-term, mutually beneficial relationships and quickly demonstrating value with a fee structure and service solutions that provide immediate and continued savings. Our investment starts on "Day 1" as your assigned team begins with our proven, streamlined process that minimizes your time and disruption during the service provider change and continues throughout the relationship.

edicated Team. CRI's team consists of more than 1,300 professionals, which allows us to tailor your service team by aligning their industry, service, and specialty skills with your needs. Our dedicated teams deliver the highest level of business acumen and knowledge to your organization; our commitment to consistent staffing allows you to maximize savings and remain focused on your needs.

quilibrium. CRI delivers big firm expertise with small firm service. Of approximately 45,000 public accounting firms in the United States, CRI currently ranks among the top 25. Additionally, as a part of PrimeGlobal, an association of independent accounting firms, we have access to international resources as – and when – needed. Leveraging these resources while maintaining local decision-making authority means that simplified solutions are only a phone call away. And we believe that's the best of both worlds for our clients.

ctive Partner Participation. Collectively, our partners deliver expertise derived from more than 4,400 years of business experience. With this level of talent, we thoughtfully choose a partner that aligns with your business' needs and industry. Our hands-on, working partners "show up" to convey our genuine commitment to your success. They strive to earn trusted advisor roles by digging in, proactively learning your business, and producing long-term value for you.

implified Solutions. Our 225 different cumulative partner certifications is an impressive statistic, success is measured by translating complex concepts into client solutions. While accounting is the language of business, we're here



to decipher the jargon and help you make educated decisions. CRInnovate embraces agility and invention. The CRI vSTAR<sup>™</sup> process, our inaugural initiative delivering a virtual audit, is designed to provide you with maximized efficiencies, reduced workload, and an improved experience.

We have enjoyed being your business partner the past five years, and we welcome the opportunity to continue demonstrating the same teamwork, expertise, and responsiveness that have made us one of the fastest growing public accounting firms in the United States over the past ten years. Please contact me with any questions. Again, we appreciate your consideration.

Sincerely,

K. Alan Jowers, CPA, Engagement Partner



#### TABLE OF CONTENTS

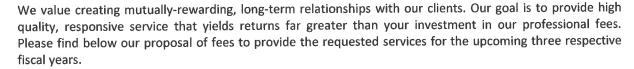
| YOUR NEEDS   |     |
|--|-----|
| UNDERSTANDING & MEETING YOUR NEEDS                       | . 4 |
| YOUR SERVICES & FEES                                     |     |
| YOUR SERVICES & FEES                                     | ، 5 |
| YOUR CHOICE: CRI   |     |
| FIRM PROFILE   | . 6 |
| GOVERNMENT CREDENTIALS                                   | , 7 |
| RELEVANT EXPERIENCE                                      |     |
| YOUR SOLUTION TEAM                                       | , 9 |
| DELIVERING QUALITY TO YOU                                | 17  |
| THE CRI vSTAR™ PROCESS                                   | 19  |
|  |     |
| WORKING TOGETHER: OVERVIEW SHARING CRI'S VALUES WITH YOU | 20  |
|  |     |
| TRANSITIONING YOU  | 21  |
| JOINING OUR CONVERSATION                                 | 22  |
| WORKING TOGETHER: DETAILS                                |     |
| CRI AUDIT FRAMEWORK                                      | 23  |
| CRI AUDIT APPROACH                                       |     |
| CRI AUDIT APPROACH                                       | 23  |
| APPENDIX   |     |
| APPENDIX A – PEER REVIEW                                 | 27  |
| APPENDIX B - RFP DOCUMENTS                               | 28  |



From the RFP, we understood your team to express the following needs, requests, and/or issues. We've detailed our proposed solutions below and are happy to discuss other related projects as they arise and upon request.

|            | NEEDS & ISSUES   | SOLUTIONS & SERVICES   |
|------------|--|--|
| Technical  | The District is required to have independent audits performed on its financial statements.   | Perform external audit services in accordance with auditing standards generally accepted in the United States of America (GAAS), in order to express an opinion on the District's financial statements.  |
| Relational | The District's Board of Supervisors and management expect open and continuous communication with their CPA firm in order to avoid surprise findings at the end of the audit. | <ul> <li>Communicate         contemporaneously and         directly with management         regarding the results of our         procedures.</li> <li>Anticipate and respond to         concerns of management         and/or the Audit Committee         (if/when formed).</li> </ul> |





| CED VICE  | CRI FEES |         |         |
|---|----------|---------|---------|
| SERVICE   | 2016     | 2017    | 2018    |
| Perform external audit services in accordance     | \$5,000  | \$5,100 | \$5,250 |
| with auditing standards generally accepted in the |          |         |         |
| United States of America (GAAS)                   |          |         |         |

#### UNIQUE SAVINGS OPPORTUNITY WITH CRI

CRI offers the unique opportunity to utilize the CRI vSTAR™ process, our virtual audit process that combines minimal hardware, collaborative software, and cameras to allow us to perform all or part of our audit engagement virtually and in real time. CRI vSTAR™ clients will enjoy reduced or eliminated travel costs — which translates into savings.

If the District requests additional services outside of this proposal, professional fee hourly rates are as follows, but may be negotiated depending on the project request:

| CLASSIFICATION   | HOURLY RATE |
|------------------|-------------|
| Partner          | \$225       |
| Manager          | \$140       |
| Senior           | \$100       |
| Staff            | \$80        |
| IT Specialist    | \$200       |
| Fraud Specialist | \$200       |

Our professional fees are based on the key assumptions that Harmony Community Development District will:

- Ensure that the predecessor's work papers will be made available for timely review.
- Make available documents and work papers for review at Harmony Community Development
   District's headquarters location, although we may choose to review at alternate locations.
- Prepare certain schedules and analyses and provide supporting documents as requested.
- Assist us in obtaining an understanding of the accounting systems of the District.
- Not experience a significant change in business operations or financial reporting standards.

#### FIRM PROFILE



Text CRI to 66866 to receive CRI News and Alerts.

85,000 Clients in all 50 states

Divisions of CRI

AUDITWERX

CRI CAPITAL ADVISORS

LEVEL FOUR

Office Locations in States

1997

Year Founded

Professionals

Professional Organization Memberships

American Institute of Certified Public Accountants (AICPA) Altrace for CPA tires

AICPA Private Companies Practice Section

Center for Audit Quality (CAQ)

Employee Benefit Plan Audit Quality Center of the AICPA

Governmental Audit Quality Center of the AICPA

Intormation Systems Audit and Control

Institute of Internal Auditors (BA)

Public Company Accounting Oversigh Board (PCAOB) 18

Years of Consistent Year-Over-Year Growth (since formation)



225 +

Partner Designations

26 are different CPA CVA CGFM CIE CMA FAHM ABV CAM MCSE MCP Cr.FA CITP CGEIT CFSA CCIFP CISA CMPE CFP CTGA CISSP

CRISC

**Professional Association** 

PrimeGlobal

MORE ABOUT PRIMEGLOBAL

320 firms in 87 contents with more than 750 affices, 20,000 people

Top 25 CPA Firm in the U.S.

PFS

200+

**Partners** 

4,400+
Partner Years of Experience



#### GOVERNMENT CREDENTIALS



During the 7 years we have worked with Carr, Riggs & Ingram, I have found that their team has tremendous expertise in local government financial operations. They have demonstrated a keen understanding of our risks and worked with our city officials to develop sensible solutions to mitigate those risks. Moreover, they have provided us with a number of suggested "best practices" in day-to-day operations and have helped document the way we do things. I can say without question that Carr, Riggs & Ingram has truly made a measurable difference for the City of Moultrie and its finance department. I would recommend them for any

#### RELEVANT EXPERIENCE

CRI delivers a depth of resources that ensures our understanding of your challenges and innovative solutions for overcoming them. Our governmental team's 1,100+ years of combined experience is derived from providing audit and accounting outsourcing services to a client base that includes:

- 450+ governmental entity clients across the South totaling approximately \$22 billion in total revenues,
- Perform single audits for approximately 30% of all governmental clients, and
- Municipality clients of up to \$550 million in total revenues.
- Audit clients expending nearly \$7 billion in federal funds annually.

We parlay this vast experience and derived best practices into proven solutions that benefit you. Below we share specific, relevant client references; we encourage you to consult with them.

| RELATIONSHIP  | TIMELINE       | SERVICE DESCRIPTION                                      | RELEVANT POINTS TO CONSIDER   |
|---|----------------|--|---|
| Rizzetta & Company<br>Shawn Wildermuth<br>3434 Colwell Avenue<br>Suite 200<br>Tampa, FL 33614<br>813.933.5571                   | 2006 - Present | Annual Financial<br>Statement Audits of<br>Multiple CDDs | <ul> <li>Client service experience</li> <li>Responsiveness to client needs</li> <li>Long-term relationship</li> <li>CDD management co.</li> </ul> |
| GMS, LLC Dave DeNagy 14785 Old St. Augustine Road, Suite 4 Jacksonville, FL 32258 904.288.9130                                  | 2006 Present   | Annual Financial<br>Statement Audits of<br>Multiple CDDs | <ul> <li>Client service experience</li> <li>Responsiveness to client needs</li> <li>Long-term relationship</li> <li>CDD management co.</li> </ul> |
| Wrathell, Hunt & Associates,<br>LLC<br>Jeffrey Pinder<br>2300 Glades Road<br>Suite 410W<br>Boca Raton, FL 33431<br>561.571.0010 | 2006 - Present | Annual Financial<br>Statement Audits of<br>Multiple CDDs | <ul> <li>Client service experience</li> <li>Responsiveness to client needs</li> <li>Long-term relationship</li> <li>CDD management co.</li> </ul> |
| Fishkind & Associates Jennifer Glasgow 12051 Corporate Blvd. Orlando, FL 32817 407.382.3256                                     | 2007 - Present | Annual Financial<br>Statement Audits of<br>Multiple CDDs | <ul> <li>Client service experience</li> <li>Responsiveness to client needs</li> <li>Long-term relationship</li> <li>CDD management co.</li> </ul> |



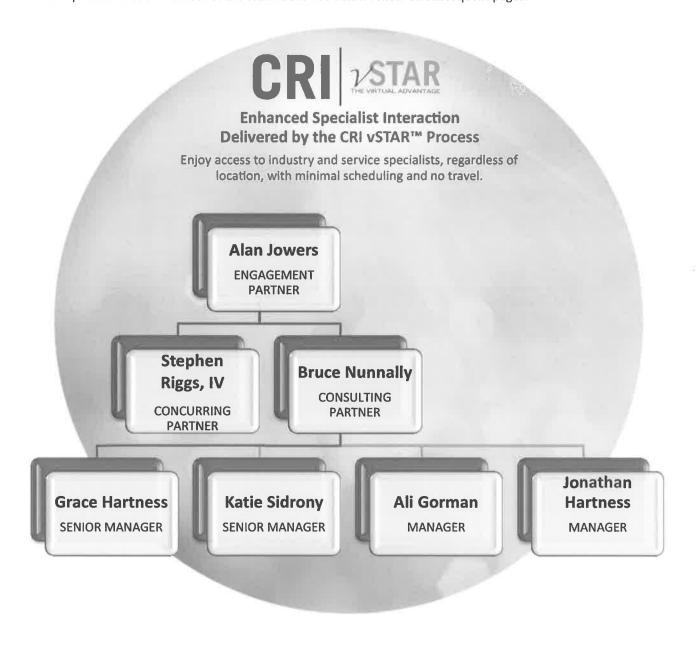
For an example of our team's expertise, watch a CRI video blog by partners Lanny White and Tom Carmichael discussing Governmental Budgeting in Challenging Times. Just snap this QR code with your mobile phone to download or visit cricpa.com to view one of our 100+ videos.

CRIcpa.com



We have assembled a team of professionals who will ensure the highest level of personal dedication and professional excellence to you. Our team delivers exceptional services through a balanced blend of skills (service-driven, industry-specific, technical, and business) and experience that we know are important to you.

Brief profiles of each member of the team identified below follow on subsequent pages.







K. Alan Jowers Engagement Partner

(850) 837-3141 phone

AJowers@cricpa.com

#### Representative Clients

- Santa Rosa County
   District School Board
- City of Crestview, Florida
- Okaloosa Gas District
- Santa Rosa Island Authority
- Okaloosa County District
   School Board
- Celebration Community
   Development District
- Hammock Bay Community Development District
- Amelia National Community Development District

#### Experience

Alan has over 20 years' experience in public accounting, primarily on financial statement assurance engagements. His practice includes audits, reviews and compilations of local governmental entities, condominium and homeowner associations, non-profit organizations and nonpublic companies. He currently has direct engagement responsibility for over 50 audits of local governmental entities, including cities, county school boards, utility districts and Florida community development districts.

Alan is licensed to practice as a certified public accountant in the states of Florida and Georgia. He is a member of the Board of Governors of the Florida Institute of Certified Public Accountants (FICPA). In addition, he is a member of the FICPA's State and Local Governmental Committee and chairs its Common Interest Realty Association Committee. He is also active in the Panhandle Chapter of the Florida Governmental Finance Officers Association (FGFOA) and is a member of the FGFOA's statewide Technical Resource Committee.

#### Education, Licenses & Certifications

- Masters of Accountancy, University of Alabama
- BS, Accounting, Florida State University
- Certified Public Accountant

#### Professional Affiliations

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants
   (FICPA) member of the Board of Governors
- Governmental Finance Officers Association (GFOA)
- Florida Governmental Finance Officers Association (FGFOA) member of Technical Resource Committee

10



Stephen Riggs, IV Concurring Partner

(850) 837-3141 phone

SCRiggs@cricpa.com

#### **Representative Clients**

- Bainebridge CDD
- CFM CDD
- · Gramercy Farms CDD
- Heritage Harbour North
   CDD
- River Hall CDD
- Tern Bay CDD
- Waterlefe CDD
- City of Key West, Florida
   Internal Audit and
   Forensic
- Okaloosa County Sheriff's Office
- Bahama Conch
   Community Land Trust –
   Internal Audit and
   Forensic

#### Experience

Stephen has over 13 years accounting and audit experience, including three years with the international public accounting firm, Ernst & Young, LLP. His experience includes numerous clients in industries including governmental, not-for-profit, healthcare, SEC and privately held corporations.

Stephen is licensed to practice as a certified public accountant in Florida. He is a member of the State and local Governmental section of the Florida Institute of Certified Public Accountants and exceeds all continuing professional education requirements related to *Government Auditing Standards*.

He is currently a partner on engagements for many special districts in the State of Florida, including community development districts, fire districts and school districts. In addition to his public accounting experience, Stephen has served on the Board of Directors for a Community Development District and a non-profit organization.

#### Education, Licenses & Certifications

- Masters of Accountancy, University of West Florida
- BA, Economics, University of Florida
- Certified Public Accountant

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)
- Past President, Emerald Coast Chapter of Florida Institute of Certified Public Accountants (FICPA)



Bruce Nunnally Consulting Partner

(850) 837-3141 phone

BNunnally@cricpa.com

#### **Representative Clients**

- Okaloosa County Schools
- Pinellas County Schools
- Santa Rosa County School District
- City of Destin
- Destin Fire Control District
- North Bay Fire District
- Ocean City Wright Fire Control District
- Mid Bay Bridge Authority
- Florida Community
   Services Corp.

#### Experience

Bruce Nunnally has over 30 years of public accounting experience, including over 10 years with the international public accounting firm, Ernst & Young, LLP.

Currently, Bruce serves as **Engagement Partner on 8 significant governmental audit engagements** which encompass 50% of his client responsibility time. Bruce has extensive experience in reviewing financial and internal controls of governmental entities, and serves as **technical reviewer on over 50 governmental audits.** 

Bruce is a **nationally sought-after lecturer** and serves as an instructor of accounting and auditing issues for the American Institute of Certified Public Accountants. He has presented accounting and auditing continuing education classes for a quarter of the top 30 CPA firms in the U.S. Before Bruce was recognized as a national speaker, he was awarded by the Florida Institute of Certified Public Accountants as the "Outstanding Discussion Leader" in 2000.

Bruce has been a partner with CRI since its inception.

#### Education, Licenses & Certifications

- BS, Accounting, summa cum laude, Harding University
- Certified Public Accountant

- American Institute of Certified Public Accountants (AICPA)
- AICPA Technical Issues Committee Government Section
- Florida Institute of Certified Public Accountants (FICPA)
- Government Finance Officers Association (GFOA)
- Florida Government Finance Officers Association (FGFOA)



Grace Hartness Senior Manager

(850) 837-3141 phone

GHartness@cricpa.com

#### Representative Service Areas

- Community Development Districts
- Condominium and Homeowner Associations
- Utility Services
- School Districts
- County and Local Governments
- Non-Profit Organizations

#### Experience

Grace has over 10 years accounting and audit experience with CRI. She has worked on several major construction companies, government entities, community development districts, condominium and homeowner associations and non-profit organizations. In addition, she has been involved in special audit projects for the Miami-Dade Airport Authority.

Grace is licensed to practice as a certified public accountant in Florida and exceeds all continuing professional education requirements related to Government Auditing Standards. In addition, Grace fluently speaks several languages including French and Arabic.

Grace currently supervises engagements for many special districts in the State of Florida including community development districts and school districts. She is active in our firm's condominium and homeowner association practice.

Grace started with CRI in August 2006, upon completion of her master's degree, and was promoted to manager in 2011.

#### Education, Licenses & Certifications

- MAcc, Accounting, University of West Florida
- Certified Public Accountant
- Community Association Manager (CAM), Licensed in Florida

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)
- Accounting & Financial Women's Alliance (AFWA)





Katie Sidrony Senior Manager

(850) 837-3141 phone

KSidrony@cricpa.com

#### Representative Service Areas

- Community Development Districts
- · Condominium and
- · Homeowner Associations
- County and Local Governments
- · Non-Profit Organizations
- Privately-held corporations

#### Experience

Katie has over 10 years accounting and audit experience with CRI. She is in-charge of fieldwork on audits of clients in a variety of industries including governmental entities, condominium and homeowner associations, non-profit organizations and privatelyheld corporations.

Katie is licensed to practice as a certified public accountant in Florida. She is a member of the Florida Institute of Certified Public Accountants and exceeds all continuing professional education requirements related to Government Auditing Standards.

Katie currently supervises engagements for many special districts in the State of Florida including community development districts, fire districts, utility districts and school districts. She is active in our firm's condominium and homeowner association practice.

#### Education, Licenses & Certifications

- Master of Business Administration, Troy University
- BSBA, Professional Accountancy, University of West Florida
- Certified Public Accountant
- Community Association Manager (CAM), Licensed in Florida

#### Professional Affiliations

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)



Ali Gorman Manager

(850) 837-3141 phone

AGorman@cricpa.com

#### Representative Service Areas

- Community Development Districts
- Condominium and Homeowner Associations
- Utility Services
- School Districts
- County and Local Governments
- Non-Profit Organizations

#### Experience

Ali has over seven years auditing and accounting experience in both the Tallahassee and Destin offices of CRI. She is an audit manager with primary responsibility for fieldwork and reporting on audits of clients in a variety of industries including local governmental and non-profit entities as well as financial institutions and commercial businesses. She is currently the audit manager for over 25 community development districts, and works with several CDD management companies in the State of Florida.

Ali is licensed to practice as a Certified Public Accountant in Florida. She is a member of the American Institute of Certified Public Accountants and the Florida Institute of Certified Public Accountants. She exceeds all continuing professional education requirements related to *Government Auditing Standards*.

Ali currently supervises engagements for many governmental entities in the State of Florida including community development districts, municipalities, utility districts, and other special governments. She is active in our firm's governmental industry line as well as the condominium and homeowner association practice. In addition, Ali has performed many single audits of federal grants under OMB Circular A-133.

#### Education, Licenses & Certifications

- BS, Accounting, Florida State University
- Certified Public Accountant
- Community Association Manager (CAM), Licensed in Florida

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)



Jonathan Hartness Manager

(850) 837-3141 phone

JHartness@cricpa.com

#### Representative Service Areas

- Community Development Districts
- Condominium and Homeowner Associations
- Non-Profit Organizations

#### Experience

Jonathan has over eight years auditing and accounting experience with CRI. He is an audit manager with primary responsibility for fieldwork and reporting on audits of clients in a variety of industries including local governments, condominium and homeowner associations, and small businesses. He is currently the audit manager for approximately 20 community development districts and works with several CDD management companies in the State of Florida.

Jonathan is licensed to practice as a Certified Public Accountant in Florida. He is a member of the American Institute of Certified Public Accountants and the Florida Institute of Certified Public Accountants. He exceeds all continuing professional education requirements related to *Government Auditing Standards*.

Jonathan currently supervises engagements for many governmental entities in the State of Florida including community development districts. He is active in our firm's governmental industry line as well as our condominium and homeowner association practice. Jonathan is an integral part of our community development district practice.

#### Education, Licenses & Certifications

- MAcc, Accounting, University of West Florida
- Certified Public Accountant
- Community Association Manager (CAM), Licensed in Florida

#### **Professional Affiliations**

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)

16







#### **DELIVERING QUALITY TO YOU**

#### **AUDIT METHODOLOGY**

Our audit, tax, consulting, and client accounting services documentation is maintained electronically. Compliance with our methodology is regularly reviewed and evaluated as part of our internal quality program, which is further discussed in this section under INTERNAL QUALITY CONTROL REVIEWS AND EXTERNAL REVIEWS. Comprehensive policies and procedures governing all of our practices and addressing professional and regulatory standards and implementation issues are constantly updated for new professional developments and emerging issues. See Pages 23 - 26 for a more detailed description of the relevant approach and methodology.

#### **ENGAGEMENT QUALITY REVIEW PARTNER (CONCURRING PARTNER)**

Each audit has an assigned engagement quality review (EQR) partner with the appropriate experience. This role is one of the most important elements of our quality assurance process, as it provides for a timely, independent review of all key accounting and auditing issues. The EQR partner also reviews the financial statements and related supporting documentation—including the disclosures—to evaluate their fair presentation under accounting principles generally accepted in the United States of America (GAAP).

#### INTERNAL QUALITY CONTROL REVIEWS AND EXTERNAL REVIEWS

Experienced partners and professional staff of our firm conduct quality control reviews of our audits. Our partners' work is reviewed annually, and the inspection process includes periodic testing of the effectiveness of our quality controls and a continuous improvement program.

Peer reviews are performed every three years by another independent public accounting firm. The most recent review of our firm was performed in 2013 by EideBailly, whose report was the most favorable possible.

In addition, we are registered with the PCAOB and our 2006, 2009, and 2012 PCAOB external inspection reports were also the most favorable possible—no audit deficiencies. The 2012 PCAOB report can be viewed at <a href="http://pcaobus.org/Inspections/Reports/Documents/2013">http://pcaobus.org/Inspections/Reports/Documents/2013</a> Carr Riggs Ingram LLC.pdf.

#### THE CRI VSTAR™ PROCESS



## Is the CRI vSTAR<sup>TM</sup> process secure?

Yes. Three points of focus are:

- 1. All sessions are encrypted using TLS.
- 2. All recordings are maintained on encrypted CRI recordings.
- It eliminates your need to potentially supply user credentials to your auditor.

## What are the set-up requirements?

Internet connection and installation of the GoToMeeting App (license provided by CRI) plus:

- For group meetings, TV or projector with HDMI input plus approximately 20 minutes for CRI vSTAR<sup>TM</sup> kit set-up.
- For one-to-one meetings, a device with sound – and preferably a camera.

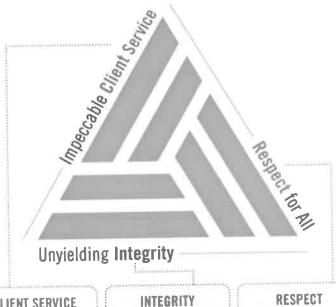
How does session scheduling work for the CRI vSTAR<sup>TM</sup> process?

The process utilizes widely accepted calendaring tools – such as Microsoft Outlook – to schedule audit procedures.





We are proud of our hands-on, service-centric, and results-oriented approach. Combining that approach with quality controls and superior talent allows us to help you achieve your goals and strengthen your management systems and processes. This approach is further emphasized through our three core values which guide our team's behavior and function as the foundation for interactions with our clients and each other.



#### **CLIENT SERVICE**

Defining our brand by meeting or exceeding the highest expectations of our clients.

Living with integrity, transparency, and honesty.

Building productive, long-term relationships with each other that are based on mutual respect, trust, and sharing.

#### TRANSITIONING YOU

When choosing to change firms, the time involved in working with new accounting professionals is often a concern. CRI's well-defined efficient, seamless transition process is designed to:

- Provide you with value from the very first encounter,
- Avoid interruption of service,
- Minimize disruption and investment of management's time.
- Raise the standard of service, and
- Establish ongoing channels of communication with Harmony Community Development District's management.

The transition plan is comprised of the following key activities and can occur within approximately two weeks, depending on the availability of the parties involved:

"As a CPA and former auditor myself, I know that changing auditors can often be difficult and time consuming due to learning curves and new processes. Fortunately, I quickly found that CRI's partners and staff make the transition simple and relatively painless. The significant involvement of the firm's partners is one of the main reasons for this result. CRI's partners are responsive to our needs and professionally handle the entire engagement from beginning to end."

Ed Oliphant, Chief Financial Officer Regional Transportation Authority

- Management approves the change in firms, pending new firm's completion of client acceptance procedures.
- CRI performs client acceptance procedures, such as:
  - Interview key service provider relationships
  - Interview predecessor firm.
  - Internal firm review and approval.

Pre-Approval & Acceptance

# Predecessor Firm Communications

- Management notifies predecessor firm of decision to change service providers.
- CRI makes inquiries of and reviews predecessor firm workpapers related to your prior year's audit and tax services (as applicable).
- Predecessor firm provides copies of requested workpapers.

- CRI and management sign engagement letter.
- CRI and management develop communication plan protocol.
- CRI and management finalize timetable and key dates.
- CRI develops initial understanding of your business processes.
- CRI reports to management process review items subsequent to initial planning stage.

Client Understanding & Planning

#### JOINING OUR CONVERSATION



#### WEBSITE

CRI shines a light on best practices via thousands of articles, videos, informative charts, and descriptive testimonials. With sections dedicated to illuminating insights by industries and services, our easy-to-navigate website highlights trending topics that detail new standards, changing regulations, and other current business topics. From cybersecurity to the new revenue recognition standard, we are ready to proactively answer your questions.



#### **CRInsights**

CRInsights are your doorway to in-depth yet down-to-earth explanations of complex topics. We understand that just because a topic makes perfect sense to a CPA doesn't mean that it should to our clients.

- The Busy CFO & Controller's Toolkit for Successfully Implementing the New Revenue Recognition Standard
- 6 Key Ways to Strengthen Your Cybersecurity Posture
- Back to Basics: 5 Key Financial Considerations for Construction Companies
- The Not-for-Profit's Guide to Fraud Prevention



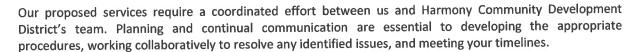
#### NEWSLETTER

Our team is dedicated to keeping our clients informed, and we prove it by creating a custom monthly e-newsletter with widely-applicable topics. The articles are designed to help you improve your business and personal finances. Popular topics include:

- 3 Things To Improve Business Operations Immediately
- Financial Statement Audits Aren't Designed to Identify Fraud
- Are You a Big "Phish?" Protect from Cybersecurity Whaling Attacks
- You Might Have Money Hiding In Plain Sight

Sign up at CRIcpa com.

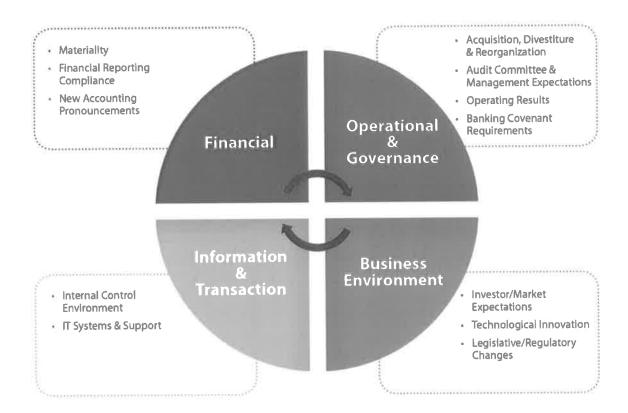




CRI's audit approach occurs within a framework of our client's business and industry; therefore, we assess risk by:

- Understanding management's perspectives and goals, and
- Considering business conditions and threats that could prevent management from achieving its business objectives.

We assess risks in the following areas:





#### CRI AUDIT FRAMEWORK

Our ultimate intent is to drill down from these broad risks to specific financial reporting risks. We understand both these risks and management's processes and procedures for mitigating them (i.e. internal controls) in order to develop our procedures to carry out our audit responsibilities.

Although our audits are conducted through a structured, risk-based model, we focus on understanding the client's needs, requirements, and expectations. We work collaboratively with management and the Audit Committee (or similar function) to develop a communication and work plan to continuously improve client service, by doing so we help in moving your team from simple **compliance** to providing you with a **competitive advantage**.

In planning, we concentrate on "key risks," (items with a greater risk of a material misstatement, a material weakness in internal controls, or other matters resulting in the issuance of an inappropriate audit report). We focus on "material" items (i.e. those items that would be important to the user of your financial statements). When evaluating materiality of identified misstatements, certain quantitative and qualitative factors must be considered—which may include:

- Impact on operating trends (revenue/income, expenses, net income, etc).
- Nature of the misstatement (i.e., did the misstatement result from an unlawful transaction?).
- Impact on liquidity, capital/surplus, earnings capacity, etc.
- Impact to loan covenants and contractual and regulatory requirements.

Consistent communication is a key to completion of the audit. By ensuring constant involvement, we are in a better position to respond to your issues timely and efficiently. Therefore, we plan to meet with your management to:

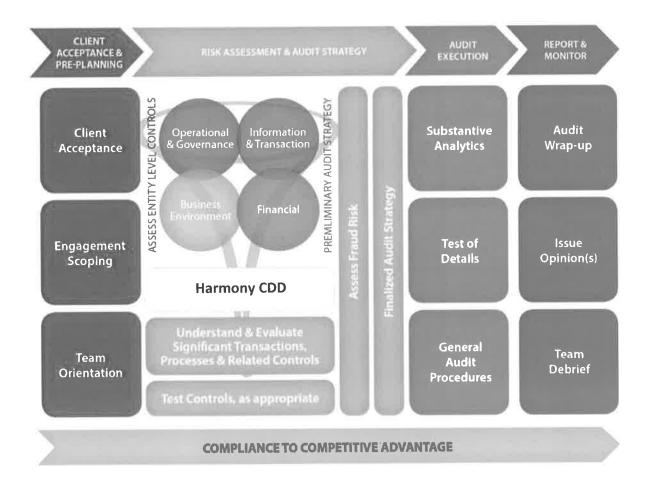
- Set-up the audit by reviewing the mapping of Harmony Community Development District's financial information (financial statements and notes) to significant processes and IT systems to ensure that all significant account balances, transactions, procedures, and systems are tested as deemed necessary.
- Discuss ongoing changes—specifically new accounting pronouncements and key business transactions in their early stages, enabling us to agree on the resolution of various complex business issues on a timely basis.

CARR, RIGGS & INGRAM



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Our audit approach is a four stage approach, as depicted in the summary below. Our client acceptance and risk assessment procedures (as noted on the previous page) occur during detailed conversations and observations with your team. The results of those procedures allow us to tailor an audit program to your specific risks and needs. We then execute the audit, report the results, and evaluate continuous improvement opportunities for ongoing service and benefit to you.





#### Stage 1: Client Acceptance & Pre-planning

- Perform client acceptance procedures where necessary.
- Collaborate with management to agree to expectations and scope.
- Assign appropriate staff to engagement based on client needs and assessed risk.

#### Stage 2: Rick Assessment & Audit Strategy

- Interview client personnel and others, as necessary to understand client-specific objectives and risks.
- Assess environmental and other external risks and potential impact on the audit planning.
- Assess entity level controls including: control environment, risk assessment, information & communication, and monitoring controls.
- Assess management's fraud and IT risk assessment models. Develop independent fraud and IT risk assessment.
- Assess iT General Computer (ITGC) controls, such as IT Environment, Developing & Delivering IT, and Operating IT & Monitoring IT.
- Assess materiality.
- Perform preliminary analytical procedures.
- Map financial statements to significant transactions, processes, IT systems and related controls.
- Develop understanding of significant processes and related controls.
- Determine existence of/reliance on SSAE 16 (formerly SAS 70(s)).
- Test controls including ITGC, as and if deemed appropriate. Tests will include a mix of:
  - inquiry,
  - observation,
  - examination and
  - re-performance.
- Determine reliance on Internal Audit, if applicable (e.g. controls or detailed tests).
- Determine reliance on specialist(s), if applicable (e.g. valuations, pension costs, etc.).
- Finalize risk assessments and develop final audit strategy.

#### Stage 3: Audit Execution

- Where possible, develop detailed analytical procedures to use as substantive tests to reduce tests of details. Examples include:
  - ratio analysis,
  - regression analysis,
  - trend analysis,
  - predictive tests or
  - reasonableness tests.
- Where possible utilize Computer-Assisted Audit Techniques (CAATs), such as IDEA or ACL to automate testing for more coverage and less disruption to the client.
- Where possible, perform targeted testing (also known as "coverage" testing) of account balances to tests large portions of account balances.
- Perform tests of details, including sampling, if applicable or necessary.
- Perform general audit procedures, as and if applicable, such as tests related to:
  - commitments and contingencies,
  - legal letters,
  - management representations,
  - reviews of Board minutes,
  - related party transactions,
  - debt covenants and
  - going concern.
- Perform other tests for compliance such as Yellow Book or Single Audit Tests.

#### Stage 4: Report & Monitor

- Continually monitor the audit and provide feedback as agreed during scoping or more frequently, as deemed appropriate.
- Conclude the audit (i.e. issue opinions and/or reports).
- Develop and present required communications, including management letter comments.
- Perform an internal team de-briefing to identify areas for improvement.
- Welcome the opportunity for an external debriefing with our clients to improve.

#### APPENDIX A - PEER REVIEW



#### **System Review Report**

January 31, 2014

To the Partners of Carr, Riggs & Ingram, LLC and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of Carr, Riggs & Ingram, LLC (the firm) applicable to non-SEC issuers in effect for the year ended June 30, 2013. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants. As a part of our peer review, we considered reviews by regulatory entities, if applicable, in determining the nature and extent of our procedures. The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review. The nature, objectives, scope, limitations of, and the procedures performed in a System Review are described in the standards at <a href="https://www.aicpa.org/prsummary">www.aicpa.org/prsummary</a>.

As required by the standards, engagements selected for review included engagements performed under Government Auditing Standards; audits of employee benefit plans, and audits performed under FDICIA.

In our opinion, the system of quality control for the accounting and auditing practice of Carr, Riggs & Ingram, LLC applicable to non-SEC issuers in effect for the year ended June 30, 2013, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency(tes) or full. Carr, Riggs & Ingram, LLC has received a peer review rating of pass.

Eide Bailly LLP

Este Saelly LLP

www.eidebailly.com

800 Nicollet Mail, Ste. 1300 | Minneapolis, MN 66402-7033 | T 612.253.6500 | F 612.253.6600 | EOE

#### APPENDIX B - RFP DOCUMENTS

# Harmony Community Development District Request for Proposals for Annual Audit Services

The Harmony Community Development District hereby requests proposals for annual financial auditing services. The proposals must provide for the auditing of the District's financial records for the Fiscal Year ended September 30, 2016, with an option for two additional annual renewals. The District is a local unit of special-purpose government created under Chapter 190, Florida Statutes, for the purpose of financing, constructing and maintaining public infrastructure. The District is located in Osceola County and is approximately 995.95 acres in area. The District currently has an operating budget of approximately \$4.2 Million inclusive of debt service.

The Auditing entity submitting a proposal must be duly licensed under Florida Law and be qualified to conduct Audits in accordance with "Governmental Auditing Standards", as adopted by the Florida Board of Accountancy. Audit shall be conducted in accordance with Florida Law and particularly Section 218.39, Florida Statutes, and the rules of the Florida Auditor General.

Proposals packages, which include evaluation criteria and instructions to proposers are available from the District's Management Advisory Company at the address and telephone number listed below.

Proposers must provide ten (10) copies of their proposals to Severn Trent Services North America, Attn: Auditing Services, 210 North University Drive, Suite 702, Coral Springs, Florida 33071, Telephone (954) 753 5841, in an envelope marked on the outside "Auditing Services, Harmony Community Development District." Proposals must be received by 5:00 p.m. on Thursday, October 27, 2016, at the offices listed above. Please direct all questions regarding this notice to Mr. Willie Butler, (954)-753-5841.

Severn Trent Services North America Gary Moyer District Manager





# **SAMPLE**

# HARMONY COMMUNITY DEVELOPMENT DISTRICT REQUEST FOR PROPOSALS

# District Auditing Services for Fiscal Year 2016 Osceola County, Florida

### INSTRUCTIONS TO PROPOSERS

SECTION 1. DUE DATE. Sealed proposals must be received no later than 2016, at the Offices of the District Manager, located at 210 North University Drive, Suite 702, Coral Springs, Florida 33071. Proposals will be publicly opened at that time.

- SECTION 2. FAMILIARITY WITH THE LAW. By submitting a proposal, the Proposer is assumed to be familiar with all federal, state and local laws, ordinances, rules and regulations that in any manner affect the work. Ignorance on the part of the Proposer will in no way relieve it from responsibility to perform the work covered by the proposal in compliance with all such laws, ordinances and regulations.
- SECTION 3. QUALIFICATIONS OF PROPOSER. The contract, if awarded, will only be awarded to a responsible Proposer who is qualified by experience and licensing to do the work specified herein. The Proposer shall submit with its proposal satisfactory evidence of experience in similar work and show that it is fully prepared to complete the work to the satisfaction of the District.
- SECTION 4. SUBMISSION OF ONLY ONE PROPOSAL. Proposers shall be disqualified and their proposals rejected if the District has reason to believe that collusion may exist among the Proposers, the Proposer has defaulted on any previous contract or is in arrears on any previous or existing contract, or for failure to demonstrate proper licensure and business organization.
- SECTION 5. SUBMISSION OF PROPOSAL. Submit ten (10) copies of the Proposal Documents, and other requested attachments at the time and place indicated herein, which shall be enclosed in an opaque sealed envelope, marked with the title "Auditing Services –Harmony Community Development District" on the face of it.
- SECTION 6. MODIFICATION AND WITHDRAWAL. Proposals may be modified or withdrawn by an appropriate document duly executed and delivered to the place where proposals are to be submitted at any time prior to the time and date the proposals are due. No proposal may be withdrawn after opening for a period of ninety (90) days.
- SECTION 7. PROPOSAL DOCUMENTS. The proposal documents shall consist of the notice announcing the request for proposals, these instructions, the Evaluation

# APPENDIX B - RFP DOCUMENTS

Criteria Sheet and a proposal with all required documentation pursuant to Section 12 of these instructions (the "Proposal Documents").

SECTION 8. PROPOSAL. In making its proposal, each Proposer represents that it has read and understands the Proposal Documents and that the proposal is made in accordance therewith.

SECTION 9. BASIS OF AWARD/RIGHT TO REJECT. The District reserves the right to reject any and all proposals, make modifications to the work, and waive any informalities or irregularities in proposals as it is deemed in the best interests of the District.

SECTION 10. CONTRACT AWARD. Within fourteen (14) days of receipt of the Notice of Award from the District, the Proposer shall enter into and execute a Contract (Engagement Letter) with the District.

SECTION 11. LIMITATION OF LIABILITY. Nothing herein shall be construed as or constitute a waiver of District's limited waiver of liability contained in Section 768.28, Florida Statutes, or any other statute or law.

SECTION 12. MISCELLANEOUS. All proposals shall include the following information in addition to any other requirements of the proposal documents.

- A. List position or title of all personnel to perform work on the District audit. Include resumes for each person listed; list years of experience in present position for each party listed and years of related experience.
- B. Describe proposed staffing levels, including resumes with applicable certifications.
- C. Three references from projects of similar size and scope. The Proposer should include information relating to the work it conducted for each reference as well as a name, address and phone number of a contact person.
- D. The lump sum cost of the provision of the services under the proposal.
- E. Must perform the audit fieldwork at the office where the District records are maintained.

SECTION 13. PROTESTS. Any protest regarding the Proposal Documents, must be filed in writing, at the Offices of the District Manager, within seventy-two (72) hours after the receipt of the proposed contract documents. The formal protest setting forth with particularity the facts and law upon which the protest is based shall be filed within seven (7) calendar days after the initial notice of protest was filed. Failure to timely file a





notice of protest or failure to timely file a formal written protest shall constitute a waiver of any right to object or protest with respect to aforesaid contract award.

SECTION 14. EVALUATION OF PROPOSALS. The criteria to be used in the evaluation of proposals are presented in the Evaluation Criteria Sheet, contained within the Proposal Documents.

# APPENDIX B - RFP DOCUMENTS



# AUDITOR SELECTION EVALUATION CRITERIA

# 1. Ability of Personnel.

(20 Points)

(E.g., geographic locations of the firm's headquarters or permanent office in relation to the project; capabilities and experience of key personnel; present ability to manage this project; evaluation of existing workload; proposed staffing levels, etc.)

# Proposer's Experience.

(20 Points)

(E.g. past record and experience of the Proposer in similar projects; volume of work previously performed by the firm; past performance for other Community Development Districts in other contracts; character, integrity, reputation, of respondent, etc.)

# 3. Understanding of Scope of Work.

(20 Points)

Extent to which the proposal demonstrates an understanding of the District's needs for the services requested.

# 4. Ability to Furnish the Required Services.

(20 Points)

Extent to which the proposal demonstrates the adequacy of Proposer's financial resources and stability as a business entity necessary to complete the services required (E.g., the existence of any natural disaster plan for business operations).

### 5 Price.

(20 Points)

Points will be awarded based upon the price bid for the rendering of the services and reasonableness of the price to the services.

# 3C.



# Proposal to Provide Financial Auditing Services

# **HARMONY**

# **COMMUNITY DEVLEOPMENT DISTRICT**

Proposal Due: October 27, 2016, 5:00PM

## Submitted to:

Harmony Community Development District Attention: Auditing Services 210 N University Drive, Suite 702 Coral Springs, Florida 33071

# Submitted by:

Antonio J. Grau, Partner Grau & Associates 2700 North Military Trail, Suite 350 Boca Raton, Florida 33431 Tel (561) 994-9299 / (800) 229-5728 Fax (561) 994-5823 tony@graucpa.com / www.graucpa.com

# **Table of Contents**

|  | <u>PAGE</u> |
|--|-------------|
| EXECUTIVE SUMMARY / TRANSMITTAL LETTER | 1           |
| FIRM QUALIFICATIONS & EXPERIENCE       | 3           |
| STAFF QUALIFICATIONS,                  | 21          |
| REFERENCES                             | 29          |
| COST OF SERVICES                       | 31          |
| SUPPLEMENTAL INFORMATION               | 33          |



2700 North Military Trail, Suite 350 Boca Raton, Florida 33431 (561) 994-9299 • (800) 299-4728 Fax (561) 994-5823

October 27, 2016

Harmony Community Development District Attention: Auditing Services 210 N University Drive, Suite 702 Coral Springs, Florida 33071

Re: Request for Proposal for Professional Auditing Services for the fiscal year ended September 30, 2016 with an option for two additional annual renewals

Grau & Associates (Grau) is pleased to respond to the Harmony Community Development District's (the "District") Request for Proposal (RFP), and look forward to working with you on your audit. We are a team of knowledgeable professionals with extensive experience in audits for organizations just like yours, and we know how to work with you to complete an effective and efficient audit.

Since our focus is on government, we fully understand the professional services and work products required to meet your RFP requirements. Our team provided services in excess of 19,000 hours for our public sector clients last year, and we currently audit over 300 governmental entities. Our practice is unique as 98% of work is either audit or work related to government and non-profit entities.

In addition to our firm's focus, Grau & Associates is a great fit for your audit for a variety of other reasons, including:

## Experience

Grau is proud of the fact that the personnel we assign to your audit are some of the most experienced auditors in the field. Unlike many other firms, our auditors work almost exclusively with governmental entities, which mean they are more knowledgeable and efficient on audits like yours. Our engagement partners have decades of experience and take a hands-on approach to our assignments, which all ensures a smoother process for you. Also, due to Grau's very low turnover rate for our industry, you won't have to worry about retraining your auditors from year to year.

### Service

Our clients are pleased with the level of personalized service they receive from our talented professionals. Because of our extensive experience, we are adept at making the transition to a new firm as smooth as possible. We work with you to resolve any issues and keep in regular contact so there are no surprises when the final report delivers. In fact, your engagement team will report any potential audit adjustments to you on a regular basis so you will have adequate time to research and respond. Additionally, we have a disaster recovery plan that includes daily data back-ups and offsite file storage, so in the case of an emergency, your records would be safe.

# Responsiveness

We pride ourselves on our high level of responsiveness. We answer emails and telephone calls within 24 hours, and usually right away. We are always accessible to clients during business hours, and make every effort to answer any questions as they arise. Additionally, we don't just complete your audit and disappear. We understand the "big picture" and think beyond the traditional auditor's perspective. We remain in touch for the entire year, suggesting ways you can improve your District's performance, procedures and controls. We will update, advise and educate you on new or revised reporting requirements so you are sure to always remain compliant.

# Reputation

Our reputation in our field is impeccable. We have never been involved in any litigation, proceeding or received any disciplinary action. Additionally, we have never been charged with, or convicted of, a public entity crime of any sort. We have the professional staff available to perform the engagement and resources required to complete the work. We are financially stable and have never been involved in any bankruptcy proceedings.

### Standards

Grau & Associates is a professional association / licensed certified public accounting firm serving clients through the state of Florida. We are a member of the American Institute of Certified Public Accountants (AICPA) and the Florida Institute of Certified Public Accountants (FICPA). Additionally, individuals are members of both the (GFOA) and (FGFOA). Grau is also a member of the Governmental Audit Quality Center (GAQC). Our audit will follow the Auditing Standards of the AICPA, Generally Accepted Government Auditing Standards, issued by the Comptroller General of the United States, and the Rules of the Auditor General of the State of Florida, and any other applicable federal, state and local regulations. We will deliver our reports in accordance with your requirements.

This proposal is a firm and irrevocable offer for 90 days. We certify this proposal is made without previous understanding, agreement or connection either with any previous firms or corporations offering a proposal for the same items. We also certify our proposal is in all respects fair, without outside control, collusion, fraud, or otherwise illegal action, and was prepared in good faith. Only the person(s), company or parties interested in the project as principals are named in the proposal. Grau has no existing or potential conflicts, and anticipates no conflicts during the engagement. Our Federal I.D. number is 20-2067322.

We would be happy to answer any questions or provide additional information as needed. Please do not hesitate to call or email either of our Partners, Antonio J. Grau, CPA (tgrau@graucpa.com) or Racquel McIntosh, CPA (rmcintosh@graucpa.com) at 561.994.9299. We thank you for considering our firm's qualifications and experience, and look forward to serving you.

Very truly yours,

Grau & Associates

Antonio J. Grau



# Firm Qualifications & Experience

Grau & Associates is a medium-sized accounting firm providing comprehensive financial and compliance auditing, attestation and accounting, and other management consulting services and we are properly registered and licensed by the State of Florida. The Partners, Consultant and Managers of Grau are members of the American Institute of Certified Public Accountants and the Florida Institute of Certified Public Accountants.

Grau & Associates is a properly registered/licensed State of Florida professional corporation and all assigned supervisory professional staff are properly registered/licensed to practice in the State of Florida.

# **Grau's Focus and Experience**

- We are dedicated to serving Special Districts.
- We currently audit over 300 Special Districts.
- Last year, Grau performed in excess of 19,000 *hours* of services for our Public Sector Clients under *Governmental Auditing Standards*.
- Grau currently <u>only</u> provides <u>audit and attestation</u> services principally for governmental and non-profit entities under government auditing standards. The firm and staff are 100% dedicated to the audit practice.

During Grau's history we have consistently focused on providing service to the public sector. By focusing our resources on this industry, we provide the highest level of services to our Public Sector Clients.

Grau & Associates has a total of 17 employees, 15 professional staff, including 2 *Partners* and 13 *professionals* who *specialize* in *providing auditing, accounting, consulting, and monitoring services* to the *Public Sector and 2 administrative professionals*. The number of professional staff by employee classification is as follows:

| Team Member            | Total Professional Staff | Total CPAs | Total Government<br>Audit Staff |
|------------------------|--------------------------|------------|---------------------------------|
| Partners *             | 2                        | 2          | 2                               |
| Managers *             | 3                        | 3          | 3                               |
| Advisory Consultant    | 1                        | 1          | 1                               |
| Supervisor / Seniors * | 4                        | 3          | 4                               |
| Staff Accountants *    | 5                        | 2          | 5                               |
| Total                  | 15                       | 11         | 15                              |

\*ALL FULL TIME EMPLOYEES

# **Compliance with Government Education Requirements**

In order to maintain our high level of technical competence, we provide continuing professional education programs for all partners and professional staff members, which exceed national and state standards. All of the audit professionals of Grau & Associates exceed the education requirements as set forth in Government Auditing Standards, published by the Comptroller General of the United States, and our continuing professional education programs ensure that all audit professionals meet the requirements to participate in audits of government agencies.

# **Professional Staff Training**

<u>Partners</u> - All of our Partners are CPA's and have diversified public accounting experience. They are responsible for overall engagement performance, policy, direction and quality control and have *far* exceeded minimum CPE requirements.

<u>Managers</u> - All of our Audit Managers are CPA's who have demonstrated the ability to plan audit engagements, supervise personnel and maintain frequent contact with clients. They continually upgrade their skills through the firm's continuing education programs and courses sponsored by the AICPA, FICPA and GFOA. They have *far exceeded minimum CPE Requirements*.

<u>Seniors</u> - All of our Seniors have a minimum of 3 years of diversified public accounting experience. They perform audits, evaluate staff, review findings and prepare audit reports. They possess the potential for upward mobility and have *far exceeded minimum CPE requirements*.

# Memberships

All of the firm's CPA's are properly licensed as CPA's and members in good standing of both the American Institute of Certified Public Accountants and the Florida Institute of Certified Public Accountants. In addition, certain firm professionals are members or have been members of the following professional groups:

- FICPA Committee on State and Local Government
- Florida Government Finance Officers Association
- Technical Resource Committee of the Government Finance Officers Association
- Special Review Committee of the Government Finance Officers Association
- Florida Institute of CPA Non-Profit Conference Committee
- Florida Association of Special Districts
- Florida Public Pension Trustees Association

In addition, we have an ongoing recruitment program that seeks only those accountants with a proven record of academic success. When we recruit at the senior and manager level, we select CPA's with proven governmental accounting and auditing experience.

# **Quality Control and Confidentiality**

Grau participates in an external quality review program requiring an on-site independent examination of our auditing practice. Grau has consistently received an unqualified opinion on the quality of our audit practice. During our firm's last external quality control review, six audits were reviewed, including five government audits. A copy of the report on the firm's most recent quality review can be found on the following page.

In addition to scheduled Peer Reviews, <u>our firm continually monitors performance to ensure the highest quality of services</u>. <u>Under the supervision of the Audit Partner, an Audit Manager is responsible for monitoring quality control of all appropriate engagements</u>.

# **Results of State and Federal Reviews**

All state and federal reviews of the firm's reports and working papers have been accepted without change or revision to issued reports.



# PEER REVIEW PROGRAM

is proud to present this

# Certificate of Recognition

9

# GRAU & ASSOCIATES

for an accounting and auditing practice established by the AICPA, and which was complied with during the year For having a system of quality control for its accounting and auditing practice in effect for the year ended then ended to provide the firm with reasonable assurance of conforming with professional standards. June 30, 2013 which has been designed to meet the requirements of the quality control standards

Rick Reeder, Chair AICPA Peer Review Board 2013

# **Partial List of Clients**

The following is a partial list of clients served and related experience:

| COMMUNITY DEVELOPMENT DISTRICTS                        | Governmental Audit | Utility Audit | Current Cilent | Year End |
|--|--------------------|---------------|----------------|----------|
| Aberdeen Community Development District                | <b>V</b>           |               |                | 9/30     |
| Allen Plantation Community Development District        | ✓                  |               |                | 9/30     |
| Amelia Concourse Community Development District        | ✓                  |               |                | 9/30     |
| Amelia National Community Development District         | ✓                  |               |                | 9/30     |
| Amelia Walk Community Development District             | <b>✓</b>           |               |                | 9/30     |
| Anthem Park Community Development District             | <b>✓</b>           |               |                | 9/30     |
| Antigua at St. Augustine Community District            | <b>V</b>           |               | <b>V</b>       | 9/30     |
| Aqua Isles Community Development District              | <b>√</b>           |               |                | 9/30     |
| Arbor Green Community Development District             | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Arlington Ridge Community Development District         | <b>✓</b>           |               |                | 9/30     |
| Artisan Lakes Community Development District           | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Asturia Community Development District                 | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Ave Maria Stewardship Community Development District   | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Aventura Iles Community Development District           | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Bahia Lakes Community Development District             | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Ballantrae Community Development District              | <b>✓</b>           |               | <b>√</b>       | 9/30     |
| Ballantrae Hillsborough Community Development District | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Bartram Park Community Development District            | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Bartram Springs Community Development District         | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Bay Creek Community Development District               | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Bay Laurel Community Development District              | <b>✓</b>           | <b>V</b>      | <b>✓</b>       | 9/30     |
| Bay Tree Community Development District                | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Bayside Improvement Development District               | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Baywinds Community Development District                | <b>V</b>           |               |                | 9/30     |
| Beach Community Development District                   | <b>✓</b>           |               | <b>V</b>       | 9/30     |
| Beacon Tradeport Community Development District        | <b>✓</b>           |               |                | 9/30     |
| Beeline Community Development District                 | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Bella Verda East Community Development District        | <b>V</b>           |               |                | 9/30     |
| Bella Verda Lake Community Development District        | <b>V</b>           |               |                | 9/30     |
| Bella Vida Community Development District              | <b>√</b>           |               | <b>V</b>       | 9/30     |
| Bellagio Community Development District                | 1                  |               | <b>✓</b>       | 9/30     |
| Belmont Community Development District                 | <b>✓</b>           |               |                | 9/30     |
| Belmont Lakes Community Development District           | <b>V</b>           |               | 1              | 9/30     |
| Blackburn Creek Community Development District         | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Bluewaters Community Development District              | 1                  |               | <b>✓</b>       | 9/30     |
| Bobcat Trail Community Developement District           | 1                  |               | <b>✓</b>       | 9/30     |
| Boggy Creek Community Development District             | 1                  |               |                | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                 | Governmental Audit | Utility Audit | Current Client | Vear End |
|---|--------------------|---------------|----------------|----------|
| Bonnett Creek Resort Community Development District         | 1                  |               | <b>V</b>       | 9/30     |
| Brandy Creek Community Development District                 | 1                  |               | ✓              | 9/30     |
| Bridgewater Community Development District                  | 1                  |               | ✓              | 9/30     |
| Bridgewater of Wesley Chapel Community Development District | 1                  |               |                | 9/30     |
| Briger Community Development District                       | 1                  |               | ✓              | 9/30     |
| Brooks of Bonita Springs I Community Development District   | 1                  |               | ✓              | 9/30     |
| Brooks of Bonita Springs II Community Development District  | <b>✓</b>           |               | ✓              | 9/30     |
| Bull Frog Creek Community Development District              | ✓                  |               | ✓              | 9/30     |
| Candler Hills East Community Development District           | 1                  |               | ✓              | 9/30     |
| Capital Region Community Development District               | <b>√</b>           |               |                | 9/30     |
| Captain's Key Dependent District                            | <b>V</b>           |               | ✓              | 9/30     |
| Caribe Palm Community Development District                  | <b>✓</b>           |               | ✓              | 9/30     |
| Cascades at Groveland Community Development District        | <b>V</b>           |               |                | 9/30     |
| Catalina at Winkler Preserve Community Development District | <b>√</b>           |               | ✓              | 9/30     |
| CBL/BM Port Orange West Community Development District      | 1                  |               |                | 9/30     |
| Cedar Pointe Community Development District                 | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Celebration Point Community Development District            | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Central Lake Community Development District                 | 1                  |               | <b>√</b>       | 9/30     |
| Century Gardens Community Development District              | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Century Gardens at Tamiami Community Development District   | 1                  |               | ✓              | 9/30     |
| Century Parc Community Development District                 | 1                  |               | <b>√</b>       | 9/30     |
| CFM (Coolidge Fort Myers) Community Development District    | <b>√</b>           |               |                | 9/30     |
| Chapel Creek Community Development District                 | <b>✓</b>           |               |                | 9/30     |
| Champions Gate Community Development District               | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Channing Park Community Development District                | <b>√</b>           |               | ✓              | 9/30     |
| City Center Community Development District                  | 1                  |               |                | 9/30     |
| City Place Community Development District                   | <b>✓</b>           |               | ✓              | 9/30     |
| Clearwater Cay Community Development District               | <b>√</b>           |               |                | 9/30     |
| Coastal Lake Community Development District                 | <b>√</b>           |               |                | 9/30     |
| Coconut Cay Community Development District                  | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Concorde Estates Community Development District             | <b>√</b>           |               |                | 9/30     |
| Concorde Station Community Development District             | <b>/</b>           | -             |                | 9/30     |
| Connerton West Community Development District               | <b>√</b>           |               |                | 9/30     |
| Copper Creek Community Development District                 | · ·                |               | <b>√</b>       | 9/30     |
| Copper Oaks Community Development District                  | <b>√</b>           |               | ·              | 9/30     |
|   | <b>→</b>           |               | · /            | 9/30     |
| Corples Community Development District                      | <b>∨</b>           |               | <b>∨</b>       | -        |
| Coral Bay Community Development District                    | <b>√</b>           |               | •              | 9/30     |
| Coral Teves Ports Community Development District            | <b>✓</b>           |               |                | 9/30     |
| Coral Town Park Community Development District              | <b>✓</b>           |               |                | 9/30     |
| Cordoba Ranch Community Development District                |                    |               |                | 9/30     |
| Coronado Community Development District                     | <b>✓</b>           |               | ✓              | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)   | Governmental Audit | Utility Audit | Current Client | Year End |
|---|--------------------|---------------|----------------|----------|
| Cory Lakes Community Development District   | <b>V</b>           |               | 1              | 9/30     |
| Country Club of Mount Dora Community Development District   | <b>✓</b>           |               |                | 9/30     |
| Country Greens Community Development District   | <b>V</b>           |               | 1              | 9/30     |
| Country Walk Community Development District   | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Covington Park Community Development District   | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Creekside Community Development District  | <b>V</b>           |               | 1              | 9/30     |
| Crestview II Community Development District   | <b>V</b>           |               | 1              | 9/30     |
| Crestview West Community Development District   | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Cross Country Home Services Community Development District  | <b>V</b>           |               |                | 9/30     |
| Cross Creek Community Development District  | <b>/</b>           |               |                | 9/30     |
| Cutler Cay Community Development District   | <b>/</b>           |               |                | 9/30     |
| Cypress Cove Community Development District   | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Cypress Grove Community Development District  | 1                  |               | 1              | 9/30     |
| Cypress Lakes Community Development District  | <b>/</b>           |               | <b>V</b>       | 9/30     |
| Cypress Shadows Community Development District  | 1                  |               | <b>/</b>       | 9/30     |
| Deer Island Community Development District  | <b>/</b>           |               |                | 9/30     |
| Deer Run Community Development District   | \ \ \ \            |               |                | 9/30     |
| Diamond Hill Community Development District   | 1                  |               |                | 9/30     |
| Double Branch Community Development District  | 1                  |               | 1              | 9/30     |
| Dove Pond Community Development District  | 1                  |               |                | 9/30     |
| Downtown Doral Community Development District   | 1                  |               | 1              | 9/30     |
| Dunes Community Development District  | 1                  | <b>/</b>      | 1              | 9/30     |
| Dupree Lakes Community Development District   | 1                  |               | 1              | 9/30     |
| Eagle Point Community Development District  | 1                  |               |                | 9/30     |
| East Bonita Bridge Road Community Development District  | 1                  |               | 1              | 9/30     |
| East Park Community Development District  | 1                  |               | 1              | 9/30     |
| Easton Park Community Development District  | 1                  |               | ·              | 9/30     |
| Enclave at Black Point Marina Community Development District  | 1                  |               | √              | 9/30     |
| Encore Community Development District   | · /                |               | √ ·            | 9/30     |
| Enterprise Community Development District   | <b>-</b>           | <b>/</b>      | <b>√</b>       | 9/30     |
| Epperson Ranch Community Development District   | V                  |               | <b>√</b>       | 9/30     |
| Estancia at Wiregrass Community Development District  | 1                  |               | <b>√</b>       | 9/30     |
| Estates at Cherry Lake Community Development District   | 1                  |               | ✓              | 9/30     |
| Estuary Community Development District  | 1                  |               |                | 9/30     |
| Falcon Trace Community Development District   | V                  |               | <b>√</b>       | 9/30     |
| Fallschase Community Development District   | 1                  |               | <b>✓</b>       | 9/30     |
| Fiddler's Creek Community Development District  | · /                |               | <b>→</b>       | 9/30     |
| Fishhawk I Community Development District   | V                  |               | <b>√</b>       | 9/30     |
|   | V                  |               | ,              | 9/30     |
| Fishhawk II Community Development District  | V                  |               |                | _        |
| Fishhawk III Community Development District  Fleming Island Plantation Community Development District | V V                |               | <b>√</b>       | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                  | Governmental Audit                    | Utility Audit | Current Client | Year End |
|--|---------------------------------------|---------------|----------------|----------|
| Florida Green Finance Authority                              | <b>V</b>                              |               | 1              | 9/30     |
| Founder's Ridge Community Development District               | <b>✓</b>                              |               |                | 9/30     |
| Fountainbleau Lakes Community Development District           | <b>✓</b>                              |               | 1              | 9/30     |
| Forest Creek Community Development District                  | <b>✓</b>                              |               |                | 9/30     |
| Gardens at Millenia Community Development District           | <b>✓</b>                              |               |                | 9/30     |
| Glen St. Johns Community Development District                | <b>✓</b>                              |               |                | 9/30     |
| Gramercy Farms Community Development District                | <b>V</b>                              |               |                | 9/30     |
| Grand Bay at Doral Community Development District            | <b>/</b>                              |               | ✓              | 9/30     |
| Grand Hampton Community Development District                 | 1                                     |               | 1              | 9/30     |
| Grand Haven Community Development District                   | 1                                     |               | 1              | 9/30     |
| Greater Lakes/Sawgrass Community Development District        | <b>V</b>                              |               | 1              | 9/30     |
| Greyhawk Landing Community Development District              | <b>V</b>                              |               |                | 9/30     |
| Groves Community Development District                        | <b>V</b>                              |               | 1              | 9/30     |
| Habitat Community Development District                       | <b>✓</b>                              |               |                | 9/30     |
| Hacienda Lakes Community Development District                | <b>V</b>                              |               | <b>√</b>       | 9/30     |
| Hamal Community Development District                         | <b>✓</b>                              |               | 1              | 9/30     |
| Hammocks Community Development District                      | <b>/</b>                              |               | <b>✓</b>       | 9/30     |
| Harbor Bay Community Development District                    | <b>/</b>                              |               |                | 9/30     |
| Harbour Isles Community Development District                 | 1                                     |               | 1              | 9/30     |
| Harbourage at Braden River Community Development District    | <b>/</b>                              |               | <b>√</b>       | 9/30     |
| Harmony Community Development District                       | 1                                     |               | <b>✓</b>       | 9/30     |
| Harrison Ranch Community Development District                | 1                                     |               |                | 9/30     |
| Hawk's Point Community Development District                  | <b>/</b>                              |               | <b>✓</b>       | 9/30     |
| Hemmingway Point Community Development District              | <b>/</b>                              |               | <b>V</b>       | 9/30     |
| Heritage Bay Community Development District                  | <b>/</b>                              |               | <b>√</b>       | 9/30     |
| Heritage Greens Community Development District               | 1                                     |               | <b>√</b>       | 9/30     |
| Heritage Harbor Community Development District               | 1                                     |               |                | 9/30     |
| Heritage Harbour Market Place Community Development District | 1                                     |               |                | 9/30     |
| Heritage Harbour South Community Development District        | <b>/</b>                              |               |                | 9/30     |
| Heritage Isles at Viera Community Development District       | 1                                     |               |                | 9/30     |
| Heritage Isles Community Development District                | <b>-</b>                              |               |                | 9/30     |
| Heritage Landing Community Development District              | 1                                     |               | <b>✓</b>       | 9/30     |
| Heritage Oak Park Community Development District             | 1                                     |               | <b>√</b>       | 9/30     |
| Heritage Park Community Development District                 | 1                                     | _             | <b>√</b>       | 9/30     |
| Heritage Springs Community Development District              | 1                                     |               | · /            | 9/30     |
| Heron Isles Community Development District                   | 1                                     |               |                | 9/30     |
| Hickory Hammock Community Development District               | 1                                     |               |                | 9/30     |
| High Ridge/Quantum Community Development District            | 1                                     |               |                | 9/30     |
| Highlands Community Development District                     | · ·                                   |               | <b>√</b>       | 9/30     |
| Homestead 50 Community Development District                  | 1                                     |               |                | 9/30     |
| Hypoluxo-Haverhill Community Development District            | 1                                     |               | <b>√</b>       | 9/30     |
| Independence Park Community Development District             | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |               |                | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                 | Governmental Audit                    | Utility Audit | Current Client | Year End |
|---|---------------------------------------|---------------|----------------|----------|
| Indigo Community Development District                       | <b>V</b>                              |               | 1              | 9/30     |
| Indigo East Community Development District                  | <b>1</b>                              |               | ✓              | 9/30     |
| Interlaken Community Development District                   | 1                                     |               |                | 9/30     |
| Islands at Doral III Community Development District         | <b>V</b>                              |               | ✓              | 9/30     |
| Islands at Doral (NE) Community Development District        | 1                                     |               | 1              | 9/30     |
| Islands at Doral (SW) Community Development District        | 1                                     |               | 1              | 9/30     |
| Islands at Doral Townhomes Community Development District   | <b>1</b>                              |               | <b>√</b>       | 9/30     |
| Isles at Bartram Park Community Development District        | <b>✓</b>                              |               | ✓              | 9/30     |
| Journey's End Community Development District                | <b>V</b>                              |               | 1              | 9/30     |
| Jurlington Creek Plantation Community Development District  | <b>✓</b>                              |               |                | 9/30     |
| K-Bar Ranch Community Development District                  | <b>V</b>                              |               | 1              | 9/30     |
| Kendall Breeze Community Development District               | <b>1</b>                              |               | <b>✓</b>       | 9/30     |
| Kendall Breeze West Community Development District          | 1                                     |               | <b>✓</b>       | 9/30     |
| Key Marco Community Development District                    | 1                                     |               | ✓              | 9/30     |
| Keys Cove Community Development District                    | <b>V</b>                              |               | <b>√</b>       | 9/30     |
| Keys Cove II Community Development District                 | <b>V</b>                              |               | <b>√</b>       | 9/30     |
| Laguna Estates Community Development District               | <b>V</b>                              |               | 1              | 9/30     |
| Laguna Lakes Community Development District                 | 1                                     |               | 1              | 9/30     |
| Lake Ashton Community Development District                  | <b>V</b>                              |               | 1              | 9/30     |
| Lake Ashton II Community Development District               | 1                                     |               | <b>√</b>       | 9/30     |
| Lake Francis Community Development District                 | 1                                     |               | 1              | 9/30     |
| Lake Padgett Estates Community Development District         | <b>1</b>                              |               | 1              | 9/30     |
| Lake Powell Residential Golf Community Development District | <b>V</b>                              |               |                | 9/30     |
| Lakes by the Bay South Community Development District       | V                                     |               | ✓              | 9/30     |
| Lakeshore Ranch Community Development District              | <b>V</b>                              |               | <b>√</b>       | 9/30     |
| Lakeside Community Development District                     | <b>✓</b>                              |               |                | 9/30     |
| Lakeside Landings Community Development District            | <b>/</b>                              |               |                | 9/30     |
| Lakeside Plantation Community Development District          | <b>V</b>                              |               |                | 9/30     |
| Lakewood Ranch 1 Community Development District             | <b>/</b>                              |               |                | 9/30     |
| Lakewood Ranch 2 Community Development District             | <b>/</b>                              |               | _              | 9/30     |
| Lakewood Ranch 3 Community Development District             | 1                                     |               |                | 9/30     |
| Lakewood Ranch 4 Community Development District             | <b>/</b>                              |               |                | 9/30     |
| Lakewood Ranch 5 Community Development District             | <b>/</b>                              |               |                | 9/30     |
| Lakewood Ranch 6 Community Development District             | <b>/</b>                              |               |                | 9/30     |
| Legacy Springs Community Development District               | <b>/</b>                              |               |                | 9/30     |
| Legends Bay Community Development District                  | <b>/</b>                              |               |                | 9/30     |
| Lexington Community Development District                    | <b>✓</b>                              |               | <b>√</b>       | 9/30     |
| Live Oak No. 1 Community Development District               | <b>/</b>                              |               | <b>✓</b>       | 9/30     |
| Long Lake Ranch Community Development District              | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |               | · ✓            | 9/30     |
| Longleaf Community Development District                     | 1                                     |               |                | 9/30     |
| Lucaya Community Development District                       | 1                                     |               | <b>V</b>       | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)  | Governmental Audit | Utility Audit | Current Client | Year End |
|--|--------------------|---------------|----------------|----------|
| Madeira Community Development District   | 1                  |               | <b>√</b>       | 9/30     |
| Magnolia Park Community Development District   | 1                  |               |                | 9/30     |
| Magnolia West Community Development District   | 1                  |               |                | 9/30     |
| Main Street Community Development District   | 1                  |               |                | 9/30     |
| Mainstreet Community Development District  | 1                  |               |                | 9/30     |
| Majorca Isles Community Development District   | 1                  |               | /              | 9/30     |
| Maple Ridge Community Development District   | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Marsh Harbour Community Development District   | <b>✓</b>           |               |                | 9/30     |
| Marshall Creek Community Development District  | <b>V</b>           |               |                | 9/30     |
| Mayfair Community Development District   | <b>V</b>           |               |                | 9/30     |
| Meadow Pines Community Development District  | 1                  |               | /              | 9/30     |
| Meadow Point I Community Development District  | 1                  |               | <b>√</b>       | 9/30     |
| Meadow Point III Community Development District                                      | 1                  |               |                | 9/30     |
| Meadow Point IV Community Development District                                       | <b>V</b>           |               |                | 9/30     |
| Meadow Woods Community Development District  | 1                  |               |                | 9/30     |
| Mediterra North Community Development District                                       | <b>/</b>           |               | <b>√</b>       | 9/30     |
| Mediterra South Community Development District                                       | 1                  |               | <b>✓</b>       | 9/30     |
| Mediterranea Community Development District  | 1                  |               | <b>V</b>       | 9/30     |
| Middle Village Community Development District  | 1                  |               | <b>√</b>       | 9/30     |
| Mira Lago West Community Development District  | 1                  |               | <b>✓</b>       | 9/30     |
| Miromar Lakes Community Development District   | <b>/</b>           |               |                | 9/30     |
| Montecito Community Development District   | 1                  |               | 1              | 9/30     |
| Monterey/Congress Community Development District                                     | 1                  |               | 1              | 9/30     |
| Moody River Estates Community Development District                                   | 1                  |               | 1              | 9/30     |
| Myakka Ranch Community Development District  | 1                  |               | 1              | 9/30     |
| Myrtle Creek Community Development District  | 1                  | -             |                | 9/30     |
| Naples Heritage Community Development District                                       | 1                  |               | 1              | 9/30     |
| Narcoossee Community Development District  | · ·                |               |                | 9/30     |
| Newport Tampa Bay Community Development District                                     | 1                  |               |                | 9/30     |
| North Dade Community Development District  | · ·                |               | <b>1</b>       | 9/30     |
| Northern Riverwalk Community Development District                                    | · /                |               | · /            | 9/30     |
| Northwood Community Development District   | · ·                |               | · /            | 9/30     |
| Oak Creek Community Development District   | · ·                |               | · /            | 9/30     |
|  | · ·                |               | · /            | 9/30     |
| Oaks ay Shady Creek, The Community Development District                              | <b>√</b>           |               | V V            | 9/30     |
| Oakridge Community Development District  | V                  |               | V V            | 9/30     |
| Old Palm Community Development District  | V                  |               | V /            | 9/30     |
| Old Palm Community Development District  Orabid Craya Community Development District | V                  |               | <b>V</b> ✓     | 9/30     |
| Orchid Grove Community Development District  | V                  |               | <b>V</b> ✓     |          |
| Osprey Oaks Community Development District   | V                  |               | <b>✓</b>       | 9/30     |
| OTC Community Development District   | V                  |               | <b>✓</b>       | 9/30     |
| Pal Mar Water Control District   | _                  |               |                | 9/30     |
| Palm Bay Community Development District  |                    | L             | <b>✓</b>       | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                | Governmental Audit | Utility Audit | Current Client | Year End |
|--|--------------------|---------------|----------------|----------|
| Palm Beach Plantation Community Development District       | 1                  |               |                | 9/30     |
| Palm Coast Park Community Development District             | ✓                  |               | 1              | 9/30     |
| Palm Glades Community Development District                 | <b>✓</b>           |               |                | 9/30     |
| Palma Sola Trace Community Development District            | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Palms of Terra Ceia Bay Community Development District     | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Pan American West Community Development District           | <b>✓</b>           |               |                | 9/30     |
| Panther Trace I Community Development District             | <b>✓</b>           |               |                | 9/30     |
| Panther Trace II Community Development District            | <b>✓</b>           |               |                | 9/30     |
| Panther Trails Community Development District              | <b>✓</b>           |               | 1              | 9/30     |
| Parker Road Community Development District                 | 1                  |               | <b>✓</b>       | 9/30     |
| Parklands Lee Community Development District               | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Parklands West Community Development District              | <b>✓</b>           |               | 1              | 9/30     |
| Parkway Center Community Development District              | <b>✓</b>           |               | <b>V</b>       | 9/30     |
| Paseo Community Development District                       | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| PBR Community Development District                         | V                  |               |                | 9/30     |
| Pebblewalk Village Community Development District          | <b>✓</b>           |               |                | 9/30     |
| Pelican Marsh Community Development District               | <b>✓</b>           |               |                | 9/30     |
| Pembroke Harbor Community Development District             | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Pentathlon Community Development District                  | 1                  |               | 1              | 9/30     |
| Pine Air Lakes Community Development District              | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Pine Island Community Development District                 | <b>V</b>           |               |                | 9/30     |
| Pine Island South Community Development District           | <b>✓</b>           |               |                | 9/30     |
| Piney-Z Community Development District                     | <b>✓</b>           |               |                | 9/30     |
| Pioneer Community Development District                     | 1                  |               | <b>✓</b>       | 9/30     |
| Poinciana Community Development District                   | <b>✓</b>           |               |                | 9/30     |
| Poinciana West Community Development District              | 1                  |               | <b>✓</b>       | 9/30     |
| Portico Community Development District                     | <b>1</b>           |               | <b>✓</b>       | 9/30     |
| Portofino Cove Community Development District              | <b>V</b>           |               | <b>V</b>       | 9/30     |
| Portofino Isles Community Development District             | <b>✓</b>           |               | ✓              | 9/30     |
| Portofino Landings Community Development District          | <b>√</b>           |               | <b>V</b>       | 9/30     |
| Portofino Shores Community Development District            | <b>√</b>           |               | <b>V</b>       | 9/30     |
| Portofino Springs Community Development District           | V                  |               |                | 9/30     |
| Portofino Vineyards Community Development District         | 1                  |               |                | 9/30     |
| Portofino Vista Community Development District             | 1                  |               | 1              | 9/30     |
| Preserve at Wilderness Lake Community Development District | <b>✓</b>           |               |                | 9/30     |
| Principal One Community Development District               | 1                  |               | <b>✓</b>       | 9/30     |
| Quantum Community Development District                     | <b>√</b>           |               |                | 9/30     |
| Quantum Park Overlay Community Development District        | <b>√</b>           |               |                | 9/30     |
| Randal Park Community Development District                 | <b>✓</b>           |               | 1              | 9/30     |
| Remington Community Development District                   | <b>V</b>           |               |                | 9/30     |
| Renaissance Independent Development District               | 1                  |               | 1              | 9/30     |
| Reserve Community Development District                     | <b>1</b>           |               |                | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                     | Governmental Audit | Utility Audit | Current Cilent | Year End |
|---|--------------------|---------------|----------------|----------|
| Reserve 2 Community Development District                        | 1                  |               | 1              | 9/30     |
| Reunion East Community Development District                     | <b>V</b>           |               |                | 9/30     |
| Reunion West Community Development District                     | <b>V</b>           |               |                | 9/30     |
| River Bend Community Development District                       | V                  |               |                | 9/30     |
| River Glen Community Development District                       | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| River Hall Community Development District                       | <b>V</b>           |               | 1              | 9/30     |
| River Place on the St. Lucie Community Development District     | <b>✓</b>           |               |                | 9/30     |
| River Ridge Community Development District                      | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Rivercrest Community Development District                       | <b>✓</b>           |               | 1              | 9/30     |
| Rivers Edge Community Development District                      | <b>✓</b>           |               | 1              | 9/30     |
| Sabal Palm Community Development District                       | <b>V</b>           |               | 1              | 9/30     |
| Sail Harbour Community Development District                     | <b>V</b>           |               | ✓              | 9/30     |
| Sampson Creek Community Development District                    | <b>✓</b>           |               |                | 9/30     |
| Sandy Creek Community Development District                      | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Sausalito Bay Community Development District                    | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Seven Oaks I Community Development District                     | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Seven Oaks II Community Development District                    | <b>✓</b>           |               |                | 9/30     |
| Silver Palms Creek Community Development District               | 1                  |               | <b>√</b>       | 9/30     |
| Six Mile Creek Community Development District                   | <b>V</b>           |               | <b>√</b>       | 9/30     |
| Somerset Community Development District                         | ✓                  |               |                | 9/30     |
| Sonoma Bay Community Development District                       | <b>✓</b>           |               | ✓              | 9/30     |
| South Bay Community Development District                        | <b>✓</b>           |               |                | 9/30     |
| South-Dade Venture Development District                         | 1                  |               | <b>√</b>       | 9/30     |
| South Fork Community Development District                       | <b>✓</b>           |               |                | 9/30     |
| South Fork East Community Development District                  | 1                  |               | ✓              | 9/30     |
| South Kendall Community Development District                    | <b>✓</b>           |               |                | 9/30     |
| South Village Community Development District                    | <b>✓</b>           |               |                | 9/30     |
| Southaven Community Development District                        | <b>✓</b>           |               |                | 9/30     |
| Southern Hills Plantation I Community Development District      | <b>✓</b>           |               |                | 9/30     |
| Southern Hills Plantation II Community Development District     | <b>√</b>           |               |                | 9/30     |
| Southern Hills Plantation III Community Development District    | <b>/</b>           |               |                | 9/30     |
| Spicewood Community Development District                        | 1                  |               | <b>✓</b>       | 9/30     |
| Split Pine Community Development District                       | 1                  |               |                | 9/30     |
| Springridge Community Development District (formerly Killarney) | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| St. John's Forest Community Development District                | <b>✓</b>           |               |                | 9/30     |
| Sterling Hill Community Development District                    | 1                  |               |                | 9/30     |
| Steven's Plantation Community Development District              | /                  |               | <b>√</b>       | 9/30     |
| Stonebrier Community Development District                       | <b>✓</b>           |               | <b>√</b>       | 9/30     |
| Stonegate Community Development District                        | /                  |               | <b>√</b>       | 9/30     |
| Stoneybrook Community Development District                      | <b>√</b>           |               | <b>✓</b>       | 9/30     |
| Stoneybrook at Venice Community Development District            | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Stoneybrook Oaks Community Development District                 | <b>✓</b>           |               |                | 9/30     |

| COMMUNITY DEVELOPMENT DISTRICTS (Continued)                         | Governmental Audit | Utility Audit | Current Client | Year End |
|---|--------------------|---------------|----------------|----------|
| Summerville Community Development District                          | 1                  |               | 1              | 9/30     |
| Sunny Hills Units 12-15 Dependent District                          | <b>✓</b>           |               |                | 9/30     |
| SWI Community Development District                                  | <b>✓</b>           |               |                | 9/30     |
| Talavera Community Development District                             | <b>V</b>           |               | 1              | 9/30     |
| Talis Park Community Development District                           | <b>V</b>           |               | ✓              | 9/30     |
| Tampa Palms Community Development District                          | <b>✓</b>           |               | ✓              | 9/30     |
| Tampa Palms Open Space and Transport Community Development District | <b>✓</b>           |               | 1              | 9/30     |
| Tapestry Bella Community Development District                       | <b>✓</b>           |               | 1              | 9/30     |
| Tara Community Development District                                 | <b>V</b>           |               |                | 9/30     |
| Terra Bella Community Development District                          | <b>V</b>           |               | 1              | 9/30     |
| Tesoro Community Development District                               | 1                  |               | 1              | 9/30     |
| Thousand Oaks Community Development District                        | 1                  |               | <b>✓</b>       | 9/30     |
| Tison's Landing Community Development District                      | 1                  |               |                | 9/30     |
| Tolomato Community Development District                             | 1                  |               | <b>✓</b>       | 9/30     |
| Tomoka Community Development District                               | 1                  |               | 1              | 9/30     |
| Toscana Community Development District                              | 1                  |               | 1              | 9/30     |
| Town Center at Palm Coast Community Development District            | <b>✓</b>           |               | <b>V</b>       | 9/30     |
| Tradition Community Development District                            | <b>V</b>           |               |                | 9/30     |
| Trails Community Development District                               | 1                  |               | <b>✓</b>       | 9/30     |
| Trails at Monterey Community Development District                   | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Treaty Oaks Community Development District                          | <b>V</b>           |               | <b>✓</b>       | 9/30     |
| Tree Island Estates Community Development District                  | <b>✓</b>           |               | <b>√</b>       | 9/30     |
| Treeline Preserve Community Development District                    | /                  |               |                | 9/30     |
| Trevesta Community Development District                             | 1                  |               | 1              | 9/30     |
| Triple Creek Community Development District                         | 1                  |               | <b>✓</b>       | 9/30     |
| TSR Community Development District                                  | <b>√</b>           |               | <b>√</b>       | 9/30     |
| Turnbull Creek Community Development District                       | 1                  |               | <b>✓</b>       | 9/30     |
| Turtle Run Community Development District                           | 1                  |               |                | 9/30     |
| Tuscany Reserve Community Development District                      | <b>V</b>           |               |                | 9/30     |
| Twelve Oaks Community Development District                          | <b>V</b>           |               |                | 9/30     |
| Two Creeks Community Development District                           | 1                  |               | <b>√</b>       | 9/30     |
| University Place Community Development District                     | 1                  |               | <b>√</b>       | 9/30     |
| University Square Community Development District                    | 1                  |               |                | 9/30     |
| Urban Orlando Community Development District                        | 1                  |               | 1              | 9/30     |
| Valencia Acres Community Development District                       | 1                  |               |                | 9/30     |
| Vasari Community Development District                               | 1                  |               | 1              | 9/30     |
| Venetian Community Development District                             | 1                  |               |                | 9/30     |
| Venetian Isles Community Development District                       | 1                  |               | <b>✓</b>       | 9/30     |
| Venetian Parc Community Development District                        | <b>1</b>           |               | <b>✓</b>       | 9/30     |
| Verandah East Community Development District                        | 1                  |               | <b>✓</b>       | 9/30     |
| Verandah West Community Development District                        | <b>✓</b>           |               | <b>✓</b>       | 9/30     |
| Verandahs Community Development District                            | 1                  |               |                | 9/30     |

| Verano #1 Community Development District  Verano Center Community Development District  Verona Walk Community Development District  Vira East Community Development District  Villa Portofino East Community Development District  Villa Portofino West Community Development District  Villa Portofino West Community Development District  Villa Vizcaya Community Development District  Villa Vizcaya Community Development District  Village Walk of Bonita Springs Community Development District  Villages at Bloomingdale Community Development District  Villages at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vizcaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Waterford Estates Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterford Community Development District  Waterse Sedge Community Development District  Waterse Robert Community Development District  West Villages Independent District  West Villages Independent District  West Villages Independent District  West Community Development District  Winter Garden Village at Fowler Groves Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Wind Commerce Community Development District  World Commerce Community Development  | Year End |
|--|----------|
| Verona Walk Community Development District  Viera East Community Development District  Villa Portofino East Community Development District  Villa Portofino West Community Development District  Villa Portofino West Community Development District  Villa Portofino West Community Development District  Village Walk of Bonita Springs Community Development District  Villages at Bloomingdale Community Development District  Villages at Bloomingdale Community Development District  Villages at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Valent Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterses Community Development District  Waterses Community Development District  Waterset North Community Development District  Waterset North Community Development District  Waterstone Community Development District  Waterstone Community Development District  West Lake Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  West Community Development District  Westchester Community Development District  Westchester Community Development District  Windsor at Westside Community Development District  Windsor at Community Development District  Windsor at Westside Community Development Dist | 9/30     |
| Viera East Community Development District  Villa Portofino East Community Development District  Villa Portofino West Community Development District  Villa Vizcaya Community Development District  Village Walk of Bonita Springs Community Development District  Village at Bloomingdale Community Development District  Village at Gulfstream Park Community Development District  Village at Gulfstream Park Community Development District  Village of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Valent Creek Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterford Community Development District  Waterse Edge Community Development District  Waterse Rorth Community Development District  Waterse North Community Development District  Watersone Community Development District  Watersone Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  West Villages Independent District  West Community Development District  West Community Development District  West Community Development District  West Villages Community Development District  West Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  World Commer | 9/30     |
| Villa Portofino East Community Development District  Villa Portofino West Community Development District  Villa Vizcaya Community Development District  Villa Vizcaya Community Development District  Village Walk of Bonita Springs Community Development District  Village at Bloomingdale Community Development District  Village at Gulfstream Park Community Development District  Village at Gulfstream Park Community Development District  Village of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterofase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterses Community Development District  Waterse North Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  West Villages Independent District  Westore Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  World Commerce Community Development District   | 9/30     |
| Villa Potofino West Community Development District  Villa Vizcaya Community Development District  Village Walk of Bonita Springs Community Development District  Villages at Bloomingdale Community Development District  Villages at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Waterford Londing Community Development District  Waterford Community Development District  Waterset North Community Development District  Waterset North Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westonese Community Development District  Westonese Community Development District  Westonese Community Development District  Westridge Community Development District  Westridge Community Development District  Westridge Community Development District  Westridge Community Development District  Willow Creek Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Woodlands Community Development District  World Commerce Community Development District  World Commerce Community Development District                                   | 9/30     |
| Willa Vizcaya Community Development District  Villa Vizcaya Community Development District  Village at Bloomingdale Community Development District  Villages at Bloomingdale Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Community Development District  Vizcaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterford Estates Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterset North Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Villages Independent District  West Villages Independent District  West Community Development District  Westchase Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District                                     | 9/30     |
| Willage Walk of Bonita Springs Community Development District  Villages at Bloomingdale Community Development District  Villages at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterford Estates Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Watergrass Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor Trails East Community Development District  Windsor Trails East Community Development District  Woodlands Community Development District  World Commerce Community Development District  World Commerce Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Villages at Bloomingdale Community Development District  Villages at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Lakes Community Development District  Viscaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterfee Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor Trails East Community Development District  Windsor Graden Village at Fowler Groves Community Development District  World Commerce Community Development District  World Commerce Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Village at Gulfstream Park Community Development District  Villages of Westport Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Water Sedge Community Development District  Waters's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor Graden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Villages of Westport Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Watergrass Community Development District  Watersef Community Development District  Watersef Community Development District  Waterset North Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchease Community Development District  Westchease Community Development District  Westridge Community Development District  Willow Creek Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Villages of Westport Community Development District  Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor at Westside Tommunity Development District  Windsor at Westside Community Development District  Windsor Graden Village at Fowler Groves Community Development District  World Commerce Community Development District  World Commerce Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Vista Community Development District  Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Waters Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Waterstone Community Development District  West Lake Community Development District  West Villages Independent District  West Community Development District  Westchease Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Woodlands Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Vista Lakes Community Development District  Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Watergrass Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchester Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  World Commerce Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Vizcaya in Kendall Community Development District  Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Windsor Trails East Community Development District  Windsor Trails East Community Development District  Windsor Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Walnut Creek Community Development District  Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor Trails East Community Development District  Windsor Trails East Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Waterchase Community Development District  Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Windsor Alwastside Community Development District  Windsor Cammunity Development District  Windsor Trails East Community Development District  Woodlands Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Waterford Estates Community Development District  Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winston Trails East Community Development District  Woodlands Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Waterford Landing Community Development District  Watergrass Community Development District  Waterlefe Community Development District  Water's Edge Community Development District  Waterst North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Windsor at Westside Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Watergrass Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winter Garden Village at Fowler Groves Community Development District  World Commerce Community Development District  World Community Development District  | 9/30     |
| Waterlefe Community Development District  Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Water's Edge Community Development District  Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Waterset North Community Development District  Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Waterstone Community Development District  Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Wentworth Estates Community Development District  West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| West Lake Community Development District  West Villages Independent District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| West Villages Independent District  Westchase Community Development District  Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Westchase Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Westchester Community Development District  Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Westridge Community Development District  Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Willow Creek Community Development District  Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Windsor at Westside Community Development District  Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Winston Trails East Community Development District  Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Winter Garden Village at Fowler Groves Community Development District  Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District   | 9/30     |
| Woodlands Community Development District  World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| World Commerce Community Development District  Wyndam Park Community Development District  | 9/30     |
| Wyndam Park Community Development District   | 9/30     |
|  | 9/30     |
| vvyiilineid Lakes Confindinty Development District   |          |
| Wypnmere West Community Development District   | 9/30     |
| Wynnmere West Community Development District  TOTAL 414 3 256  | 9/30     |

| MUNICIPALITIES OR RELATED COMPONENT UNITS   | Attestation Services | Consulting Services | Governmental Audit | Single Audit | Utility Audit | CAFR     | Current Client | Year End |
|---|----------------------|---------------------|--------------------|--------------|---------------|----------|----------------|----------|
| City of Cooper City                         |                      |                     | ✓                  | 1            | ✓             | <b>V</b> | 1              | 9/30     |
| City of Lauderhill                          |                      |                     | ✓                  | <b>√</b>     | ✓             | <b>✓</b> |                | 9/30     |
| City of Miami (program specific audit (s) ) |                      |                     | ✓                  |              |               |          | <b>V</b>       | 9/30     |
| City of North Lauderdale                    |                      |                     | ✓                  | 1            | ✓             | ✓        | <b>V</b>       | 9/30     |
| City of North Palm Beach (Internal Audit)   | <b>√</b>             |                     |                    |              |               |          |                | 9/30     |
| City of Pompano Beach (Joint Venture, 40%)  |                      |                     | ✓                  | <b>V</b>     |               | <b>V</b> |                | 9/30     |
| City of West Park                           |                      |                     | <b>√</b>           |              |               | <b>V</b> | <b>V</b>       | 9/30     |
| City of Weston                              |                      |                     | ✓                  |              |               | <b>√</b> | <b>V</b>       | 9/30     |
| Town of Cloud Lake                          |                      |                     | ✓                  |              |               |          | <b>V</b>       | 9/30     |
| Town of Davie                               |                      |                     | ✓                  | <b>✓</b>     | ✓             | <b>✓</b> |                | 9/30     |
| Town of Glen Ridge                          |                      |                     | ✓_                 |              |               |          |                | 9/30     |
| Town of Haverhill                           |                      |                     | ✓                  |              |               |          | <b>✓</b>       | 9/30     |
| Town of Highland Beach                      |                      |                     | ✓                  |              |               |          | V              | 9/30     |
| Town of Hillsboro Beach                     |                      |                     | ✓                  | ✓            | ✓             |          | <b>✓</b>       | 9/30     |
| Town of Hypoluxo                            |                      | ✓                   | ✓                  |              |               |          | 1              | 9/30     |
| Town of Lantana                             |                      |                     | ✓                  | ✓            | ✓             | <b>✓</b> | <b>✓</b>       | 9/30     |
| Town of Lauderdale by the Sea               |                      | ✓                   | ✓                  |              | ✓             | <b>✓</b> | V              | 9/30     |
| Town of Mangonia Park                       |                      |                     | ✓                  |              | ✓             |          |                | 9/30     |
| Village of Golf                             |                      |                     | ✓                  |              | ✓             | <b>√</b> | <b>✓</b>       | 9/30     |
| Village of Wellington                       |                      |                     | ✓                  |              | ✓             | <b>✓</b> | <b>√</b>       | 9/30     |
| TOTAL                                       | 1                    | 2                   | 19                 | 7            | 10            | 11       | 14             |          |

| OTHER GOVERNMENTAL ENTITIES   | Attestation Services | Consulting Services | Governmental Audit | Single Audit | CAFR     | Current Client | Year End |
|---|----------------------|---------------------|--------------------|--------------|----------|----------------|----------|
| Broward County School District (Joint Venture)  |                      | 1                   |                    |              |          |                | N/A      |
| (Assessment of Maintenance Operations) Broward County School District (Joint Venture, 20%)                                | ┢                    |                     | _                  | 1            | /        | H              | 6/30     |
| Florida Community College at Jacksonville (Internal Audit)  | 1                    |                     | Ť                  | Ť            | Ť        | -              | 6/30     |
| Florida Transit Association Finance Corporation   | H                    | <b>/</b>            | 1                  |              |          | -              | 6/30     |
| Highland County School District (Internal Funds Audit)  |                      |                     | 1                  |              |          | _              | 6/30     |
| Palm Beach County School District (Assessment of maintenance for Facility and Property Management) (Internal Funds Audit) |                      | <b>✓</b>            | <b>√</b>           |              |          |                | 6/30     |
| Palm Beach County School District (Joint Venture, 20%)  |                      |                     | ✓                  | ✓            | <b>√</b> |                | 6/30     |
| Migrant Health Services of Palm Beach County  |                      |                     | 1                  | 1            |          |                | N/A      |
| South Florida Water Management District   |                      |                     |                    | 1            |          | Г              | 9/30     |
| South Florida Water Management District CERP Program Management Services (Joint Venture)                                  | 1                    |                     |                    |              |          |                | N/A      |
| State of Florida Department of Management Services (Construction)   |                      |                     | ✓                  |              |          |                | N/A      |
| State of Florida Department of Transportation (Overhead Audits - Various)   |                      |                     | <b>√</b>           |              |          | 1              | N/A      |
| TOTAL   | 2                    | 3                   | 8                  | 4            | 2        | 2              |          |

| NON-PROFIT CLIENTS SERVED AND RELATED EXPERIENCE                   | Attestation Services | Financial Audit | Consulting Services | Governmental Audit | Single Audit | Tax Services | Current Client | Year End |
|--|----------------------|-----------------|---------------------|--------------------|--------------|--------------|----------------|----------|
| Aid to Victims of Domestic Abuse, Inc.                             |                      | <b>V</b>        |                     | 1                  | <b>√</b>     | <b>✓</b>     | <b>V</b>       | 6/30     |
| Alliance for Human Services, Inc.                                  |                      | 1               |                     |                    |              | ✓            |                | 6/30     |
| Brevard Workforce Development Board, Inc.                          |                      |                 |                     | ✓                  | ✓            |              |                | 6/30     |
| Broward County Human Rights Board/Division (Joint Venture, 30%)    | <b>✓</b>             |                 | <b>✓</b>            |                    |              |              |                | N/A      |
| Broward Education Foundation                                       |                      | <b>√</b>        |                     | ✓                  | <b>✓</b>     | <b>✓</b>     | ✓              | 6/30     |
| Christian Manor  | <b>V</b>             | <b>√</b>        | 1                   | <b>√</b>           | <b>V</b>     | <b>V</b>     |                | 12/31    |
| Delray Beach Community Land Trust                                  |                      |                 |                     | ✓                  |              | 1            |                | 9/30     |
| Family Promise   | <b>√</b>             |                 |                     |                    |              |              |                | 12/31    |
| Florida Public Transportation Association, Inc.                    | ✓                    | ✓               |                     |                    |              | ✓            | ✓              | 9/30     |
| Florida Transit Association Finance Corporation                    |                      | 1               |                     |                    |              | <b>✓</b>     | 1              | 9/30     |
| Hispanic Human Resources Council                                   | <b>√</b>             | <b>V</b>        | <b>V</b>            | <b>√</b>           | <b>✓</b>     | <b>✓</b>     | <b>✓</b>       | 9/30     |
| Mae Volen Senior Center  | <b>V</b>             | <b>✓</b>        |                     | ✓                  | ✓            | <b>√</b>     | ✓              | 6/30     |
| National Board for Registration of Registrars                      |                      | ✓               |                     |                    |              | ✓            |                | 3/31     |
| National Cancer Registration Board                                 |                      | ✓               |                     |                    |              | <b>√</b>     |                | 6/30     |
| North Lauderdale Academy High School                               | ✓                    |                 |                     | ✓                  |              |              |                | 6/30     |
| Northwood Development Corporation                                  | <b>√</b>             | ✓               | ✓                   | ✓                  | ✓            | ✓            |                | 9/30     |
| Palm Beach Community College Foundation                            |                      |                 | ✓                   | ✓                  |              | <b>✓</b>     |                | 6/30     |
| Palm Beach County Workforce Development Board (Joint Venture, 25%) | ✓                    |                 |                     |                    |              |              |                | 6/30     |
| Pasco-Hernando Workforce Board                                     |                      | <b>✓</b>        |                     |                    |              |              | ✓              | 6/30     |
| Southwest Florida Workforce Development Board                      |                      |                 |                     | ✓                  | ✓            |              | ✓              | 6/30     |
| Urban League of Palm Beach County                                  |                      |                 |                     | ✓                  | ✓            |              |                | 6/30     |
| TOTAL  | 9                    | 12              | 5                   | 12                 | 9            | 13           | 8              |          |

| RETIREMENT PLANS   | Financial Audit | ERISA/DOL | Current Cilent | Year End |
|--|-----------------|-----------|----------------|----------|
| Campbell Property Management 401(k)                                  | 1               | <b>V</b>  | 1              | 12/31    |
| City of Cooper City General Employee Retirement Plan                 | 1               |           | <b>✓</b>       | 9/30     |
| City of Lauderhill General Employee Retirement Plan                  | 1               |           |                | 9/30     |
| City of Parkland Police Pension Fund                                 | <b>✓</b>        |           | <b>✓</b>       | 9/30     |
| Cross County Home Services and Affiliates 401(k) Plan                | ✓               | <b>✓</b>  | <b>✓</b>       | 9/30     |
| Danmar Corporation 401(k) Plan                                       | <b>✓</b>        | <b>✓</b>  |                | 12/31    |
| Florida Public Utilities 401(k) and Pension Plans                    | ✓               | ✓         |                | 12/31    |
| Jacksonville Police and Fire Pension Fund                            | ✓               |           |                | 9/30     |
| Pinetree Water Control District Defined Contribution Retirement Plan | 1               |           |                | 9/30     |
| San Carlos Park Fire Protection and Rescue Service District          | <b>V</b>        |           | <b>V</b>       | 9/30     |
| Town of Davie General Employees Retirement Plan                      | <b>√</b>        |           |                | 9/30     |
| Town of Hypoluxo Defined Contribution Retirement Plan                | <b>✓</b>        |           | <b>✓</b>       | 9/30     |
| Town of Lauderdale By The Sea Volunteer Firefighters Pension Plan    | <b>✓</b>        |           | ✓              | 9/30     |
| TOTAL  | 13              | 143       | 7              |          |

| SPECIAL DISTRICTS  |       | Governments! Audit | Single Audit | Utility Audit | Current Cilent | Year End |
|--|-------|--------------------|--------------|---------------|----------------|----------|
| Belle Fontaine Improvement District                            |       | ✓                  |              |               |                | 9/30     |
| Boca Raton Airport Authority                                   |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| Central Broward Water Control District                         |       | ✓                  |              |               | ✓              | 9/30     |
| Central County Water Control District                          |       | ✓                  |              |               | ✓              | 9/30     |
| Citrus County Mosquito Control District                        |       | ✓                  |              |               |                | 9/30     |
| East Central Regional Wastewater Treatment Facility            |       | ✓                  |              | ✓             | ✓              | 9/30     |
| East Naples Fire Control and Rescue District                   |       | ✓                  |              |               | ✓              | 9/30     |
| Greater Boca Raton Beach and Park District                     |       | ✓                  |              |               | ✓              | 9/30     |
| Greeneway Improvement District                                 |       | ✓                  |              |               |                | 9/30     |
| Hobe-St. Lucie Conservancy District                            |       | ✓                  |              |               | ✓              | 9/30     |
| Homestead Educational Facilities Benefits District             |       | ✓                  |              |               |                | 9/30     |
| Horizons Improvement District                                  |       | ✓                  |              |               |                | 9/30     |
| Key Largo Waste Water Treatment District                       |       | ✓                  | ✓            | <b>√</b>      | ✓              | 9/30     |
| Lake Padgett Estates Independent Special District              |       | ✓                  |              |               |                | 9/30     |
| Lakewood Ranch Inter-District Authority                        |       | ✓                  |              |               |                | 9/30     |
| Lost Rabbit Public Improvement District                        |       | ✓                  |              |               |                | 9/30     |
| Loxahatchee Groves Water Control District                      |       | <b>√</b>           |              |               | ✓              | 9/30     |
| Myakka City Fire Control District                              |       | ✓                  |              |               |                | 9/30     |
| Pal Mar Water Control District                                 |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| Palm Beach Soil and Water Conservation District                |       | <b>√</b>           |              |               |                | 9/30     |
| Pinellas Park Water Management District                        |       | <b>√</b>           |              |               | <b>✓</b>       | 9/30     |
| Pinetree Water Control District                                |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| Ranger Drainage District                                       |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| Renaissance Improvement District                               |       | ✓                  |              |               | 1              | 9/30     |
| San Carlos Park Fire Protection and Rescue Service District    |       | √′                 |              |               | ✓:             | 9/30     |
| South Central Regional Wastewater Treatment and Disposal Board |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| South Indian River Water Control District                      |       | ✓                  | 1            |               | 1              | 9/30     |
| South Trail Fire Protection & Rescue District                  |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
| St. Lucie West Services District                               |       | <b>✓</b>           |              |               | <b>✓</b>       | 9/30     |
| Sun 'N Lake of Sebring Improvement District                    |       | <b>√</b>           |              | <b>√</b>      |                | 9/30     |
| Sunshine Water Control District                                |       | ✓                  |              |               | 1              | 9/30     |
| Twelve Oaks Improvement District                               |       | <b>✓</b>           |              |               |                | 9/30     |
| West Lakeland Water Control District                           |       | ✓                  |              |               |                | 9/30     |
| West Villages Independent District                             |       | ✓                  |              |               | <b>✓</b>       | 9/30     |
|  | TOTAL | 34                 | 3            | 3             | 21             |          |

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# Staff Qualifications, Experience & Resumes

# **QUALITY AND EXPERIENCE OF FIRM'S ASSIGNED AUDITING PERSONNEL**

You will have two partners available and our consultant for any technical assistance. In addition, an audit manager will be available for the engagement and a senior will be assigned to the engagement that will perform the majority of fieldwork. Additional staff are available to assist with the engagement should the need arise.

| Name   | Years<br>performing<br>government<br>audits | CPE within last 2 years   | Professional<br>Memberships             |
|--|---|---|---|
| ANTONIO J. GRAU, CPA/CFP/<br>PFS/ABV<br>(Partner)      | Over 30                                     | Government Accounting,<br>Auditing: 63 hours  Accounting, Auditing and<br>Other: 62 hours | AICPA<br>FICPA<br>FGFOA<br>GFOA<br>FASD |
| ANTONIO S. GRAU, CPA<br>(Concurring Review Consultant) | Over 40                                     | Government Accounting and Auditing: 32 hours  Accounting, Auditing and Other: 62 hours    | AICPA<br>FICPA<br>ICPA                  |
| RACQUEL MCINTOSH, CPA<br>(Partner)                     | Over 10                                     | Government Accounting and Auditing hours:61  Accounting, Auditing and Other: 41 hours     | AICPA<br>FICPA<br>FGFOA<br>FASD         |

# **POSITION DESCRIPTIONS**

# **Engagement Partner**

The engagement will be performed under the direct supervision of an Engagement Partner. The Engagement Partner will participate extensively during the various stages of the engagement and has direct responsibility for engagement policy, direction, supervision, quality control, security, confidentiality of information of the engagement and communication with client personnel.

The Engagement Partner will also be involved in:

- coordinating all services;
- directing the development of the overall audit approach and plan;
- performing an overriding review of work papers;
- resolving technical accounting and reporting issues;
- reviewing, approving and signing reports, management letters, and other audit engagement products; and,
- ascertaining client satisfaction with all aspects of our engagement, such as services and the personnel assigned.



# **Concurring Review and Advisory Consultant**

A Concurring Review Consultant will be available as a sounding board to advise in those areas where problems are encountered. He will also perform a second review of all reports to be issued by Grau & Associates.

# **Audit Manager and Senior**

The assigned personnel will work closely with the partner and the District to ensure that the financial statements and all other reports are prepared in accordance with professional standards and firm policy. Responsibilities will include:

- planning the audit;
- preparing or modifying audit programs, as needed;
- evaluating internal control and assessing risk;
- communicating with the client and the partners the progress of the audit; and
- determining that financial statements and all reports issued by the firm for accuracy, completeness and that they are prepared in accordance with professional standards and firm policy.

# **Information Technology Consultants and Personnel**

In addition to the assigned personnel above, Grau and Associates has staff with significant IT auditing experience that will assist in the evaluation and testing of internal controls. Because our staff has both a financial audit and IT background, they are able to communicate effectively all IT related concerns to management. In addition, Grau contracts with an outside group of IT management consultants to assist with matters including, but not limited to; network and database security, internet security and vulnerability testing.

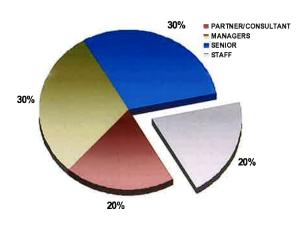
CONTINUITY
OF STAFF AND
AUDIT TEAM

Grau's engagement team's workload is organized in such a way that additional activities brought about by this engagement will not impact our current commitments to our clients. We have sufficient staff capacity to integrate these professional services into our present operations, while continuing to maintain the highest standards of quality and time lines for our clients.

# **COMPOSITION OF ENGAGEMENT TEAM**

In contrast to the majority of both national and local firms, Grau's proposed engagement team is comprised of an exceptionally large percentage of high-level audit professionals. This gives us the ability to <u>quickly recognize problems</u> and be <u>more efficient</u> as a result of our Team's **DECADES** of governmental auditing experience.

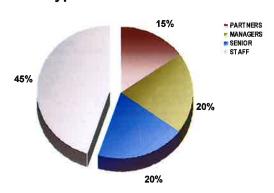
# **Grau & Associates**



80 percent of engagement will be performed by Partners, Management and Senior Staff

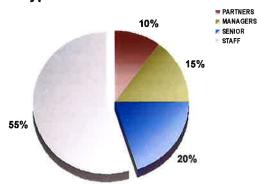
VS.

**Typical Local CPA Firm:** 



Fifty-five percent of engagement is performed by "Management"

**Typical National CPA Firm** 



Forty-five percent of engagement is performed by "Management"

# Antonio J. Grau, CPA/CFP/PFS/ABV, Partner

e-mail: tgrau@graucpa.com

# Education

Bachelor of Arts, Business Administration, 1983 University of South Florida; Accredited in Business Valuation by the AICPA, 1998; Personal Financial Specialist, 1997

# **Professional History**

| CPA, in Florida since February 28, 1985, Certificate No. 15330 |                  |              |  |  |  |
|--|------------------|--------------|--|--|--|
| Grau & Associates  | Partner          | 2005-Present |  |  |  |
| Grau & Company   | Partner          | 1995-2005    |  |  |  |
| Grau & Company   | Audit Manager    | 1987-1995    |  |  |  |
| International Firm   | Auditor          | 1985-1986    |  |  |  |
| Grau & Company   | Staff Accountant | 1983-1984    |  |  |  |

# **Clients Served** (partial list)

| (>300) Various Special Districts | Key Largo Water Treatment District   |
|----------------------------------|--------------------------------------|
| Brevard Workforce Board          | Mae Volen Senior Center, Inc.        |
| Broward Education Foundation     | North Lauderdale Academy High School |
| 04                               | Odlanda Harrista a Arabanta          |

| City of Cooper City | Orlando Housing Authority |
|---------------------|---------------------------|
|                     |                           |

| City of Lauderdale Lakes | Palm Beach County Workforce Development Board |
|--------------------------|---|
|                          |   |

| City of Lauderhill                 | Peninsula Housing Programs              |
|------------------------------------|---|
| City of Lauderhill General Pension | School Board of Broward County          |
| City of North Lauderdale           | School Board of Miami-Dade County       |
| City of Oakland Park               | School Board of Palm Beach County       |
| City of Weston                     | South Florida Water Management District |

| •               | •              | •            |               |                 |
|-----------------|----------------|--------------|---------------|-----------------|
| Foot Control Da |                | T            | -4            | Taura of Davida |
| East Central Re | edionai vvasti | ewater i rea | aimeni Faci.  | Town of Davie   |
|                 | 9.01.01        | 0110101 1101 | atimoriti don | TOTAL OF BUILD  |

| Florida Community College at Jacksonville | Town of Highland Beach |
|---|------------------------|
| Florida Department of Management Services | Town of Hypoluxo       |
| Greater Boca Raton Park & Beach District  | Village of Golf        |
| Highland County School District           | Village of Wellington  |

Hispanic Human Resource Council West Palm Beach Housing Authority

# **Professional Education** (over the last two years)

| Course                             | Hours      |
|------------------------------------|------------|
| Government Accounting and Auditing | 63         |
| Accounting, Auditing and Other     | <u>62</u>  |
| Total Hours                        | <u>125</u> |

# Other Qualifications

As a member of the Government Finance Officers Association Special Review Committee, Mr. Grau participated in the review process for awarding the GFOA Certificate of Achievement in Financial Reporting. Mr. Grau was the review team leader for the Quality Review of the Office of Management Audits of School Board of Miami-Dade County.

# Professional Associations/Memberships

| American Institute of Certified Public Accountants | Florida Government Finance Officers Association |
|--|---|
| Florida Institute of Certified Public Accountants  | Government Finance Officers Association Member  |
| City of Boca Raton Financial Advisory Board Membe  | ır  |

# Antonio S. Grau, CPA, Concurring Review Consultant

e-mail: asgrau@graucpa.com

## Education

Bachelor Degree, Business Administration, 1966, University of Miami, Certificate of Educational Achievement from the AICPA in Governmental and Not-For-Profit Accounting and Auditing, 1994/1995

# Professional History

CPA in Florida since April 29, 1970, Certificate No. 2623

Grau & Company Partner 1977-2004
Public Company Financial Officer 1972-1976
International Firm Auditor 1966-1972

# Clients Served (partial list)

Mr. Grau was the head of the governmental audit department of Grau & Company, and performs the concurring review and advises on all the governmental audits of the firm.

Atlanta Housing Authority

Broward County Housing Authority

City of Dania Beach

Hispanic Human Resource Council
Mae Volen Senior Center, Inc.
Miami Beach Housing Authority

City of Lauderdale Lakes North Lauderdale Academy High School

City of Lauderhill Palm Beach County Workforce Development Board

City of Lauderhill General Pension School Board of Miami-Dade County
City of Miami Springs South Florida Water Management District

City of Oakland Park Town of Hypoluxo

City of Sweetwater Pension Town of Lauderdale-By-The-Sea

Florida Community College at Jacksonville

Highland County School District

Town of Miami Lakes

Town of Southwest Ranches

Downtown Development Authority of the City of Village of Biscayne Park

Miami / Community Development Block Grants West Palm Beach Housing Authority

# **Professional Education** (over the last two years)

| Course                             | <u>Hours</u> |
|------------------------------------|--------------|
| Government Accounting and Auditing | 32           |
| Accounting, Auditing and Other     | <u>62</u>    |
| Total Hours                        | <u>94</u>    |

# Other Qualifications

Mr. Grau was the review team leader for the Quality Review of the Office of Management Audits of School Board of Miami-Dade County.

# Professional Associations/Memberships

Member, American Institute of Certified Public Accountants

Institute of Certified Public Accountants (1996-1997)

Member, Florida Institute of Certified Public Accountants (1991 - 1993)

Past member, State and Local Government Committee, Florida Past member, Quality Review Acceptance Committee, Florida

Past member of BKR International Committee on Government and Non-Profit Accounting and Auditing

# Racquel C. McIntosh, CPA, Partner

e-mail: rmcintosh@graucpa.com / 561-939-6669

# Education

Master of Accounting, MACC; Florida Atlantic University, December 2004; Bachelor of Arts – Majors: Accounting and Finance; Florida Atlantic University, May 2003

# Professional History

| Grau & Associates | Partner        | 2014-Present |
|-------------------|----------------|--------------|
| Grau & Associates | Manager        | 2009-2014    |
| Grau & Associates | Senior Auditor | 2007-2009    |
| Grau & Associates | Staff Auditor  | 2006-2007    |
| Grau & Company    | Staff Auditor  | 2005-2006    |

# Clients Served (partial list)

| Pinetree Water Control District (Broward/Palm Beach)   |
|--|
| Ranger Drainage District                               |
| San Carlos Park Fire Protection & Rescue District      |
| South Central Reg. Wastewater Treatment & Disposal Bd. |
| South Trail Fire Protection & Rescue                   |
| Southwest Florida Workforce Development Board          |
| Sun N Lake of Sebring Improvement District             |
| Town of Highland Beach                                 |
| Town of Hypoluxo                                       |
| Town of Lantana  |
| Town of Hillsboro Beach                                |
| Village of Golf  |
| Village of Wellington                                  |
|  |

# **Professional Education** (over the last two years)

| Course                             | <u>Hours</u> |
|------------------------------------|--------------|
| Government Accounting and Auditing | 61           |
| Accounting, Auditing and Other     | <u>41</u>    |
| Total Hours                        | 102          |

# Professional Associations/ Memberships

| American Institute of Certified Public Accountants | FICPA State & Local Government Committee |
|--|--|
| Florida Institute of Certified Public Accountants  | FICPA Atlantic Chapter Board Member      |
| FICPA Young CPAs Committee                         | FGFOA Palm Beach Chapter                 |

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# References

We have included three references of government engagements that require compliance with laws and regulations, follow fund accounting, and have financing requirements, which we believe are similar to the District.

| Harmony Commi      | unity Development District   |  |
|--------------------|--|--|
| Scope of Work      | Financial audit  |  |
| Engagement Partner | Antonio J. Grau  |  |
| Dates              | Annually since 2001  |  |
| Client Contact     | Stephen Bloom<br>210 North University Drive, Suite 702<br>Coral Springs, Florida 33071<br>954-753-5841 |  |

| <b>Dunes Commun</b> | ity Development District   |  |
|---------------------|--|--|
| Scope of Work       | Financial audit  |  |
| Engagement Partner  | Antonio J. Grau  |  |
| Dates               | Annually since 1998  |  |
| Client Contact      | Darrin Mossing, Finance Director<br>475 W. Town Place, Suite 114<br>St. Augustine, Florida 32092<br>904-940-5850 |  |

| Journey's End Community Development District |   |  |
|--|---|--|
| Scope of Work                                | Financial audit   |  |
| Engagement Partner                           | Antonio J. Grau   |  |
| Dates  | Annually since 2004   |  |
| Client Contact                               | Todd Wodraska, Vice President<br>2501 A Burns Road<br>Palm Beach Gardens, Florida 33410<br>561-630-4922 |  |



## **Cost of Services**

Our proposed all-inclusive fee for the financial audit for the fiscal year ended September 30, 2016 is \$4,500.

In addition, we propose the following all-inclusive fees for two additional annual renewals as follows:

| Year Ended September 30, | Fee     |  |  |
|--------------------------|---------|--|--|
| 2017                     | \$4,600 |  |  |
| 2018                     | \$4,700 |  |  |

The above fees are based on the assumption that the District maintains its current level of Aoperations. Should conditions change or Bonds are issued the fees would be adjusted accordingly upon approval from all parties concerned.



# **Supplemental Information**

### **Specific Audit Approach**

### SCOPE / WORK PRODUCTS / RESULTS

#### **Grau's Understanding of Work Product / Scope of Services:**

We recognize the District is an important entity and we are confident our firm is eminently qualified to meet the challenges of this engagement and deliver quality audit services. You would be a valued client of our firm and we pledge to commit all firm resources to provide the level and quality of services (as described below) which not only meet the requirements set forth in the RFP but will exceed those expectations. Grau & Associates fully understands the scope of professional services and work products requested. Our audit will follow the Auditing Standards of the AICPA, Generally Accepted Government Auditing Standards, issued by the Comptroller General of the United States, and the Rules of the Auditor General of the State of Florida and any other applicable Federal, State of Local regulations. We will deliver our reports in accordance with your requirements.

#### Proposed segmentation of the engagement

Our approach to the audit engagement is a risk-based approach which integrates the best of traditional auditing techniques and a total systems concept to enable the team to conduct a more efficient and effective audit. The audit will be conducted in three phases, which are as follows:

#### Phase I - Preliminary Planning

A thorough understanding of your organization, service objectives and operating environment is essential for the development of an audit plan and for an efficient, cost-effective audit. During this phase, we will meet with appropriate personnel to obtain and document our understanding of your operations and service objectives and, at the same time, give you the opportunity to express your expectations with respect to the services that we will provide. Our work effort will be coordinated so that there will be minimal disruption to your staff.

#### During this phase we will perform the following activities:

- Review the regulatory, statutory and compliance requirements. This will include a review of applicable federal and state statutes, resolutions, bond documents, contracts, and other agreements.
- Read minutes of meetings.
- Review major sources of information such as budgets, organization charts, procedures, manuals, financial systems, and management information systems.
- Obtain an understanding of fraud detection and prevention systems.
- Obtain and document an understanding of internal control. Consider the methods that are used
  to process accounting information which influence the design of the internal control. This
  understanding includes knowledge about the design of relevant policies, procedures, and
  records, and whether they have been placed in operation.
- Assess risk and determine what controls we are to rely upon and what tests we are going to perform. Perform test of controls.
- Develop audit programs to incorporate the consideration of financial statement assertions, specific audit objectives, and appropriate audit procedures to achieve the specified objectives.
- Discuss and resolve any accounting, auditing and reporting matters which have been identified.

#### Phase II - Execution of Audit Plan

The audit team will complete a major portion of transaction testing and audit requirements during this phase. The procedures performed during this period will enable us to identify any matter that may impact the completion of our work or require the attention of management. Tasks to be performed in Phase II include, but are not limited to the following:

- Apply analytical procedures to further assist in the determination of the nature, timing, and extent of auditing procedures used to obtain evidential matter for specific account balances or classes of transactions.
- Perform tests of account balances and transactions through sampling, vouching, confirmation and other analytical procedures.
- Perform tests of compliance.

#### Phase III - Completion and Delivery

In this phase of the audit, we will complete the tasks related to year-end balances and financial reporting. All reports will be reviewed with management before issuance, and the partners will be available to meet and discuss our report and address any questions. Tasks to be performed in Phase III include, but are not limited to the following:

- Perform final analytical procedures.
- Review information and make inquiries for subsequent events.
- Meeting with Management to discuss preparation of draft financial statements and any potential findings or recommendations.

You should expect more from your accounting firm than a signature in your annual financial report. Our concept of truly responsive professional service emphasizes taking an active interest in the issues of concern to our clients and serving as an effective resource in dealing with those issues. In following this approach, we not only audit financial information with hindsight but also consider the foresight you apply in managing operations.

Application of this approach in developing our management letter is particularly important given the increasing financial pressures and public scrutiny facing today's public officials. We will prepare the management letter at the completion of our final procedures.

In preparing this management letter, we will initially review any draft comments or recommendations with management. In addition, we will take necessary steps to ensure that matters are communicated to those charged with governance.

In addition to communicating any recommendations, we will also communicate the following, if any:

- Significant audit adjustments;
- Significant deficiencies or material weaknesses;
- Disagreements with management; and,
- Difficulties encountered in performing the audit.

Our findings will contain a statement of condition describing the situation and the area that needs strengthening, what should be corrected and why. Our suggestions will withstand the basic tests of corrective action:

- The recommendation must be cost effective;
- The recommendations are to be the simplest to effectuate in order to correct a problem;
- The recommendation must go to the heart of the problem and not just correct symptomatic matter; and
- The corrective action must take into account why the deficiency occurred.

To assure full agreement with facts and circumstances, we will fully discuss each item with Management prior to the final exit conference. This policy means there will be no "surprises" in the management letter and fosters a professional, cooperative atmosphere.

#### **Communications**

We emphasize a continuous, year-round dialogue between the District and our management team. We typically begin our audit process with an entrance conference before the onsite fieldwork begins. We regularly communicate through personal telephone calls and electronic mail throughout the audit and on a regular basis. Our clients have the ability to transmit information to us on our secure client portal with the ability to assign different staff with separate log on and viewing capability. This further facilitates efficiency as all assigned users receive electronic mail notification as soon as new information has been posted into the portal. We strive to continue to keep an open line of communication through the fieldwork and ending with an exit conference.

### **Additional Services**

#### **CONSULTING / MANAGEMENT ADVISORY SERVICES**

Grau & Associates also provide a broad range of other management consulting services. Our expertise has been consistently utilized by Governmental and Non-Profit entities throughout Florida. Examples of engagements performed are as follows:

- Accounting systems
- Development of budgets
- Organizational structures
- Financing alternatives
- IT Auditing

- Fixed asset records
- Cost reimbursement
- Indirect cost allocation
- Grant administration and compliance

#### **ARBITRAGE**

The federal government has imposed complex rules to restrict the use of tax-exempt financing. Their principal purpose is to eliminate any significant arbitrage incentives in a tax-exempt issue. We have determined the applicability of these requirements and performed the rebate calculations for more than 150 bond issues, including both fixed and variable rate bonds. Please find a partial list of clients served on the following pages.

# GRAU HAS PROVIDED ARBITRAGE SERVICES FOR GOVERMENTAL CLIENTS INCLUDING:

- Aberdeen Community Development District
- Amelia Walk Community Development District
- Arlington Ridge Community Development District
- Bartram Park Community Development District
- Bartram Springs Community Development District
- Bayside Improvement District
- Baywinds Community Development District
- Beacon Lakes Community Development District
- Beacon Tradeport Community Development District
- Bobcat Trail Community Development District
- Boynton Village Community Development District
- Brandy Creek Community Development District
- Briger Community Development District
- Brighton Lakes Community Development District
- Brooks of Bonita Springs Community Development District
- Candller Hills East Community Development District
- Capital Region Community Development District
- Cedar Pointe Community Development District
- Championsgate Community Development District
- Chevel West Community Development District
- City Place Community Development District
- Coconut Cay Community Development District
- Colonial Country Club Community Development District
- Cory Lakes Community Development District
- Country Greens Community Development District
- Creekside Community Development District
- Double Branch Community Development District
- Dunes Community Development District
- Durbin Crossing Community Development District
- East Bonita Beach Road Plantation Comm. Development District
- East Homestead Community Development District
- East Park Community Development District
- Enclave at Black Point Marina Community Development District
- Falcon Trace Community Development District
- Fiddler's Creek Community Development District I
- Fiddler's Creek Community Development District II
- Fleming Island Plantation Comm. Dev. District
- Grand Haven Community Development District
- Griffin Lakes Community Development District
- Habitat Community Development District
- Hamal Community Development District
- Hammocks Community Development District
- Harbour Lakes Estates Comm. Development District
- Harmony Community Development District
- Heritage Bay Community Development District

- Heritage Palms Community Development District
- Heritage Pines Community Development District
- Heritage Springs Community Development District
- Huntington Community Development District
- Indigo East Community Development District
- Islands of Doral III Community Development District
- Julington Creek Plantation Comm. Dev. District
- Laguna Lakes Community Development District
- Lake Ashton Community Development District
- Lake Ashton II Community Development District
- Lake Powell Residential Golf Community Dev. District
- Lakes By The Bay South Community Dev. District
- Lakewood Ranch 1 Community Development District
- Landmark at Doral Community Development District
- Jurlington Creek Plantation Community Dev. District
- Lakewood Ranch 2 Community Development District
- Lakewood Ranch 3 Community Development District
- Lakewood Ranch 4 Community Development District
- Lakewood Ranch 5 Community Development District
- Lakewood Ranch 6 Community Development District
- Legacy Springs Improvement District No. 1
- Live Oak Community Development District
- Main Street Community Development District
- Marshall Creek Community Development District
- Meadow Pointe II Community Development District
- Mediterra North Community Development District
- Mediterra South Community Development District
- Mediterranea Community Development District
- Midtown Miami Community Development District
- Moody River Community Development District
- Monterra Community Development District
- Narcossee Community Development District
- North Springs Improvement District
- Oakstead Community Development District
- Old Palm Community Development District
- Orchid Grove Community Development District
- OTC Community Development District
- Overoaks Community Development District
- Palm Glades Community Development District
- Parklands Lee Community Development District
- Parklands West Community Development District
- Parkway Center Community Development District
- Pine Air Lakes Community Development District
- Pine Island Community Development District
- Pine Ridge Plantation Community Development District

#### ARBITRAGE SERVICES (Continued)

- Portofino Cove Community Development District
- Portofino Isles Community Development District
- Portofino Landings Community Development District
- Portofino Shores Community Development District
- Portofino Vista Community Development District
- Reunion East Community Development District
- Reunion West Community Development District
- Ridgewood Trails Community Development District
- River Place on the St. Lucie Community Dev. District
- Rolling Hills Community Development District
- Sampson Creek Community Development District
- South Dade Venture Community Development District
- South Village Community Development District
- Spicewood Community Development District
- Split Pine Community Development District
- Stonegate Community Development District
- Stoneybrook Community Development District
- Stoneybrook West Community Development District
- The Crossings at Fleming Island Comm. Dev. District
- Tison's Landing Community Development District
   Treeline Preserve Community Development District
- Turnbull Creek Community Development District

- Tuscany Reserve Community Development District
- University Place Community Development District
- Urban Orlando Community Development District
- Vasari Community Development District
- Verandah East Community Development District
- Verandah West Community Development District
- Verano Center Community Development District
- Villa Portofino East Community Development District
- Villa Vizcaya Community Development District
- Villages of Westport Comm. Development District
- Villasol Community Development District
- Vista Lakes Community Development District
- Vizcaya Community Development District
- Vizcava in Kendall Community Development District
- Walnut Creek Community Development District
- Waterchase Community Development District
- Waterford Estates Community Development District
- Waterstone Community Development District
- Wentworth Estates Community Development District
- Westchester Community Development District #1
- Woodlands Community Development District
- Wynnfield Lakes Community Development District

# Grau provides value and services <u>above</u> and <u>beyond</u> the traditional auditor's "product"

We look forward to providing Harmony Community Development District with our resources and experience to accomplish not only those minimum requirements set forth in your Request for Proposal, but to exceed those expectations!

For even more information on Grau & Associates please visit us on <a href="https://www.graucpa.com">www.graucpa.com</a>.

# **3D.**

### PROPOSAL TO PROVIDE AUDITING SERVICES TO THE

# HARMONY COMMUNITY DEVELOPMENT DISTRICT

# FOR THE FISCAL YEARS ENDING SEPTEMBER 30, 2016 THROUGH SEPTEMBER 30, 2018 REQUEST FOR PROPOSAL - AUDIT SERVICES

October 27, 2016

Submitted by:



934 NORTH MAGNOLIA AVENUE SUITE 100 ORLANDO, FLORIDA 32803 (407) 615-8215

**CONTACT: ELDEN McDIRMIT, C.P.A.** 

emcdirmit@mcdirmitdavis.com www.mcdirmitdavis.com

## PROPOSAL FOR AUDIT SERVICES TO HARMONY COMMUNITY DEVELOPMENT DISTRICT

#### TABLE OF CONTENTS

|                       | <u>Page</u> |
|-----------------------|-------------|
| Letter of Interest    | 1-2         |
| 1. Company Background | 3-7         |
| 2. Experience         | 8-11        |
| 3. References         | 12-14       |
| 4. Service Approach   | 15-17       |
| 5. Cost Proposal      | 18          |





October 27, 2016

Gary Moyer, District Manager

Harmony Community Development District
210 N. University, Suite 702

Coral Springs, Florida 33071

Thank you for the opportunity to submit our qualifications and experience to serve as independent auditors of the *Harmony Community Development District*. The accompanying proposal will provide you detailed information regarding the scope of services to be provided, as well as a profile of the firm, the individuals who will serve you, our qualifications and experience, and representative clients, including specific references.

It is our understanding that we will provide the following services:

- 1. Financial audit as defined in Sec. 11.45(I)(b), Florida Statutes, of the basic financial statements of the *Harmony Community Development District* for the fiscal years ending September 30, 2016 through September 30, 2018. We will commit to maintain staff required to conclude the audits <u>within the time constraints</u> indicated in the RFP.
- 2. The audit will be performed in accordance with generally accepted auditing standards, *Governmental Auditing Standards* and the Rules of the Auditor General of the State of Florida.

We believe we are the best-qualified firm to perform the engagement for the following reasons:

- We presently audit sixty-seven Community Development Districts, fourteen municipalities and one water authority and have an excellent working knowledge of generally accepted accounting principles related to governmental entities. We assist in the preparation of the CAFR for most of these governmental entities.
- We have assisted nine municipalities in receiving the GFOA "Certificate of Achievement for Excellence in Financial Reporting". Most of these municipalities have been receiving the "Certificate of Achievement" for between ten and twenty years. Elden McDirmit is active as a national review team member of the GFOA's "Certificate of Achievement for Excellence in Financial Reporting" program. As a review team member, Mr. McDirmit reviews and evaluates financial reports submitted by cities and counties to determine whether the financial reports meet the stringent requirements to receive the GFOA'S prestigious award. Participating as a review team member, Mr. McDirmit has demonstrated his expertise in governmental accounting and auditing.

- We have strong information technology ability and will input the District's general ledger balances into our ProSystem fx Engagement software and perform a virtually "paperless" audit. The District's CAFR is linked to the general ledger; therefore, the likelihood of errors on the financial statements is reduced.
- We have recent and continuous experience, and have devoted a great deal of our continuing education to the governmental auditing and accounting field. Our firm meets the independence and education requirements of the *Government Auditing Standards* issued by the Comptroller General of the United States. Our firm is independent of the *Harmony Community Development District* as defined by *Government Auditing Standards*.
- We believe in continuing client contact throughout the year, not just during the audit. We encourage on-going client contact by not charging any fee for phone calls.
- ° We are members of the American and Florida Institutes of Certified Public Accountants and an Associate member of the Governmental Finance Officers Association. Our firm is active in governmental organizations throughout Central Florida and serves on governmental committees of the Florida Institute of CPA's.
- We are a local firm with personnel committed to quality and professional performance, accustomed to providing a high level of client satisfaction. We believe that our firm is part of a team effort to assist the District in developing the best financial reporting possible.
- We have a history of continuity of personnel assigned to the engagement. Our single office firm and low personnel turnover assures uninterrupted services from our partners and staff. We have a staff of 26 people and 10 of those are governmental audit staff.
- ° We certify that we do not discriminate on the basis of race, color, sex, religion, disability, national origin, ancestry, sexual orientation, familial status, age, or any other protected characteristic as established in the Equal Employment Opportunity law.

Because of our unique qualifications and a philosophy based on complete dedication to client service, we feel confident that we can provide you with responsiveness and a range of experience that will best serve your needs.

Mr. Elden G. McDirmit, partner is authorized to represent the firm and may be contacted at 934 North Magnolia Avenue, Suite 100, Orlando, Florida 32803, or phone (407) 615-8215.

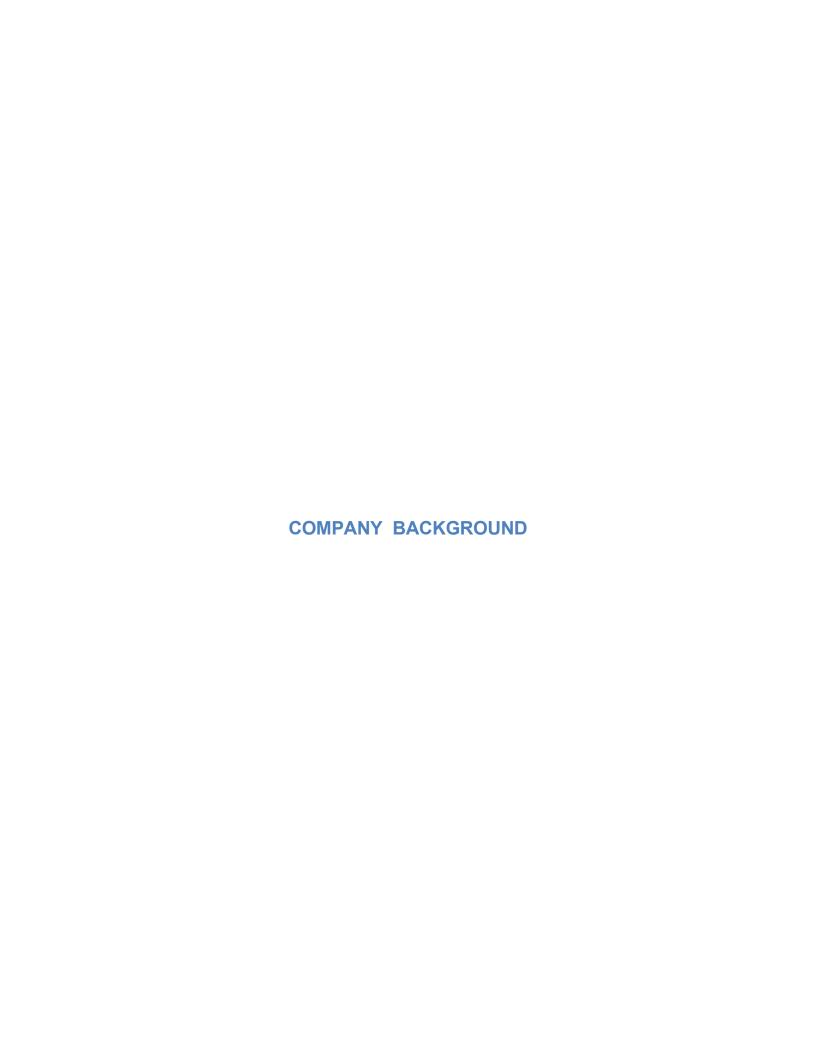
We would consider it a privilege to serve as independent auditors for the *Harmony Community Development District*.

Sincerely,

McDIRMIT DAVIS & COMPANY, LLC

Edon C. Ma OS

Elden McDirmit, C.P.A.



#### **Company Background**

#### **Description and History of Audit Firm**

McDirmit Davis & Company, LLC was incorporated in the State of Florida in August 1984 and serves Central Florida from its centrally located office in Orlando, Florida. The partners have over 150 years of combined experience in public accounting, and our firm has grown to be ranked as one of the top 10 accounting firms in Central Florida by the Orlando Business Journal.

Our firm now consists of the following staff:

| Partners                            | 4         |
|-------------------------------------|-----------|
| Managers                            | 3         |
| Seniors                             | 4         |
| Staff Accountants/Paraprofessionals | 12        |
| Support Staff                       | 2         |
| Information Systems                 |           |
| Technology Staff                    | _1        |
|                                     | <u>26</u> |

The total number of governmental audit staff is ten (10). We are members of the American and Florida Institutes of Certified Public Accountants and an associate member of the Governmental Finance Officers Association. We are also a member of the *Governmental Audit Quality Center*.

Our firm has a wide range of clients providing both goods and services in the Central Florida area. Our practice encompasses auditing, accounting, management advisory and tax services. A list of all governmental clients audited by us for the fiscal years 2010-2015 is as follows:

- Sixty-seven Community Development Districts
- Sun'n Lake of Sebring Improvement District
- City of Winter Springs, Florida \*
- City of Ocoee, Florida \*
- City of Longwood, Florida \*
- City of Lake Mary, Florida\*
- City of Belle Isle, Florida \*
- City of Mascotte, Florida
- City of Tavares, Florida \*
- Town of Windermere, Florida
- City of Clermont, Florida \*
- City of Maitland, Florida \*
- City of Oviedo, Florida\*
- City of Inverness, Florida\*
- · City of Orange Park, Florida
- City of Groveland, Florida



- These entities are presently clients of McDirmit Davis & Company, LLC
- \* These entities participate in the Certificate of Achievement for Excellence in Financial Reporting program.



#### **Engagement Team**

The following supervisory people will work on the audit:

- Elden McDirmit, C.P.A., engagement partner
- Kelly Leary, C.P.A., review partner
- Tammy Campbell, director of audit services
- Gina Kleindorfer, IT specialist



All of the above people have considerable experience on governmental audit engagements. Resumes detailing their experience follow on pages 8 through 11. All supervisory personnel assigned to the audit, except the IT Professional, are Certified Public Accountants. The engagement partner and audit senior will be assigned to audit on a full-time basis.

The professional staff of our firm has been conducting governmental audits in the Central Florida area for the past thirty years. We are experienced auditors in a variety of industries and offer experience in auditing federal grants under the Single Audit Act and performing compliance audits of state grants. Our policy is to assign staff accountants to the same audit each year, but rotate the areas they work on. We will notify the District prior to assigning new staff to the audit.

#### License to Practice in Florida

Our Firm and all key professional staff are properly licensed to practice in the state of Florida. In addition, our Firm and all assigned key personnel are in good standing with the Florida Board of Accountancy. We can provide a copy of actual License, if requested.

#### Independence

McDirmit Davis & Company, LLC is independent of the District as defined by auditing standards contained in *Government Auditing Standards*.

#### **Governmental Audit Quality Center**

McDirmit Davis & Company, LLC is a member of the AICPA's Governmental Audit Quality Center which is dedicated to establishing the highest standards of audit quality in the governmental accounting and audit sector.

#### **External Quality Control Review**

Our Firm understands the importance of developing a formal quality control program, and therefore have been a member of the Private Companies Practice Section of the American Institute of Certified Public Accountants **since 1985**. Member firms are required to adhere to quality control standards established by the AICPA Quality Control Standards Committee and to submit to peer reviews of the firm's accounting and audit practice. Peer reviews are intensive reviews of a firm's quality control system by an independent CPA firm. Our firm has had seven peer reviews performed by the American Institute of Certified Public Accountants. Each peer review has included a review of a local governmental entity. We received a "pass" opinion on each review, which represents the best opinion that a firm can receive.



#### **External Quality Control Review - Continued**

On our most recent peer review performed in 2014, we received a peer review rating of "pass", which is the highest rating that a firm can receive under the revised peer review standards. We have <u>never</u> been subject to any litigation or disciplinary actions by a client, the State or any professional organization for substandard field work. A copy of our firm's most recent peer review report follows this page. These peer reviews included a review of at least two governmental engagements, and it should be noted that there were no findings as a result of this review. We have never withdrawn from an engagement prior to the agreed expiration date.

#### **Federal or State Reviews**

Any Federal or State desk review has resulted in no findings and we have never undergone a Federal or State field audit.

#### Other Services Provided

Our experience in governmental auditing has led to the development of efficient procedures that provide various client benefits. Our services provide our clients with a wide range of knowledge, confidence, and helpful management advice. Below is a listing of the type of other services that we have provided to governmental clients.

- 1. Assistance in preparation of Comprehensive Annual Financial Reports for recognition by the Government Finance Officers Certificate of Achievement Program.
- 2. Internal audit services.
- 3. Issuance of Comfort Letters and Consent Letters in conjunction with the issuance of tax-exempt bonds.
- 4. Assistance on early implementation of new GASB Statements.
- 5. Assisting in compiling historical financial data for first-time submissions for GFOA Certificate of Achievement for Excellence in Financial Reporting.
- 6. Detailed internal control studies and evaluations of accounting systems.





### Gregory, Sharer & Stuart, P.A.

Certified Public Accountants and Business Consultants

#### System Review Report

To the Owners of McDirmit Davis & Company, LLC
And the Peer Review Committee of the Florida Institute of CPAs

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We have reviewed the system of quality control for the accounting and auditing practice of McDirmit Davis & Company, LLC (the firm) in effect for the year ended June 30, 2014. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants. As a part of our peer review, we considered reviews by regulatory entities, if applicable, in determining the nature and extent of our procedures. The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review. The nature, objectives, scope, limitations of, and the procedures performed in a System Review are described in the standards at <a href="https://www.aicpa.org/prsummary">www.aicpa.org/prsummary</a>.

As required by the standards, engagements selected for review included engagements performed under the Government Auditing Standards and audits of employee benefit plans.

In our opinion, the system of quality control for the accounting and auditing practice of McDirmit Davis & Company, LLC in effect for the year ended June 30, 2014, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of pass, pass with deficiency (ies) or fail. McDirmit Davis & Company, LLC has received a peer review rating of pass.

Gregory, Sharer & Stuart, P.A.

October 16, 2014



#### **Continuing Education**

each staff member.

McDirmit Davis & Company, LLC is committed to the personal and professional growth of its staff. Our firm requires an annual minimum of 40 hours of continuing professional education for

Our governmental audit staff complies with the continuing education requirements of the State of Florida, the Governmental Accountability Office (GAO), and *Governmental Auditing Standards* (Yellow Book). Therefore at least 24 hours during a 2 year period must be in subjects directly related to the government environment and to governmental auditing. Our governmental audit staff always exceed this requirement since they attend each year the Florida Governmental Financial Officer's Association Annual Conference which provides 22 hours of training in governmental accounting and auditing.

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As a result of our governmental experience, our staff has taught classes or lectured on various topics. We offer "in-house" education courses for our staff, which at times, our clients have attended. In addition, we would be happy to teach seminars for the benefit of the District's accounting staff.

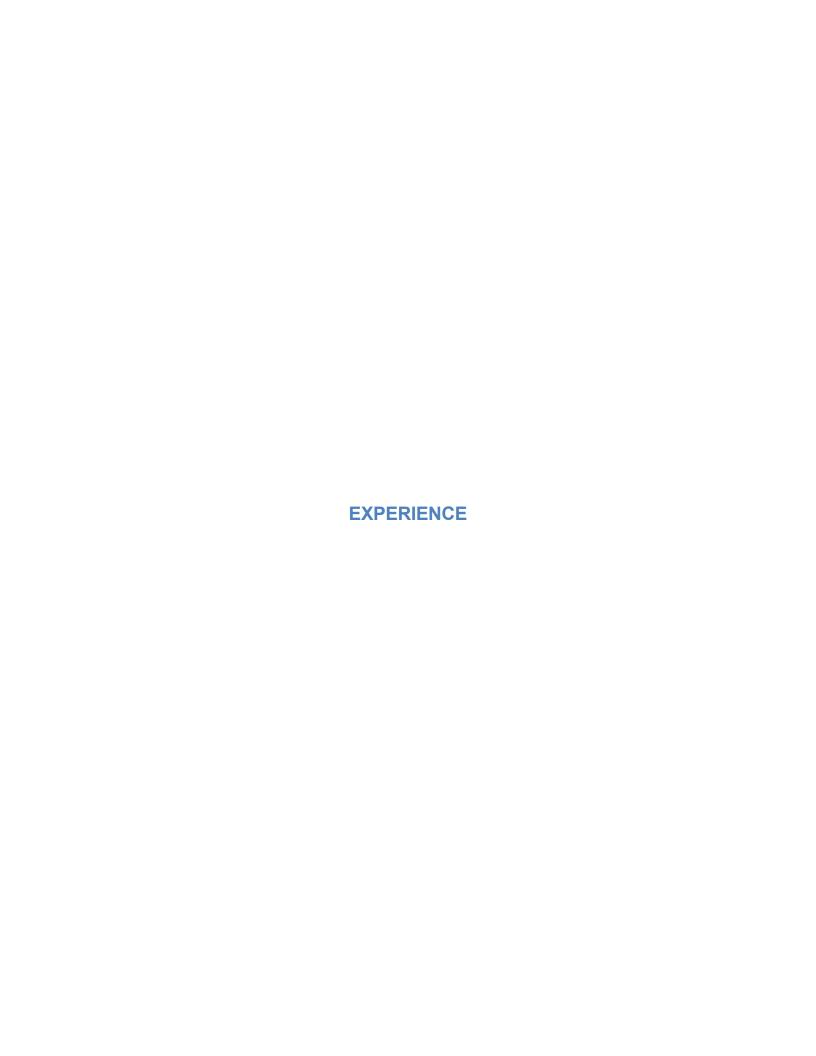
#### Information Technology

Our firm has one dedicated Information Technology specialist who has several years' experience in setting up and administering computer systems and networks of all sizes. In addition, all ten governmental audit personnel are experienced with various governmental software programs. We utilize automated, paperless auditing software which stores all trial balances and audit workpapers electronically. We also use IDEA Data Analysis Software, which enables us to obtain 100% of selected data and **test** "through your computer system."

One of the services we provide our clients is CLIENT PORTAL. This is a convenient online storage space in which files can be effortlessly uploaded, downloaded, stored and shared in a safe and secure environment. We understand that every business has different requirements when it comes to IT systems. To help you find the best IT system to suit your needs, our IT Specialist will evaluate your network and provide a comprehensive solution.

#### **Records Retention**

Our firm maintains records in accordance with local, state, and Federal Public Records Retention Requirements.





## Resume - Elden G. McDirmit, CPA Engagement Partner

#### Education, Certifications, and Licenses

- B.S. Degree in Accounting, University of Central Florida
- CPA, Certified Public Accountant Florida, 1978
- CEA, Certified of Education Achievement from AICPA in Governmental accounting and auditing

#### **Affiliations and Community Involvement**

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)
- Florida Government Finance Officers Association (FGFOA)
- FICPA Peer Review Committee
- Reviewer for GFOA's "Certificate of Achievement for Excellence in Financial Reporting" program
- Past Chairman of the Orange County Housing Finance Authority, which has authority to issue revenue bonds to address the needs of Orange, Seminole, Lake and Osceola Counties.

#### **Continuing Professional Education**

Elden has completed over 80 hours of Continuing Professional Education (CPE) in the area of governmental accounting and auditing within the past two years and meets the requirements of *Governmental Auditing Standards*.

#### Experience

- Elden started the firm McDirmit Davis & Company in 1984 and began the audit of the City of Ocoee in 1985 and City of Tavares in 1988. The firm still performs audits of both these cities.
- He has assisted municipalities with the issuance of comfort letter and consent letters in conjunction with the issuance of tax-exempt bonds.

#### **Governmental Audit Experience (Past 5 years)**

- Sun'n Lake of Sebring Improvement District
- Over 67 Community Development Districts
- City of Umatilla
- City of Ocoee
- City of Longwood
- City of Maitland
- City of Winter Springs
- City of Oviedo
- City of Lake Mary

- City of Belle Isle
- City of Clermont
- City of Mascotte
- Town of Windermere
- Homosassa Water District
- City of Tavares



# Resume - Kelly D. Leary, CPA Review Partner

#### **Education, Certifications, and Licenses**

- B.S. Degree in Accounting, University of Hawaii
- CPA, Certified Public Accountant Florida, 1983
- CPA, Certified Public Accountant California, 1980

#### **Affiliations and Community Involvement**

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)
- Florida Government Finance Officers Association (FGFOA)
- FICPA State and Local Government Committee
- Board of Directors of Fairwinds Credit Union

#### **Continuing Professional Education**

Kelly has completed over 80 hours of Continuing Professional Education (CPE) in the area of governmental accounting and auditing within the past two years and meets the requirements of *Governmental Auditing Standards*.

#### Experience

- Kelly has 28 years of governmental accounting and auditing experience and has been with McDirmit Davis and Company since 1991. She has significant experience in the audits of governmental and not-for-profit entities, including those subject to Federal and Florida Single Audit requirements.
- She has written articles for the magazine <u>Florida CPA Today</u> relating to governmental pension plans and single audits.
- For many years she has been on a subcommittee that has revised <u>Compliance Auditing in</u> Florida, an FICPA Practice Aid.
- She has assisted municipalities with the issuance of comfort letter and consent letters in conjunction with the issuance of tax-exempt bonds.

#### Governmental Audit Experience (Past 5 years)

- City of Winter Springs
- City of Oviedo
- City of Umatilla
- City of Ocoee
- City of Longwood
- City of Maitland
- Sanford Airport Authority

- City of Lake Mary
- City of Tavares
- City of Belle Isle
- City of Clermont
- City of Mascotte
- Town of Windermere
- Homosassa Water District
- Various Community Development Districts

#### Resume - Tammy Campbell, CPA

#### **Director of Audit Services**

#### **Education, Certifications, and Licenses**

- B.S. Degree in Accounting, University of Central Florida
- Masters in Taxation, University of Central Florida
- CPA, Certified Public Accountant Florida, 2007

#### **Affiliations and Community Involvement**

- American Institute of Certified Public Accountants (AICPA)
- Florida Institute of Certified Public Accountants (FICPA)
- Florida Government Finance Officers Association (FGFOA)

#### **Continuing Professional Education**

Tammy has completed over 120 hours of Continuing Professional Education (CPE) in the area of governmental accounting and auditing within the past three years and meets the requirements of *Governmental Auditing Standards (the "Yellow Book")*. CPE included classes on Single Audits, the *Yellow Book*, and changes in governmental accounting principles, such as GASBS 67 and 68 on pension plans.

#### **Experience**

- Tammy has ten (10) years of governmental accounting and auditing experience, including municipalities and airport authorities.
- Her experience has included planning, fieldwork, and preparation of comprehensive annual financial reports for several governmental audit engagements.
- Tammy has worked with all 14 municipalities in the CAFR preparation process, including assisting most cities with obtaining the GFOA Certificate of Achievement.

#### Governmental Audit Experience (Past 5 years)

- Over 60 Community Development Districts
- City of Umatilla
- City of Clermont
- City of Oviedo
- City of Lake Mary
- City of Ocoee
- City of Tavares
- Sanford Airport Authority
- City of Orange City

- Town of Windermere
- City of Longwood
- City of Belle Isle
- City of Winter Springs
- City of Maitland
- City of Mascotte
- Homosassa Water District
- City of Inverness



#### Resume - Gina Kleindorfer Information Technology Specialist

#### **Education, Certifications, and Licenses**

Associates Degree, Indiana University

#### **Experience**

Gina is an IT Professional with over 25 years' experience, directing a broad range of corporate IT security initiatives while participating in planning, analyzing, and implementing solutions in support of business objectives. She has provided comprehensive secure network design, system analysis and full lifecycle project management. Gina has hands-on experience leading all stages of system development, including design, architecture, testing and support. Her outstanding project and program leadership allows her to be able to coordinate and direct all phases of projects.

#### **Key Skills**

- Network & System Security
- Risk Management
- Vulnerability Assessments
- Authentication & Access Control
- System Monitoring
- System Integration Planning
- Multitier Network Architectures
- Implementation Planning
- End-user Training
- Staff Leadership/Mentoring
- System Administration
- Application Management
- User Requirements Analysis
- Help Design/Technical Support

#### **Technology Summary**

Security Technologies: Anti-Virus Tools; Disaster Recovery, Network

Administration; PCI security standards

Systems: Windows (all)

Networking: LANs, WANs, VPNs, Routers, Firewalls, TCP/IP



### **References of Governmental Accounting Experience:**

| Principal Client Contact  | Scope of Work   | Engagement<br>Stockholder | Total<br><u>Hours</u> | <u>Years</u>       |
|---|---|---------------------------|-----------------------|--------------------|
| Ms. Tanya Cannady Sun'n Lake of Sebring Improvement District 5306 Sun'n Lake Blvd. Sebring, FL 33872 tcannady@snldistrict.org           | <ul> <li>Annual Financial &amp;<br/>Compliance Audit and<br/>preparation of Financials</li> </ul> | Elden<br>McDirmit         | 210                   | 2011 to<br>Present |
| Mr. Joe Kennedy<br>Rizzetta & Company<br>3434 Colwell Ave.<br>Suite 200<br>Tampa, Florida 33614<br>(813) 933-5571                       | <ul> <li>Annual Financial &amp;<br/>Compliance Audit of thirty-<br/>two (32) CDD's</li> </ul>     | Elden<br>McDirmit         | 960                   | 2008 to<br>Present |
| Mr. James Ward<br>JPWard and Associates, LLC<br>2041 NE 6 <sup>th</sup> Terrace<br>Wilton Manors, Florida 33305<br>ward9490@comcast.net | <ul> <li>Annual Financial &amp;<br/>Compliance Audit of four<br/>(4) CDD's</li> </ul>             | Elden<br>McDirmit         | 150                   | 2010 to<br>Present |
| Mr. Jim Gleason, City Mgr. City of Masscotte 100 East Myers Blvd. Mascotte, FL 34753 (352) 429-3341 jim.gleason@cityofmascotte.com      | <ul> <li>Annual Financial &amp;<br/>Compliance Audit and<br/>preparation of Financials</li> </ul> | Elden<br>McDirmit         | 150                   | 2000 to<br>Present |
| Mr. Darrin Mossing<br>GMS<br>dmossing@gmstnn.com  | <ul> <li>Annual Financial &amp;<br/>Compliance Audit of<br/>eleven (11) CDD's</li> </ul>          | Elden<br>McDirmit         | 350                   | 2010 to<br>Present |



### **References of Governmental Accounting Experience - Continued:**

| Principal Client Contact Mr. John Williams, City Administrator City of Longwood, Florida 175 W. Warren Avenue Longwood, FL 32750 jwilliams@longwoodfl.org | Scope of Work  • Annual Financial & Compliance Audit (Single Audit) and preparation of CAFR  • Received GFOA's "Certificate of Achievement"  | Engagement<br>Stockholder<br>Kelly Leary | Total<br><u>Hours</u><br>250 | Years<br>1991 to<br>1993<br>and<br>1997 to<br>Present |
|---|--|--|------------------------------|---|
| Mr. Robert Smith, Town Mgr.<br>Town of Windermere<br>614 Main Street<br>Windermere, FL 34786<br>(407) 876-2563<br>rsmith@town.windermere.fl.us            | <ul> <li>Annual Financial &amp;<br/>Compliance Audit and<br/>preparations of Financials</li> </ul>   | Kelly Leary                              | 150                          | 2000 to<br>Present                                    |
| Ms. Lori Houghton, Fin. Dir.<br>City of Tavares, Florida<br>P.O. Box 1068<br>Tavares, FL 32778-1068<br>(352) 742-6212<br><u>Ihoughton@tavares.org</u>     | <ul> <li>Annual Financial &amp;         Compliance Audit (Single         Audit)</li> <li>Received GFOA's "Certificate         of Achievement"</li> <li>Utility and Franchise Tax         Audits</li> </ul> | Kelly Leary                              | 250                          | 1988 to<br>Present                                    |
| Ms. Wanda Horton, Fin. Dir. City of Ocoee, Florida 150 Lakeshore Drive Ocoee, FL 34761 (407) 905-3100 wandah@ci.ocoee.fl.us                               | <ul> <li>Annual Financial &amp;         Compliance Audit (Single         Audit) and preparation of         CAFR</li> <li>Received GFOA's "Certificate         of Achievement"</li> </ul>                   | Elden<br>McDirmit                        | 350                          | 1985 to<br>Present                                    |
| Ms. Dianne Holloway, Fin. Dir. City of Lake Mary, Florida 100 N. Country Club Road Lake Mary, FL 32749 (407) 585-1409 dholloway@lakemaryfl.com            | <ul> <li>Annual Financial &amp;<br/>Compliance Audit</li> <li>Received GFOA's "Certificate<br/>of Achievement"</li> </ul>  | Kelly Leary                              | 200                          | 1997 to<br>Present                                    |



### **References of Governmental Accounting Experience - Continued:**

| Principal Client Contact  | Scope of<br><u>Work</u>   | Engagement<br><u>Stockholder</u> | Total<br><u>Hours</u> | <u>Years</u>       |
|---|---|----------------------------------|-----------------------|--------------------|
| Mr. Shawn Boyle, Fin. Dir.<br>City of Winter Springs, Florida<br>1126 E. State Road 434<br>Winter Springs, FL 32708 | <ul> <li>Annual Financial &amp;<br/>Compliance Audit and<br/>preparation of CAFR</li> </ul> | Kelly Leary                      | 400                   | 2000 to<br>Present |
| (407) 971-5544<br>sboyle@winterspringsfl.org  | <ul> <li>Received GFOA's "Certificate<br/>of Achievement"</li> </ul>                        |                                  |                       |                    |





#### **Service Approach**

Our audit will be segmented as follows:

Phase 1: Audit Planning

Phase 2: Evaluation and Testing of Internal Controls

Phase 3: Substantive Testing

Phase 4: Reporting

#### Phase 1: Audit Planning

Preliminary planning includes deciding on an overall strategy for the audit, obtaining an understanding of the entity and its environment, including its internal control, making an initial assessment of audit risk and materiality, and deciding on the overall timing of the engagement. We will also begin to assemble our "permanent file," which consists of copies of organizational charts, District manuals, documents, and financial and other management systems.

We will meet with staff of the District to obtain an understanding of the flow of transactions through your accounting system. This includes understanding your computer environment in order to comply with the requirements of SAS 94 *The Effect of Information Technology on the Auditor's Consideration of Internal Control in a Financial Statement Audit.* We will also gather information to identify fraud risks as required by SAS 99 *Consideration of Fraud in a Financial Statement Audit.* 

We will also perform preliminary analytical procedures and compare trends for the current and at least the two previous years for unusual fluctuations. This will include review of both budget and actual amounts.

During this planning phase, we will ask management and staff at the District to identify areas of higher risk as well as other areas that they want us to focus on during our audit. We will also provide the District with a list of all schedules to be prepared by the District.

#### Phase 2: Evaluation and Testing of Internal Controls and Compliance

During Phase 2, we will evaluate your control policies and procedures to determine if they are functioning properly in significant transaction classes. To gain an understanding of the procedures in place, and current internal control structure, we typically conduct interviews with staff and management involved in the specific transaction class to be tested. We then perform tests of these controls to determine with reasonable assurance that control procedures are functioning as planned and whether further testing will

be needed. As part of our tests of controls, we will include tests of compliance with applicable ordinances, and state and federal laws and regulations. In order to determine which ordinances, laws and regulations to test for compliance, we start by reviewing the FICPA Practice Aid Compliance Auditing in Florida. We then evaluate which ordinances, laws and regulations have a direct and material effect on the determination of financial statement amounts. Sample sizes are determined based upon our assessment of control risk and may be judgmental, random, or stratified, depending on the attributes of the population being tested. We will select samples from the significant transaction classes and trace from original documents through the computer system to the general ledger through the use of IDEA Data Analysis Software.





#### **Service Approach - Continued**

#### Phase 2: Evaluation and Testing of Internal Controls and Compliance - Continued

Our control testing includes obtaining an understanding of the computer software used by the District, and tracing sample selections through the system to determine the desired outcomes are being achieved. Our testing of Information Technology includes inquiries of appropriate personnel regarding data backups and access to District files.

After controls have been documented, evaluated and tested, we will finalize the District's audit plan. Audit programs will be tailored to fit the specifics of the District's accounting systems.

#### **Phase 3: Substantive Testing**

Prior to starting year-end substantive testing, we will have a pre-audit meeting with the District Manager. We plan to use an audit senior for the audit. The partner or senior will always be in the field to supervise the work.

Our year-end fieldwork will focus on verifying balances in accounts. For example, we will confirm cash balances, as well as debt balances with financial institutions. In addition to obtaining audit confirmations, representation letters and attorney letters, we will perform tests on account balances using analytical procedures, recalculation and verification. Our firm uses ProSystem fx Engagement electronic audit software which may allow us to interface with your accounting system and reduce the time required to transfer your accounting data to a separate software package. We believe it is important to use analytical review procedures in this substantive phase of the audit. We compare analytical results to our expectation of what the results should be in order to determine if additional audit procedures are required. Typical analytical procedures include expense variances with previous years and budget amounts, revenue variances with previous years and budget amounts.

We will keep the District's management up to date on the progress of the audit and will discuss preliminary findings and potential problems or opportunities as we encounter them. Our approach to resolving problems encountered is to discuss with the District Manager to make sure our understanding is correct. Our process to produce a meaningful "management letter" is to review results of testing of internal controls, as well as year-end field work and draft recommendations for improvements to be discussed with management.



#### **Service Approach - Continued**

#### Phase 4: Reporting

The audit work is reviewed by the engagement partner throughout the engagement. Once the engagement partner review is complete, a second review of the financial statements is performed by the review partner. This second review is required as part of McDirmit Davis and Company's internal system of quality control and ensures the District receives the best service possible.

We will prepare a draft of the financial statements and then issue the following:

- Auditor's report on financial statements
- Report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with "Government Auditing Standards"
- Management Letter

We will provide technical assistance to the District to meet changes in required disclosures. Once reports have been reviewed by management and approved in final form, we will issue final reports and supply in electronic format.





#### **Cost Proposal**

We understand the requested services include audits of the District's financial statements for the term of three years, beginning with the year ended September 30, 2016. The audits will be made in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

McDirmit Davis & Company, LLC is duly licensed under Chapter 473, Florida Statutes and is qualified to conduct audits in the State of Florida and audits in accordance with *Government Auditing Standards*.

Fees include all services, including but not limited to out-of-pocket expenses, meals and lodging, transportation, printing and binding, telephone, fax and copies. Invoices will be submitted as work progresses on each phase of the audit.

| Audit fees (All-Inclusive) | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|----------------------------|-------------|-------------|-------------|
| Total audit fee            | \$4.500     | \$4.600     | \$4.700     |